

Elliott S. Fisher, M.D., MPH

Dr. Fisher is Professor of Medicine and Community and Family Medicine at Dartmouth Medical School, Director for Population Health and Policy and Director of the Center for Population Health at the Dartmouth Institute for Health Care Policy and Clinical Practice. He received his undergraduate and medical degrees from Harvard University and completed his residency in internal medicine at the University of Washington, where he also was a Robert Wood Johnson Clinical Scholar and received a Master's in Public Health. At Dartmouth, he was a founding director is now Senior Associate of the VA Outcomes Group, has recently replaced John Wennberg as Director of the Dartmouth Atlas of Health Care, and is the Principal Investigator of the CDC-funded Dartmouth Population Health Research Center.

His research focuses on exploring the causes of the two fold differences in spending observed across U.S. regions and health care systems -- and the consequences of these variations for health and health care. His work demonstrating that higher spending regions and health systems do not achieve better outcomes or quality has had a major impact on current thinking about health care and health care reform. He is also actively engaged in developing practical approaches to health care delivery and payment system reform, most recently through his proposal to foster the development of Accountable Care Organizations. He has served on the National Advisory Council of the Agency for Healthcare Research and Quality (AHRQ) and now chairs a committee of the National Quality Forum charged with the development and implementation of a new measurement framework intended to improve health outcomes and the value of health care services. He is a member of the Institute of Medicine.

Brent C. James, M.D., M.Stat.

Brent James is known internationally for his work in clinical quality improvement, patient safety, and the infrastructure that underlies successful improvement efforts, such as culture change, data systems, payment methods, and management roles.

He is a member of the National Academy of Science's Institute of Medicine (and participated in many of that organization's seminal works on quality and patient safety);

He holds faculty appointments at the

University of Utah School of Medicine (Family Medicine and Biomedical Informatics),

Harvard School of Public Health (Health Policy and Management) and the

University of Sydney, Australia, School of Public Health

He is the Chief Quality Officer, *and* Executive Director, Institute for Health Care Delivery Research *at*

Intermountain Healthcare, based in Salt Lake City, Utah. (Intermountain is an integrated system of 22 hospitals, almost 140 clinics, a 700+ member physician group, and an HMO/PPO insurance plan jointly responsible for more than 500,000 covered lives serving patients in Utah, Idaho, and, at a tertiary level, seven surrounding States).

Through the Intermountain Advanced Training Program in Clinical Practice Improvement (ATP), he has trained more than 3500 senior physician, nursing, and administrative executives, drawn from around the world, in clinical management methods, with proven improvement results (and more than 30 "daughter" training programs in 6 countries).

Before coming to Intermountain, he was an Assistant Professor in the Department of Biostatistics at the Harvard School of Public Health, providing statistical support for the Eastern Cooperative Oncology Group (ECOG); and staffed the American College of Surgeons' Commission on Cancer.

He holds

Bachelor of Science degrees in Computer Science (Electrical Engineering) and Medical Biology; an M.D. degree (with residency training in general surgery and oncology); and a Master of Statistics degree.

He serves on several non-profit boards of trustees, dedicated to clinical improvement.

J. Thomas Rosenthal, M.D.

Dr. Rosenthal joined the faculty of UCLA School of Medicine in 1986 as Director of Renal Transplantation. Under Dr. Rosenthal's leadership, the Renal Transplant program tripled in size while maintaining the highest graft survival results in the country. Clinical research was developed as an important part of the program, culminating in the program's receiving NIH funding for participation in the first NIH sponsored clinical trials in transplantation.

In 1990, he was appointed Executive Vice Chairman of the Department of Surgery and Vice Chairman of the Medical Faculty Board. He was responsible for improvements in contracting for specialty services, development of the Department of Surgery practice plan, and for hospital-wide clinical pathway development. In 1996, Dr. Rosenthal was appointed to be Director of the UCLA Medical Group. As Director, he oversaw development of managed care services, including contracting, quality management, clinical effectiveness, utilization management, and claims payment.

In 1999, Dr. Rosenthal was appointed Chief Medical Officer of UCLA Hospitals. He has responsibility for managing clinical quality and patient safety; strengthening UCLA Healthcare relationships with and among physicians; ensuring prompt access to and coordination of care.

In 2003, he was appointed Associate Vice Chancellor, David Geffen School of Medicine at UCLA with responsibility for affiliate relations and clinical research.

Allan M. Korn, M.D., FACP

Allan Korn, M.D., is Senior Vice President and Chief Medical Officer of the Blue Cross and Blue Shield Association (BCBSA), a national federation of 40 independent, locally operated Blue Cross and Blue Shield companies that collectively provide healthcare coverage for more than 100 million Americans.

Dr. Korn serves as Medical Director for BCBSA and oversees the Technology Evaluation Center (TEC), an independent, applied health service research organization that uses an evidence-based methodology for the assessment of clinical technologies. He also represents BCBSA with governmental agencies, regulatory bodies and accrediting entities, and oversees the National Council of Physician Executives made up of senior BCBS Plan physicians and pharmacists that advise the Association's Board of Directors. The Council also commits to uniform implementation of quality, safety, and affordability programs in collaboration with medical Specialty Boards and Societies.

Before joining BCBSA, Dr. Korn served as Vice President and Chief Medical Officer for Blue Cross and Blue Shield of Illinois. From 1994 until 1996, Dr. Korn was Senior Vice President, Medical Affairs for Premier Health Alliance, where he provided strategic direction and product development for risk adjusted IP and OP clinical data systems. Earlier, he served as a Principal for William M. Mercer, Inc. and as Vice President, Medical Affairs for Healthcare Compare/Affordable Healthcare Network. From 1976 until 1986, he was an internist at St. Mary's Medical Center in Evansville, Indiana.

Dr. Korn received a Bachelor of Science and Medical Degrees from Tufts University. He completed his internship and internal medicine residency at Chicago Wesley Memorial Hospital and at the Mayo Clinic.

Dr. Korn is certified by the American Board of Internal Medicine, is a Fellow of the American College of Physicians and is a member of the American Medical Association. He is a member of the Board of Directors of Bridges to Excellence, is a member of the Hospital Quality Alliance and Ambulatory Care Quality Alliance and sits on the Steering Committees of Prometheus and Connecting for Health (Markel Foundation). He has served on several Institute of Medicine Roundtables.

John D. Birkmeyer, M.D.

A graduate of Harvard Medical School, the George D. Zuidema Professor of Surgery and Chair of Outcomes Research at the University of Michigan. A nationally recognized health services researcher, his previous work has highlighted volume-outcome relationships in surgery and, with the Dartmouth Atlas of Health care, geographic variations in the use of surgery across the United States. His ongoing NIH-funded research is examining mechanisms underlying variation in surgical mortality, the role of systems factors in explaining disparities in surgical outcomes, and variation in hospital costs and efficiency with inpatient surgery. He has active leadership roles with the American College of Surgeons-National Surgical Quality Improvement Program, the Leapfrog Group (a large coalition of healthcare purchasers), and numerous payer-funded collaborative quality improvement programs across Michigan. He was elected to the Institute of Medicine of the National Academy of Sciences in 2006.