

Acknowledgements

The materials in *HIPAA Privacy Standards* were developed in cooperation with the American Hospital Association's HIPAA Advisory Group, Siemens, and our outside privacy counsel Hogan & Hartson, LLP.

HIPAA Advisory Group

Joan Bisterfeldt
Wheaton Franciscan Services
Wheaton, IL

George Bo-Lin, M.D.
Catholic Healthcare West
San Francisco, CA

Alan N. Cranford
TENET Health System
Dallas, TX

Kathy Downing
HCA
Nashville, TN

Steve Gillen
Ascension Health
St. Louis, MO

John Houston
UPMC Health System
Pittsburgh, PA

Gary Kurtz
Geisinger Health System
Danville, PA

Kevin Lawlor
Intermountain Health Care
Salt Lake City, UT

Triste Lieteau
Northwestern Memorial Hospital
Chicago, IL

Barbara Mayerick
Department of Veterans Affairs
Washington, DC

David McDaniel
Department of Veterans Affairs
Washington, DC

Pamela Mitchell
Banner Health System
Phoenix, AZ

Pamela Muccilli
Emerson Hospital
Concord, MA

Cindy Nichols
HCA
Nashville, TN

Carol Richardson
Johns Hopkins Medicine
Baltimore, MD

Shannon Sinclair
INOVA Health System
Falls Church, VA

Tracy Thomas
Catholic Health Initiatives
Exton, PA