

Chair-Officers

Warner L. Thomas, Governing Council Chairman
President and COO, Ochsner Health System, New Orleans, LA
(Term 2008-10; Chair officer 2011-13)

Warner has been president and chief operating officer of Ochsner Health System in Louisiana since 2005. He first joined the organization in 1998 as COO of Ochsner Clinic and became COO of Ochsner Clinic Foundation in 2001. Previously, Warner served for six years as both president of Foundation Medical Partners, Inc., a multi-specialty physician group affiliated with Southern New Hampshire Health System in Nashua, NH, and vice president of managed care and network development for Southern New Hampshire Medical Center. He is a certified public accountant and worked early in his career as a senior auditor and consultant for Ernst & Young. Additionally, Warner is a fellow of the American College of Healthcare Executives, has served on the board of the American Medical Group Association and is a member of the Young Presidents Organization.



Ochsner Health System is southeast Louisiana's largest non-profit, academic, multi-specialty, healthcare delivery system with eight hospitals and over 38 health centers. Ochsner is the only Louisiana hospital recognized by *U.S. News and World Report* as a "Best Hospital" across seven specialty categories. Ochsner employs more than 12,500 employees, over 850 physicians in 90+ medical specialties and subspecialties, and conducts over 300 clinical research trials annually.

Stephen Hanson, Governing Council Chairman-Elect
Senior Executive Vice President, Texas Health Resources, Arlington, TX
(Term 2009-11; Chair officer 2012-14)

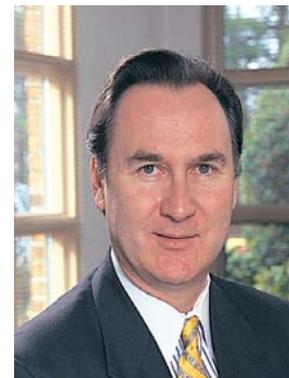
Steve has been senior executive vice president at Texas Health Resources since 2007; he originally joined the organization in 2005 as its executive vice president of operations. Texas Health Resources is one of the largest faith-based, nonprofit health systems in the United States. The system includes Texas Health Presbyterian, Texas Health Arlington Memorial and Texas Health Harris Methodist Hospitals of North Texas, a large physician group, outpatient facilities and home health, preventative and fitness services. Texas Health has 24 acute care, transitional, rehabilitation and short-stay hospitals that are owned, operated, joint-ventured or affiliated with Texas Health Resources for a combined total of more than 3800 licensed beds, 5500 physicians with active staff privileges and 21,500 employees.



Previously, Steve served for six years as president and chief executive officer of Appalachian Regional Healthcare in Lexington, Kentucky. He has also served in leadership positions in hospitals and systems in Chicago, Buffalo, Iowa and Indianapolis in a career of over thirty years.

Anthony "Tony" L. Spezia, Governing Council Past Chairman
President and CEO, Covenant Health, Knoxville, TN
(Term 2007-09; Chair officer 2010-12)

Tony is the president and chief executive officer of Covenant Health, a seven-hospital, 1700 bed, not-for-profit health system headquartered in Knoxville, Tennessee, that has undergone remarkable growth in recent years. With more than 10,000 employees and physicians and \$1.7 billion in assets, it is the largest healthcare provider in the region.



Prior to joining Covenant Health in 1996, Tony had extensive leadership and business experience in a number of industries. His recognition in healthcare includes awards in the areas of information technology and ethics in healthcare. He is a frequent speaker on healthcare and health policy issues. He is a fellow in both the American College of Healthcare Executives and the Healthcare Financial Management Association and holds an MBA from Michigan State University.

AHA Board of Trustees Liaison

Michael G. Rock, M.D., AHA Board Liaison
Chief Medical Officer
Mayo Clinic Hospitals/Mayo Foundation, Rochester, MN
(Term 2011 and 2012)

Michael Rock, M.D., is the Chief Medical Officer at Mayo Clinic Hospitals/Mayo Foundation. In addition, he serves as a Consultant to the Department of Orthopedic Surgery at Mayo; is a Professor of Orthopedics at the College of Medicine, Mayo Clinic; and has teaching/examining privileges in Biomedical Engineering at Mayo Graduate School. He continues an active surgical practice.



Dr. Rock also serves as Chair of Mayo's Financial Analysis and Performance Committee, Chair of the Finance Committee, Vice-Chair for the Clinical Practice Committee and is a member of the Mayo Rochester Executive Board. He is a member of Mayo's National Policy Board, which seeks to increase dialogue among national stakeholders to improve the health care delivery of the country. Prior to joining Mayo in 1988, Dr. Rock was an Associate Professor in the Departments of Surgery and Radiation Oncology at the University of Western Ontario and a Consultant to the Ontario Cancer Foundation.

An at-large member of AHA's Board of Trustees and its Executive Committee, Dr. Rock currently serves as the Board Liaison to the Section for Health Care Systems Governing Council, is Chairman of the AHA Physician Leadership Forum Advisory Committee, and is a member of the AHA Committee on Research and the AHA Hospital Research and Education Trust (HRET) Board. Dr. Rock has been an active member of the Section since 2003, serving as Governing Council Chairman in 2008. In addition, he served on the AHA Long Range Policy Committee in 2008 and was Chairman of the AHA Leadership Council in 2009.

Dr. Rock received his bachelor of science degree from the University of Western Ontario in Canada, and later received a Doctor of Medicine *cum laude* from the same university. Dr. Rock did his post-graduate fellowship training in orthopaedic oncology at The Rizzoli Institute in Bologna, Italy, and the Mayo Clinic in Rochester, MN.

Council Members *(in alphabetical order)*

Nancy Howell Agee
President and CEO, Carilion Clinic, Roanoke, VA
(Term 2012-14)

Nancy is president and chief executive officer of Carilion Clinic, an integrated healthcare organization serving Western Virginia that includes a multi-specialty physician group, eight hospitals, the Jefferson College of Health Sciences and a joint ventured medical school with Virginia Tech. Nancy began her career in nursing and has served in various management roles with Carilion over the past 20 years. In 1996, she was appointed vice president and has gradually assumed increasing administrative and executive leadership roles.



Nancy is a member of The Joint Commission Board of Commissioners and the boards of the Roanoke Gas Company, Virginia Tech Carilion School of Medicine and Mill Mountain Theatre. She served on the Radford University Board of Visitors and the Foundation of Roanoke Valley, having chaired both organizations. Since assuming the CEO position of Carilion Clinic, Nancy has been asked to serve on the Boards of HomeTown Bank, Solstas Lab, Virginia Hospital and Healthcare Association and the Roanoke Regional Partnership.

Nancy holds degrees with honors from the University of Virginia and Emory University and participated in postgraduate studies at the Kellogg School of Business, Northwestern University.

David L. Bronson, M.D., FACP
President and CEO, Cleveland Clinic Regional Hospitals, Cleveland, OH
(Term 2012-14)

David is president and chief executive officer of the Cleveland Clinic Regional Hospitals where he is responsible for oversight of nine regional hospitals and one affiliate hospital in Northeast Ohio, supervising an enterprise with more than 12,000 employees, 105,000 admissions, 350,000 ED visits and net revenue of \$1.7 billion each year.



David is president-elect of the American College of Physicians and Professor of Medicine at the Cleveland Clinic Lerner College of Medicine of Case Western Reserve University. David previously served as the Chair of the Medicine Institute at the Cleveland Clinic, with duties that included supervising the clinical, educational, and research activities of more than 300 faculty members. He also led the development of Cleveland Clinic's 15 Family Health Centers in Northeast Ohio; is a member of The Joint Commission Board of Commissioners; and is Immediate Past Chair of the Board of Directors of the American Medical Group Association. He has received numerous honors and has been selected the last 15 years for *The Best Doctors in America*.

David is a graduate of the University of Vermont College of Medicine and completed residency training at the University of Wisconsin and at Vermont.

Sandra B. Bruce, FACHE
President and CEO, Presence Health, Chicago IL
(Term 2011-13)

Sandy is president and chief executive officer of Presence Health, the new healthcare system formed in November 2011 by the merger of Provena Health in Mokena and Resurrection Health Care in Chicago. Prior to that, she served as the president and CEO of Resurrection Health Care since November 2008. She has held chief executive officer positions for more than 25 years, including 11 years as president and CEO of Saint Alphonsus Health System headquartered in Boise, Idaho, as well as CEO positions at General Health Partners and Berrien General Hospital, both in Michigan.



Presence Health is the largest Catholic healthcare system in Illinois, encompassing 12 hospitals, 29 long term care and senior residential facilities, numerous outpatient services, clinics, home health services, hospice, private duty, and one of the largest behavioral health networks in the state. Presence Health employs more than 22,000 employees with nearly 5,000 physicians on its medical staff.

Margaret "Denny" DeNarvaez
President and CEO, Wellmont Health System, Kingsport, TN
(Term 2012-14)

Denny is president and CEO of Wellmont Health System, an eight-hospital system with 7,000 employees formed in 1996 to serve the Tri-Cities region of Northeast Tennessee and Southwest Virginia. Denny previously served as the Regional CEO for the Sisters of Mercy for both the East and West region including Oklahoma and St. Louis, and continued her position as CEO for St. John's Mercy Health Care, which includes hospitals in both St. Louis and Washington, Missouri; as president of Abbott Northwestern Hospital in Minneapolis, part of Allina Hospitals and Clinics; and as CEO and chief financial officer of Florida Medical Center in Fort Lauderdale, FL.



Denny was the 2009 recipient of the Visionary Leadership Award from the Missouri Hospital Association and in 2007 was named one of the Top 25 Most Influential Businesswomen by the St. Louis Business Journal.

Denny holds a bachelor of business administration in accounting from Drake University, FL; is a certified public accountant; and holds leadership certifications from the University of Michigan Business School in Ann Arbor and the University of St. Thomas in St. Paul, Minn.

David M. Dill

**President and Chief Operating Officer, Lifepoint Hospitals, Brentwood, TN
(Term 2012-14)**

David serves as LifePoint Hospital's president and chief operating officer. Prior to assuming his current position in April 2009, David served as the company's executive vice president and chief financial officer since joining LifePoint in July 2007. LifePoint operates 54 hospital campuses in 18 states and is the sole community hospital provider in the majority of the communities it serves.

Previously, David served as executive vice president of Fresenius Medical Care North America and as chief executive officer in the East Division of Fresenius Medical Care Services, a wholly owned subsidiary of Fresenius Medical Care AG & Co. KGaA. Prior to this, David served as executive vice president, chief financial officer and treasurer of Renal Care Group, Inc., a publicly-traded dialysis services company, from November 2003 until Renal Care Group was acquired by Fresenius Medical Care in March 2006.

David serves on the board of Kids Across America, a non-profit Christian Sports Camp ministry, and is a former director of Psychiatric Solutions, Inc., a behavioral health services company.



M. Joy Drass, M.D.

**Executive Vice President, Operations – Washington Region, MedStar Health,
Columbia, MD
(Term 2011-13)**

As executive vice president of operations, Joy provides strategic oversight and management for Georgetown University Hospital, Montgomery General Hospital, National Rehabilitation Hospital, St. Mary's Hospital and Washington Hospital Center, and also has responsibility for system-wide functions such as human resources and nursing. Prior to her current role, Joy served as president of Georgetown University Hospital for nine years.

MedStar Health is a \$3.8 billion not-for-profit, regional healthcare system with a network of nine hospitals and 20 other health-related businesses across Maryland and the Washington, D.C., region. MedStar is one of the region's largest employers with more than 26,000 associates and 5,300 affiliated physicians.



Rhonda Forsyth

**President and CEO, John C. Lincoln Health Network, Phoenix, AZ
(Term 2010-12)**

Serving as president and chief executive officer since 2009, Rhonda brings more than 25 years of health care experience to the John C. Lincoln Health Network. During her tenure, John C. Lincoln has been recognized for excellence in nursing, hospital quality, business practices, employee engagement and community service. Rhonda has devoted her career to improving the quality of health care, human services and business practices provided by John C. Lincoln's hospitals, physician group practices and community outreach programs.

Rhonda earned a bachelor of arts from Pitzer College and a master of science in business administration from Arizona State University.



Patrick E. Fry
President and CEO, Sutter Health, Sacramento, CA
(Term 2011-13)

With a career spanning more than two decades with Sutter Health and its not-for-profit network of hospitals and physician organizations, Pat assumed the position of Sutter's president and chief executive officer in June 2005. He joined the organization in 1982 as an administrative resident at Sutter General Hospital in Sacramento, later taking on leadership roles at local affiliate and regional levels, including regional president for affiliates in the Greater Sacramento Region, president of eastern operations throughout Sacramento and San Joaquin Valley and, in 1999, leading Sutter Health's Western Division in the San Francisco Bay Area. From 2000-2005, Pat served as chief operating officer and executive vice president.



The not-for-profit Sutter Health network consists of nearly 5,000 physicians aligned under the Sutter Medical Network, 24 acute care hospitals and one of the nation's largest home health and hospice programs. Approximately 48,000 employees deliver and support health care in the Sutter Health network, serving patients and their families in more than 100 northern California cities and towns. Sutter-affiliated hospitals are regional leaders in cardiac care, women's and children's services, cancer care, orthopedics and advanced patient safety technology.

M. Michelle Hood, FACHE
President and CEO, Eastern Maine Healthcare Systems (EMHS), Brewer, ME
(Term 2012-14)

Michelle Hood has been EMHS president and chief executive officer since 2006. EMHS is a well-organized regional healthcare system of seven member hospitals and several affiliated hospitals serving all of central, eastern, and northern Maine.

Before arriving at EMHS, Michelle was president and CEO of the Sisters of Charity of Leavenworth Health System, Montana Region, as well as president and CEO of its flagship hospital, St. Vincent Healthcare. Her early career included roles of associate hospital director at Emory University Hospital in Atlanta, GA; executive vice president and chief operating officer of St. Vincent's Hospital (of now Ascension Health) in Birmingham, AL; and chief administrative officer of Norton Hospital in Louisville, KY. Michelle was recognized in 2010 as MaineBiz Large Company Business Leader of the Year.



Michelle received her bachelor of science in 1978 at Purdue University and her master of health care administration at Georgia State University in 1981.

James L. Horrar
President and CEO, Quorum Health Resources (QHR), Brentwood, TN
(Term 2011-13)

Jim has been president and chief executive officer of Quorum Health Resources (QHR) since January 2008. Previously, Jim served in a variety of executive roles at Humana, including chief operations officer of Humana's largest commercial market and as East Region Vice President of National Contracting.



QHR is the dominant market leader in hospital management services in the U.S., with nearly 150 not-for-profit hospital clients representing \$6.6 billion in Net Patient Revenue and more than 48,000 employees. QHR Consulting Services is currently ranked by *Modern Healthcare* as the 7th largest healthcare consulting firm in the U.S., and the QHR Learning Institute educates more than 10,000 hospital professionals and leaders on healthcare management topics each year. Other QHR brands include Quorum Purchasing Advantage (a GPO/Supply Chain service), QHR Intensive Resources (hospital performance improvement/turnaround management service) and QHR Healthcare Affiliates (equity relationships with ambulatory surgery centers).

Richard P. Miller
Chief Executive Officer, Virtua, Marlton, NJ
(Term 2011-13)

Rich has served as chief executive officer of Virtua since its formation in 1998 with the merger of West Jersey Health System and Memorial Health Alliance. Under Rich's leadership, Virtua has become an international model for efficient healthcare management with the early adoption of Six Sigma and Lean process improvement tools.

Virtua is a comprehensive healthcare provider whose mission is to deliver an outstanding patient experience through its programs of excellence in women's health, pediatrics, cancer, cardiology, orthopaedics, neuroscience, and surgery. Virtua opened a \$463 million digital

replacement hospital in Voorhees, NJ, in 2011. Virtua's hospitals in Berlin, Marlton and Mount Holly and its outpatient centers in Camden and Washington Township, with a third under construction in Moorestown, continue to expand access to health and wellness services. Virtua employs 8,400 clinical and administrative personnel, and approximately 1,800 physicians serve as medical staff members.

Rich was named Healthcare CEO of the Year by the Philadelphia Business Journal; Lean Six Sigma National CEO of the Year; received the "Distinguished Citizen of the Year" award from the Boy Scouts of America; and was awarded the New Jersey Business Hall of Fame Lifetime Achievement Award from New Jersey Junior Achievement. A graduate of Mount St. Mary's College, he earned his MBA from Southern Illinois University.



Judith Persichilli, R.N., B.S.N., M.A.
President and CEO, Catholic Health East, Newton Square, PA
(Term 2012-14)

Judith became Catholic Health East's (CHE) president and chief executive officer in May 2010. Prior to this, Judith served as CHE's executive vice president, acute care, Northeast Division since 2003, and for many years as president and chief executive officer of St. Francis Medical Center in Trenton, NJ, a regional health corporation of CHE.

Co-sponsored by nine religious congregations and Hope Ministries, CHE is located in 11 eastern states from Maine to Florida and employs more than 54,000 personnel. CHE includes 34 acute care hospitals, four long-term acute care hospitals, 25 long-term care facilities, 14 assisted-living facilities, four continuing care retirement communities, eight behavioral health and rehabilitation facilities, and 37 home health/hospice agencies, and numerous ambulatory and community-based health agencies.

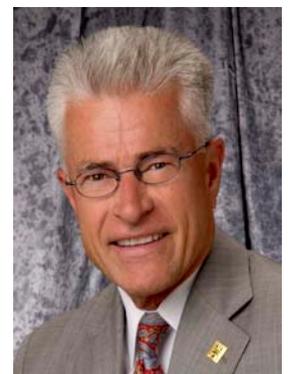
Judith is a member of several community boards, including a Gubernatorial appointment to New Jersey's Healthcare Administration Board; American Nurses Association; New Jersey State Nurses Association; and was inducted into the New Jersey State Nurses Association Hall of Honor in 2006.



John Porter
President and CEO, Avera Health, Sioux Falls, SD
(Term 2010-12)

John is president and chief executive officer of Avera Health sponsored by the Benedictine Sisters and Presentation Sisters, a position he has held since 1989. Prior to this, John served as executive vice president for five years and associate general counsel for 11 years.

Avera Health provides health care services to eastern South Dakota, as well as parts of Iowa, Minnesota, Nebraska, and North Dakota, operating an extensive network of 300 facilities, including 29 hospitals and 153 primary care community clinics in more than 100 communities. The company also operates a health care plan and Avera PACE, a hospital purchasing organization.



John “Jack” Stobo, M.D.

**Sr. Vice President, Health Sciences & Services, University of California--Systemwide Administration, Oakland, CA
(Term 2010-12)**

Jack is senior vice president for health sciences and services for the University of California (UC), where he is responsible for systemwide coordination and communication among UC's sixteen health sciences schools and five medical centers (collectively referred to as UC Health). Jack also coordinates policy development, develops mechanisms for monitoring quality and performance, oversees strategic planning and advocacy efforts, and the development of systemwide initiatives for UC Health.



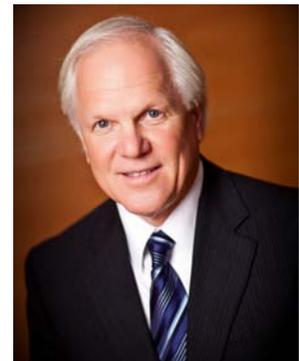
Jack has more than 40 years of leadership experience in the clinical and academic health science fields. He served as president at the University of Texas Medical Branch (UTMB) from 1997 to 2007; was the William Osler Professor of Medicine and Physician-in-Chief of the Johns Hopkins Hospital from 1985-1997; served as head of the Section of Rheumatology and Clinical Immunology at UCSF from 1976 to 1985, where he was also an investigator with the Howard Hughes Medical Institute. His past national leadership positions include president of the American Association of Professors of Medicine, president of the American College of Rheumatology, chair of the American Board of Internal Medicine, and chair of the American Board of Internal Medicine Foundation. He is a member of the Institute of Medicine Council and also a member of the California Healthcare Institute (CHI) Board of Directors.

In 1996, John received a mastership from the American College of Physicians for his distinguished contributions to internal medicine. John earned his bachelor's degree from Dartmouth College and his medical degree from the State University of New York.

Joseph R. Swedish

**President and CEO, Trinity Health, Novi, MI
(Term 2011-13)**

Over his 38-year career in health care, Joe has created a legacy of visionary and strategic leadership. Since becoming president and CEO of Trinity Health in December 2004, he has led the organization's transformation of health care delivery through improved clinical and business processes and expanded access to the growing population of underinsured and underserved patients. Through his direction, Trinity Health accelerated its financial and operational performance. As a result of innovative and effective strategies that foster continuous learning, Trinity Health is leader in quality improvement, having been recognized by Thomson Reuters as one of the nation's Top 10 Health Systems for quality care and having received the National Committee for Quality Health Care 2004 Award. Under his leadership, Trinity Health has grown to be one of the nation's largest Catholic health systems with 47 hospitals in ten states and in excess of \$9 billion in net revenue.



Joe has held a variety of senior executive positions in both investor-owned and non-profit health care systems. His experience spans faith-based and secular health care, university and community-based academic medical centers, integrated delivery systems and regional rural referral hospitals in the Mid-Atlantic States, Florida, Colorado and now ten states that encompass Trinity Health's markets. Prior to joining Trinity Health, Joe was president and CEO of Centura Health, the largest health care provider in Colorado, and Hospital Corporation of America as a Regional President.

He currently serves as a board member of the Catholic Health Association Board of Trustees – Vice Chair, Loyola University Chicago, the National Quality Forum, and the Coventry Health Care Board of Directors. Additionally, for the American Hospital Association, Joe serves as chairman of the Medicare Wage Index Task Force, and is a member of the Health Care Systems Governing Council and the Equity of Care Council.

Joe earned a bachelor's degree from the University of North Carolina at Charlotte and a master's degree in health administration from Duke University.

William P. Thompson
President and CEO, SSM Health Care, St. Louis, MO
(Term 2012-14)

Bill became president and chief executive officer of SSM Health Care in August 2011 after serving as president and COO for two years. Bill has been with SSM Health Care since 1980, serving in a variety of capacities. Before being named president and COO, he was senior vice president, strategic development (1993 to 2009), served as a regional vice president for six years, and prior to that served as executive director of St. Mary's Hospital in Kansas City, Mo.

Bill is known for his commitment to quality improvement. In 1997, he coauthored the book *CQI and the Renovation of an American Health System – A Culture Under Construction* with former SSM president and CEO Sr. Mary Jean Ryan. Bill and Sr. Ryan were responsible for the system's decision to adopt continuous quality improvement in 1990. Deeply committed to SSM's mission "Through our exceptional health care services, we reveal the healing presence of God," Bill is focused on redesigning the health care experience to best meet the unique needs of patients.



Nick W. Turkal, M.D.
President and CEO, Aurora Health Care, Milwaukee, WI
(Term 2012-14)

Nick is president and chief executive officer of Aurora Health Care, a not-for-profit health care provider dedicated to helping people live well. As one of the country's most comprehensive integrated health care systems, Aurora is a recognized national leader in efforts to improve the quality of health care. Aurora provides care across the continuum, consisting of more than 1400 employed physicians, two tertiary-care centers, twelve community hospitals, one mental health inpatient facility, 185 clinics, 80 pharmacies, the Aurora Visiting Nurse Association, Aurora Family Service and ACL Laboratory. Aurora's long-term strategy continues to focus on providing the highest quality care, delivered across the continuum, in a patient centered manner.



Nick graduated from Creighton University School of Medicine and has a background in rural private practice. In 1987 he entered the academic arena at the University of Wisconsin Medical School, first as clinical educator and then as residency director, department chair and associate dean for the Milwaukee campus. From 2000 to 2005, he served as Aurora's senior vice president and chief medical officer.

Nick continues to be Board Certified in Family Practice and is currently on the board of directors for Premier and is the past board chair of the Wisconsin Hospital Association.

Arthur Ushijima
President and CEO, Queen's Health Systems, Honolulu, HI
(Term 2012-14)

Art is the president of Queen's Medical Center, a position he has held since 1993, and is also president and CEO of Queen's Health Systems since 2005. Prior to joining Queen's Medical Center in 1989, Art held executive positions at Akron General Medical Center in Ohio and St. Mary's Hospital in Missouri. In the past, he served as a captain in the US Air Force medical service corps (1973-80).

Art is currently on the board of the Hawaii Business Roundtable, where he serves on its executive committee and chairs the Healthcare Task Force; the Healthcare Association of Hawai'i; Hawaii Residency Programs, Inc., a nonprofit corporation established by the UH medical school and six major acute care facilities in Honolulu; the University of Hawaii Foundation; and was reappointed by the Governor in 2011 to serve a second term on the Hawaii Medical Education Council.



Art earned his bachelor of arts degree in biology from Cornell College and his master of arts in hospital and health administration from the University of Iowa.

Maura Walsh
President, HCA Gulf Coast Division, Houston, TX
(Term 2010-12)

Maura began her healthcare career in 1980, holding executive leadership roles at hospitals in Vermont, Arkansas and Texas. She joined HCA in 1987 as the assistant administrator at West Houston Medical Center and went on to become the chief executive officer of HCA's Bayshore Medical Center, a 366-bed acute care, tertiary facility in Pasadena, TX, and then CEO at seven other hospitals, three of which were in the Gulf Coast Division of HCA that she oversaw when she became President of the HCA Gulf Coast Division in July 2004.

Maura currently has operational responsibility for eleven hospitals and seven outpatient surgery centers in the Houston, Corpus Christi and South Texas markets extending south to the Rio Grande Valley.



Michael T. Weber
President and CEO, Health Quest, Lagrangeville, NY
(Term 2011-13)

In March of 2007, Mike was named president and chief executive officer of Health Quest Systems, Inc., a not-for-profit health system based in Poughkeepsie, NY, with revenue of \$700 million. Prior to this, Mike was appointed the joint president and CEO of the 68-bed Northern Dutchess Hospital in October 2006, as well as maintained his role as president and CEO of the 164-bed Putnam Hospital Center since March 2000. Mike began his career at a CPA firm, and then held a senior finance position in an upstate New York hospital before coming to the Hudson Valley, to work initially as the chief financial officer of Putnam Hospital Center in 1986.

With 5,000 employees and 1,100 physicians, Health Quest is a significant healthcare provider in the Hudson Valley. Affiliates of Health Quest include Northern Dutchess Hospital in Rhinebeck, Putnam Hospital Center in Carmel and Vassar Brothers Medical Center in Poughkeepsie. Non-hospital affiliates include Hudson Valley Home Care, The Thompson House, Health Quest Medical Practice, PC, Health Quest Urgent Medical Care Practice, PC, VBH Insurance Company, Ltd., Wells Manor Housing Development Fund Corp., and Northern Dutchess Residential Health Care Facility, Inc.

Mike received a bachelor of science in accounting from Canisius College and a master in health administration from Western Connecticut State University.



Eugene "Gene" A. Woods, FACHE
Executive Vice President and COO, CHRISTUS Health, Irving, TX
(Term 2011-13)

Gene joined CHRISTUS Health in June 2011 as the system's executive vice president and chief operating officer, where he is responsible for overseeing acute, post-acute and international operations for CHRISTUS Health's regions in the U.S. and Mexico. CHRISTUS Health is a 50-hospital faith-based system with 30,000 employees, including 9,500 physicians, and services ranging across 60 cities in Texas, Arkansas, Iowa, Louisiana, Missouri, Georgia, New Mexico and several cities in Mexico.

Previously, Gene served as chief executive officer of Saint Joseph Health System, one of the largest, wholly-owned market-based organizations within Catholic Health Initiatives (CHI), the nation's second-largest Catholic health care system. Gene was also appointed to senior vice president for CHI in 2008 and served as a member of their National Operations Leadership Group. Prior to joining CHI, he was the chief operating officer at the Washington Hospital Center, a 926-bed teaching hospital located in the nation's capitol, and one of the busiest hospitals in the mid-Atlantic region. In 2001, he was named by *Modern Healthcare* as an "Up and Comer" and selected the "Star Student" in the 20 year Anniversary Edition (2007). Additionally, *Modern Healthcare* named him in 2006 and 2008 as one of the top twenty-five minority executives in the country.

Gene received his bachelor's degree in health planning and administration, master's degree in business administration, and master's degree in health administration from The Pennsylvania State University. He is a fellow in the American College of Healthcare Executives.

