

Chair-Officers

Stephen C. Hanson, Governing Council Chair
Chief Executive Officer, Baptist Health, Louisville, KY
(Term 2009-11; Chair officer 2012-14)

Steve became chief executive officer of Baptist Health (formerly Baptist Healthcare System) in March 2013. Baptist Health owns seven acute-care hospitals, with more than 2,100 licensed beds and an eighth long-term, acute care facility. Baptist Health has grown its physician network to more than 450 employed physicians and more than 1,600 independent physicians. In addition to hospitals, Baptist Health includes urgent care and retail-based clinics, home health care, outpatient diagnostic and surgery centers, occupational medicine and physical therapy clinics, fitness centers and a health maintenance organization (HMO).

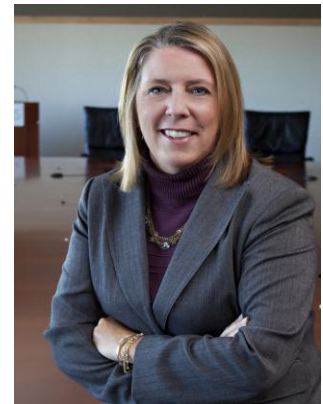
Prior to joining Baptist Health, Steve's accomplishments include more than 30 years' experience in key executive roles and a solid background in clinical service development, physician integration, development of strategic alliances, and financial and quality improvement efforts garnering national recognition. He served for seven years in various senior leadership positions at Texas Health Resources in Arlington, Texas, most mostly as executive vice president and operations leader for the region covering Dallas-Fort Worth. Texas Health Resources (THR) is one of the largest faith-based, non-profit health systems in the United States and includes 25 affiliated acute care and short stay hospitals. Previously to THR, Steve served six years as president and chief executive officer of Appalachian Regional Healthcare in Lexington, Kentucky.



M. Michelle Hood, FACHE, Governing Council Chair-Elect
President and CEO, Eastern Maine Healthcare Systems (EMHS), Brewer, ME
(Term 2012-14; Chair officer 2013-15)

Michelle has been EMHS president and chief executive officer since 2006. EMHS is a well-organized regional healthcare system of seven member hospitals and several affiliated hospitals serving all of central, eastern, and northern Maine.

Before arriving at EMHS, Michelle was president and CEO of the Sisters of Charity of Leavenworth Health System, Montana Region, as well as president and CEO of its flagship hospital, St. Vincent Healthcare. Her early career included roles of associate hospital director at Emory University Hospital in Atlanta, GA; executive vice president and chief operating officer of St. Vincent's Hospital (of now Ascension Health) in Birmingham, AL; and chief administrative officer of Norton Hospital in Louisville, KY. Michelle was recognized in 2010 as MaineBiz Large Company Business Leader of the Year.



Michelle received her bachelor of science at Purdue University and her master of health care administration at Georgia State University.

**Warner L. Thomas, Governing Council Past Chair
President and CEO, Ochsner Health System, New Orleans, LA
(Term 2008-10; Chair officer 2011-13)**

In September 2012, Warner assumed the role of president and chief executive officer of Ochsner Health System, where is responsible for the overall strategic growth and development of the health system. He joined Ochsner in 1998 and previously served as president and chief operating officer. Prior to coming to Ochsner, Warner served for six years as both president of Foundation Medical Partners, Inc., a multi-specialty physician group affiliated with Southern New Hampshire Health System in NH, and vice president of managed care and network development for Southern New Hampshire Medical Center. He is a certified public accountant and worked early in his career as a senior auditor and consultant for Ernst & Young. Additionally, Warner is a fellow of the American College of Healthcare Executives, has served on the board of the American Medical Group Association and is a member of the Young Presidents Organization.



Ochsner Health System is southeast Louisiana’s largest non-profit, academic, multi-specialty, healthcare delivery system with eight hospitals and 38 health centers in Louisiana. Ochsner has been named the Consumer Choice for Healthcare in New Orleans for 17 consecutive years and is the only Louisiana hospital recognized by U.S. News and World Report as a “Best Hospital” across 11 specialty categories. Ochsner employs more than 13,000 employees, over 850 physicians in over 90 medical specialties and subspecialties and conducts over 300 clinical research trials annually. Ochsner Health System is proud to be a tobacco-free environment.

AHA Board of Trustees Liaison

**Jim Skogsbergh, AHA Board Liaison
President and CEO, Advocate Health Care, Downers Grove, IL
(Term 2013)**

Jim is president and chief executive officer of Advocate Health Care, the largest health care delivery system in Illinois and one of the largest in the Midwest. Affiliated with the Evangelical Lutheran Church in America and the United Church of Christ, Advocate has been named one of the nation’s top by health systems based on clinical performance by Thomson Reuters for four years, making their Top 10 list for three consecutive years.

With 34,000 associates, including 9,000 nurses, and 5,000 affiliated physicians, Advocate has more than 250 sites of care including 10 acute care hospitals and the state’s largest integrated children’s system. Additionally, Advocate includes the state’s largest employed medical group, one of the largest home health companies and the nation’s largest ACO with 200,000 covered lives.



Before joining Advocate as chief operating officer in January 2001, Jim served as executive vice president of the Iowa Health System in Des Moines, as well as the president and chief executive officer of Iowa Methodist, Iowa Lutheran and Blank Children’s hospitals. He began his more than 30 years of health care experience in 1982 as an administrative resident with Memorial Health System, South Bend, Indiana.

Jim is a fellow with the American College of Healthcare Executives, past chair of the Illinois Hospital Association’s Board of Directors and past Metropolitan Chicago Healthcare Council board member. He has served as chair of the American Hospital Association’s (AHA) Section for Health Care Systems Governing Council and is a member of the AHA Regional Policy Board. Jim is a member of Mayor Rahm Emanuel’s World Business Chicago Board of Directors and is past chair of Chicago United. He is vice chair of the American Cancer Society’s CEOs Against Cancer, as well as a member of the World Presidents Organization.

Council Members (in alphabetical order)

Nancy Howell Agee

President and CEO, Carilion Clinic, Roanoke, VA

(Term 2012-14)

Nancy is president and chief executive officer of Carilion Clinic, an integrated healthcare organization headquartered in Western Virginia that includes a multi-specialty physician group, eight hospitals, the Jefferson College of Health Sciences and a joint ventured medical school with Virginia Tech. Nancy began her career in nursing and has served in various leadership roles with Carilion for more than 20 years.

Nancy serves on the Boards of The Joint Commission Board of Commissioners, Virginia Hospital & Healthcare Association, Roanoke Gas Company, Virginia Tech Carilion School of Medicine, HomeTown Bank, Solstas Lab, Rockingham Mutual Insurance Company, Western Virginia Foundation for the Arts and Taubman Museum. Previously, Nancy served on the Radford University Board of Visitors and the Foundation of Roanoke Valley, having chaired both organizations.

Nancy holds degrees with honors from the University of Virginia and Emory University and participated in postgraduate studies at the Kellogg School of Business, Northwestern University.



David L. Bronson, M.D., FACP, FRCP - Edinburg

President and CEO, Cleveland Clinic Regional Hospitals, Cleveland, OH

(Term 2012-14)

David is president of the Cleveland Clinic Regional Hospitals where he is responsible for oversight of eight regional hospitals and one affiliate hospital in Northeast Ohio, supervising an enterprise with more than 12,000 employees, 105,000 admissions, 350,000 ED visits and net revenue of \$1.7 billion each year.

David is president of the American College of Physicians and Professor of Medicine at the Cleveland Clinic Lerner College of Medicine of Case Western Reserve University. David previously served as the Chair of the Medicine Institute at the Cleveland Clinic, with duties that included supervising the clinical, educational, and research activities of more than 300 faculty members. He also led the development of Cleveland Clinic's 15 Family Health Centers in Northeast Ohio; is a member of The Joint Commission Board of Commissioners where he is Chair-elect; Chairs the Accreditation Committee and serves on the Executive Committee; is a past Chair of the Board of Directors of the American Medical Group Association; is a member of the American Medical Association Integrated Practice Physician Section (IPPS); and also serves on the Governor's Advisory Council on Healthcare Payment Innovation. He has received numerous honors and has been selected the last 16 years for *The Best Doctors in America*.

David is a graduate of the University of Vermont College of Medicine and completed residency training at the University of Wisconsin and at Vermont.



Sandra B. Bruce, FACHE

President and CEO, Presence Health, Chicago IL

(Term 2011-13)

Sandy is president and chief executive officer of Presence Health, the new healthcare system formed in November 2011 by the merger of Provena Health in Mokena and Resurrection Health Care in Chicago. Prior to that, she served as the president and CEO of Resurrection Health Care since November 2008. She has held chief executive officer positions for more than 25 years, including 11 years as president and CEO of Saint Alphonsus Health System headquartered in Boise, Idaho, as well as CEO positions at General Health Partners and Berrien General Hospital, both in Michigan.

Presence Health is the largest Catholic healthcare system in Illinois, encompassing 12 hospitals, 29 long term care and senior residential facilities, numerous outpatient services, clinics, home health services, hospice, private duty, and one of the largest behavioral health networks in the state. Presence Health employs more than 22,000 employees with nearly 5,000 physicians on its medical staff.



Margaret “Denny” DeNarvaez
President and CEO, Wellmont Health System, Kingsport, TN
(Term 2012-14)

Denny is president and CEO of Wellmont Health System, an eight-hospital system with 7,000 employees formed in 1996 to serve the Tri-Cities region of Northeast Tennessee and Southwest Virginia. Denny previously served as the Regional CEO for the Sisters of Mercy for both the East and West region including Oklahoma and St. Louis, and continued her position as CEO for St. John’s Mercy Health Care, which includes hospitals in both St. Louis and Washington, Missouri; as president of Abbott Northwestern Hospital in Minneapolis, part of Allina Hospitals and Clinics; and as CEO and chief financial officer of Florida Medical Center in Fort Lauderdale, FL.



Denny was the 2009 recipient of the Visionary Leadership Award from the Missouri Hospital Association and in 2007 was named one of the Top 25 Most Influential Businesswomen by the St. Louis Business Journal.

Denny holds a bachelor of business administration in accounting from Drake University, FL; is a certified public accountant; and holds leadership certifications from the University of Michigan Business School in Ann Arbor and the University of St. Thomas in St. Paul, Minn.

David M. Dill
President and Chief Operating Officer, Lifepoint Hospitals, Brentwood, TN
(Term 2012-14)

David serves as LifePoint Hospitals’ president and chief operating officer. Prior to assuming his current position in April 2009, David served as the company’s executive vice president and chief financial officer since joining LifePoint in July 2007. LifePoint operates 56 hospital campuses in 19 states and is the sole community hospital provider in the majority of the communities it serves.



Previously, David served as executive vice president of Fresenius Medical Care North America and as chief executive officer in the East Division of Fresenius Medical Care Services, a wholly owned subsidiary of Fresenius Medical Care AG & Co. KGaA. Prior to this, David served as executive vice president, chief financial officer and treasurer of Renal Care Group, Inc., a publicly-traded dialysis services company, from November 2003 until Renal Care Group was acquired by Fresenius Medical Care in March 2006.

David serves on the board of Kids Across America, a non-profit Christian Sports Camp ministry, and is a former director of Psychiatric Solutions, Inc., a behavioral health services company.

M. Joy Drass, M.D.
Executive Vice President, Operations – Washington Region, MedStar Health,
Columbia, MD
(Term 2011-13)

As executive vice president of operations, Joy provides strategic oversight and management for MedStar Georgetown University Hospital, MedStar Montgomery Medical Center, MedStar National Rehabilitation Network, MedStar St. Mary’s Hospital, MedStar Southern Maryland Hospital and MedStar Washington Hospital Center, and also has responsibility for system-wide functions such as human resources and nursing. Prior to her current role, Joy served as president of Georgetown University Hospital for nine years.



MedStar Health is a \$4 billion not-for-profit, regional healthcare system with ten hospitals and a comprehensive network of outpatient centers and physicians serving Maryland and the Washington, D.C., region. MedStar is one of the region’s largest employers with more than 27,000 associates and 5,600 affiliated physicians.

Patrick E. Fry
President and CEO, Sutter Health, Sacramento, CA
(Term 2011-13)

With a career spanning more than three decades with Sutter Health and its not-for-profit network of hospitals and physician organizations, Pat assumed the position of Sutter's president and chief executive officer in June 2005. He joined the organization in 1982 as an administrative resident at Sutter General Hospital in Sacramento, later taking on leadership roles at local affiliate and regional levels, including regional president for affiliates in the Greater Sacramento Region, president of eastern operations throughout Sacramento and San Joaquin Valley and, in 1999, leading Sutter Health's Western Division in the San Francisco Bay Area. From 2000-2005, Pat served as chief operating officer and executive vice president.



The not-for-profit Sutter Health network consists of nearly 5,000 physicians aligned under the Sutter Medical Network, 24 acute care hospitals and one of the nation's largest home health and hospice programs. Approximately 48,000 employees deliver and support health care in the Sutter Health network, serving patients and their families in more than 100 northern California cities and towns. Sutter-affiliated hospitals are regional leaders in cardiac care, women's and children's services, cancer care, orthopedics and advanced patient safety technology.

James L. Horrar
President and CEO, Quorum Health Resources (QHR), Brentwood, TN
(Term 2011-13)

Jim has been president and chief executive officer of Quorum Health Resources (QHR) since January 2008. Previously, Jim served in a variety of executive roles at Humana, including chief operations officer of Humana's largest commercial market and as East Region Vice President of National Contracting.



QHR is the dominant market leader in hospital management services in the U.S., with nearly 150 not-for-profit hospital clients representing \$6.6 billion in Net Patient Revenue and more than 48,000 employees. QHR Consulting Services is currently ranked by *Modern Healthcare* as the 5th largest healthcare consulting firm in the U.S., and the QHR Learning Institute educates more than 10,000 hospital professionals and leaders on healthcare management topics each year. Other QHR brands include Quorum Purchasing Advantage (a GPO/Supply Chain service), QHR Intensive Resources (hospital performance improvement/turnaround management service) and QHR Healthcare Affiliates (equity relationships with ambulatory surgery centers).

Reynold Jennings, FACHE
President and CEO, WellStar Health System, Marietta, GA
(Term 2013-15)

Reynold has been the president and CEO of WellStar Health System since August 2011. With 113 physician offices, six urgent care centers, 16 imaging centers, and a new innovative Health Park for comprehensive outpatient care, WellStar operates five hospitals that span five counties. Reynold is a former chief operating officer of Tenet Healthcare with 35 years experience in hospital management, managing over 100 hospitals in 15 states. Reynold began his career as a pharmacist, but soon rose to senior vice president and chief financial officer at Hamilton Medical Center in Dalton. Then, he served as CEO of a number of acute care hospitals in Georgia and Florida. He was also CEO of Ramsey Healthcare in New Orleans.



A fellow of the American College of Healthcare Executives, Reynold retired from corporate life in 2007 but never retired from health care. He serves on the board of Jackson Healthcare in Alpharetta, a doctor-staffing firm, and is a former board member and officer of the American Federation of Hospitals.

A graduate of the University of Georgia with a pharmacy degree, Reynold received his master degree in business administration from the University of South Carolina Columbia.

Richard P. Miller
Chief Executive Officer, Virtua, Marlton, NJ
(Term 2011-13)

Rich is president and CEO of Virtua, a non-profit, multi-hospital healthcare system offering a full continuum of acute, outpatient and long-term care as well as health and wellness facilities. Headquartered in Marlton, New Jersey, Rich led the merger of two health systems to form Virtua in 1998.

A recipient of the Consumer Choice Award by the National Research Corporation, Virtua has been honored twice with the New Jersey Governor's Award for Clinical Excellence. Among its honors, Virtua has ranked as the #1 Best Employer in the Delaware Valley by its employees in the Philadelphia Business Journal's annual survey for the past seven consecutive years.

Among his many awards, Rich received the 2012 CEO IT Achievement Award from *Modern Healthcare* magazine and the Healthcare Information and Management Systems Society. He was named Healthcare CEO of the Year by the Philadelphia Business Journal; Lean Six Sigma National CEO of the Year; received the "Distinguished Citizen of the Year" award from the Boy Scouts of America; and was awarded the New Jersey Business Hall of Fame Lifetime Achievement Award from New Jersey Junior Achievement.

A graduate of Mount St. Mary's College, Rich earned his MBA from Southern Illinois University.



Judith Persichilli, R.N., B.S.N., M.A.
Interim President and CEO, CHE Trinity, Inc., Newton Square, PA
(Term 2012-14)

Judy is president and chief executive officer for Catholic Health East (CHE). Judy joined CHE in 2003 as the executive vice president of the Mid-Atlantic Division, was promoted to executive vice president of acute care for the System in 2008 and then to executive vice president and chief operating officer in December 2009 before assuming the role of CEO. Prior to joining CHE's System Office, she served for eight years as CEO at St. Francis Medical Center in Trenton, N.J. CHE System includes 35 acute care hospitals, four long term acute care hospitals, 26 free standing and hospitals-based long term care facilities, 12 assisted-living facilities, four continuing care retirement communities, eight behavioral health and rehabilitation facilities, 31 home health/hospice agencies and numerous ambulatory and community-based health services.



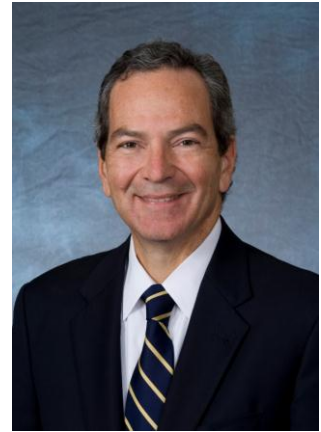
Judy was appointed by the governor to the Health Care Administration Board of the State of New Jersey; serves on the board of directors of the New Jersey Health Care Quality Institute; the Hopewell Valley Community Bank as an emeritus director and founder; the UnitedHealth Group Hospital Executive Advisory Council; the Healthcare Financial Management Association's Healthcare Leadership Council; and the Kerney Foundation board of trustees. She previously served on the Rider University board of trustees, and recently served as vice-chair of the partnership board of Keystone Mercy Health Plan.

Judy received her nursing diploma from the St. Francis Hospital School of Nursing, a bachelor of science in nursing summa cum laude from Rutgers University, and a master of arts in administration summa cum laude from Rider College. She also received an honorary doctor of health degree from Georgian Court University and an honorary doctor of humane letters from Sacred Heart University in Fairfield, Connecticut. In September 2011, Persichilli was awarded the Benemerenti Medal, a papal honor bestowed on her by Pope Benedict XVI.

Thomas J. Sadvary
President and CEO, Scottsdale Healthcare, Scottsdale, AZ
(Term 2013-15)

Tom Sadvary is president and CEO of Scottsdale Healthcare. Tom joined Scottsdale Healthcare twenty-five years ago as administrator of its Shea Hospital, and has served in progressive executive roles prior to his appointment as CEO in June 2005. Scottsdale Healthcare has three hospitals and is the first multihospital health system in Arizona to achieve the prestigious Magnet recognition for nursing quality for all of its hospitals.

Tom began his career at the University of Pittsburgh Medical Center and Barberton Citizens Hospital. He earned his bachelor of arts degree from Allegheny College and his masters degree in public health from the University of Pittsburgh. He also worked as a paramedic prior to attending graduate school.

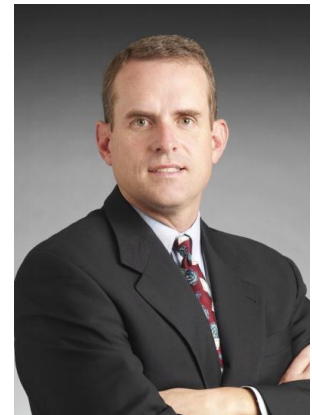


Tom is a fellow in the American College of Healthcare Executives. His community leadership roles have included the Arizona Hospital & Healthcare Association, Scottsdale Area Chamber of Commerce, Scottsdale Rotary Club, Scottsdale/Paradise Valley YMCA, the Greater Phoenix Leadership Council, and as Chair of the City of Scottsdale McDowell Road Task Force.

Rulon F. Stacey, Ph.D., FACHE
President, University of Colorado Health, Aurora, CO
(Term 2013-15)

Rulon became president of the University of Colorado Health in 2012 as a result of the merger of Poudre Valley Health System and the University of Colorado Hospital. Prior to this role, Rulon served for 15 years as president and CEO of Poudre Valley Health System in Fort Collins, CO, during which time the system received the Malcolm Baldrige National Quality Award as one of only three winning organizations nationally and the only health care recipient. Rulon also served as 2011 chairman of the American College of Healthcare Executives (ACHE).

University of Colorado Health is the first Colorado-based health system to span the Front Range and is the first of its kind nationally to integrate the strengths of community-based care and academic medicine, a new approach to health care that may serve as a model for other communities. With six hospitals and over 15,000 employees, UC Health is one of the largest employers in Colorado.



William P. Thompson
President and CEO, SSM Health Care, St. Louis, MO
(Term 2012-14)

Bill became president and chief executive officer of SSM Health Care in August 2011 after serving as president and COO for two years. Bill has been with SSM Health Care since 1980, serving in a variety of capacities. Before being named president and COO, he was senior vice president, strategic development (1993 to 2009), served as a regional vice president for six years, and prior to that served as executive director of St. Mary's Hospital in Kansas City, Mo.

Bill is known for his commitment to quality improvement. In 1997, he coauthored the book *CQI and the Renovation of an American Health System – A Culture Under Construction* with former SSM president and CEO Sr. Mary Jean Ryan. Bill and Sr. Ryan were responsible for the system's decision to adopt continuous quality improvement in 1990. Deeply committed to SSM's mission "Through our exceptional health care services, we reveal the healing presence of God," Bill is focused on redesigning the health care experience to best meet the unique needs of patients.



Nick W. Turkal, M.D.
President and CEO, Aurora Health Care, Milwaukee, WI
(Term 2012-14)

Nick is president and chief executive officer of Aurora Health Care, one of the country's most comprehensive integrated non-profit health care systems recognized as a national leader in efforts to improve the quality of health care. Aurora provides care across the continuum, consisting of more than 1500 employed physicians, two tertiary-care centers, twelve community hospitals, one mental health inpatient facility, 172 clinics, 70 retail pharmacies, the Aurora Visiting Nurse Association, Aurora Family Service and ACL Laboratory



Nick is past Chair of the Wisconsin Hospital Association Board, and co-chair of the 2010 United Way campaign of Greater Milwaukee where he helped to raise a record-setting \$46 million.

Nick's background includes rural private practice prior to 1987, when he entered the academic arena. With the University of Wisconsin Medical School, he served as a Clinician Educator, Residency Director (1990-1994), Department Chair (1994-1996), and Associate Dean for the Milwaukee Campus (1996-2000). He was jointly employed by University of Wisconsin Medical School and Aurora Health Care as Associate Dean/VP of Academic Affairs prior to serving as CMO. From 2000 to 2005, Nick served as Aurora's senior vice president and Chief Medical Officer, focusing on care management, quality, patient safety, academics, risk management, and research. Immediately prior to his role as CEO, Nick served as Aurora's Metro Region President.

Nick graduated from Creighton University School of Medicine, followed by a residency in Family Medicine. He continues to be Board Certified in Family Practice and holds memberships in a number of professional organizations, including ACPE, AMA, ACHE and AAFP. He is the recipient of a number of teaching awards.

Arthur Ushijima
President and CEO, Queen's Health Systems, Honolulu, HI
(Term 2012-14)

Art was appointed president and chief executive officer of The Queen's Health Systems in 2005. He is also the President of The Queen's Medical Center, a position held since 1993. From 1992 to 1993, he was interim president and from 1989 to 1992, executive vice president and chief operating officer. Before joining The Queen's Medical Center, Art was executive vice president and chief operating officer of Akron General Medical Center in Ohio. Prior to this, he held various healthcare management positions, including chief executive officer, St. Mary's Hospital in Kansas City, Missouri, 1981 to 1985, and chief operating officer, 1980-1981. From 1973 to 1980, he was an officer in the U.S. Air Force Medical Service, serving as a healthcare administrator in two Air Force hospitals and as a staff officer in the Office of the Air Force Surgeon General.



Art has been involved with numerous community service and professional organizations and boards locally and in other states. He is currently on the boards of Hawaii Business Roundtable; Healthcare Association of Hawaii; Hawaii Residency Programs; and the University of Hawaii Foundation and numerous Queen's boards such as The Queen's Health Systems and The Queen's Medical Center. He has served on the corporate board of VHA, Inc, in Dallas; various Hawaii governmental boards and commissions such as the Hawaii Health Systems Corporation; and the Hawaii Medical Education Council.

Art received his bachelor of arts degree in biology from Cornell College and his master of arts degree in hospital and health administration from the University of Iowa.

Jeffrey K. Winter
President, Hospital Division & Executive Vice President,
Kindred Healthcare, Louisville, KY
(Term 2013-15)

Jeff has served as president, Hospital Division & executive vice president of Kindred Healthcare since November 1, 2010, and is also a member of the Company's Executive Committee. Previously, Jeff served as chief administrative officer of Providence Health and Services, California Region; spent 10 years with Catholic Healthcare West, most recently as president of Group Operations; and spent ten years in various management capacities with the Hospital Corporation of America.

Through its subsidiaries in 2012, Kindred provided healthcare services in 2,215 locations, including 120 transitional care hospitals, six inpatient rehabilitation hospitals, 224 nursing and rehabilitation centers, 27 sub-acute units, 102 hospice, home care and private duty locations, 104 inpatient rehabilitation units (hospital-based) and a contract rehabilitation services business, RehabCare, which served 1,632 non-affiliated facilities.

