

## Chair

***Stuart Buttlair, Ph.D.***

*Regional Director of Inpatient Psychiatry  
and Continuing Care  
Northern Kaiser Permanente  
Oakland, California*

Stuart Buttlair, Ph.D., is regional director of inpatient psychiatry and continuing care for Northern California Kaiser Permanente, the lead mental health representative within Kaiser's State Program Initiatives, and the designated resource management director for behavioral health. He is also the Permanente Medical Group lead in the design and development for the new inpatient psychiatric hospital in Kaiser Santa Clara Medical Center, set to open in 2010. Prior to coming to Kaiser in 1987, Dr. Buttlair was chief of acute and subacute services for Marin County Mental Health. He has more than 30 years of clinical and management experience, providing leadership and direction in health care delivery in both the public and private sectors.

Dr. Buttlair was elected to the California Hospital Association Behavioral Health Board in 2008, and served as co-chair of the IBHI Collaborative on Emergency Department and Behavioral Health in 2007-2008. He has been on numerous national quality panels, most recently involving involuntary seclusion procedures, and is a member of IHI. In both 1997 and 2002, Dr. Buttlair was awarded "Most Valuable Psychologist in Northern California" by the Kaiser Permanente Regional Psychological Society, and he received the 2005 Chair of the Chiefs of Psychiatry Award. Dr. Buttlair also served as behavioral health representative on the State Programs Policy Implementation Group.

A graduate of the University of Colorado in Boulder, Dr. Buttlair has a doctorate in clinical psychology from the University of Colorado's Institute of Integral Studies and a master's degree in business administration with an emphasis on health care management, finance, and marketing

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## Past-Chair

***TBD***

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## Chair-Elect

***Wayne Young, LPC, CRC, FACHE***

*Sr. VP of Behavioral Health  
JPS Health System  
Fort Worth, Texas*

Wayne Young currently serves as the Senior Vice President of Behavioral Health for JPS Health Network and Administrator of Trinity Springs Pavilion. A Level I Trauma Center, JPS Health Network is a safety net hospital licensed for 567 beds with over 40 outpatient locations which provided 850,000 patient encounters last year. As leader of the system's behavioral health

services, Mr. Young has responsibility for a full continuum of behavioral health services that includes a 20,000 visit psychiatric emergency center, a 96 bed inpatient psychiatric pavilion, four partial hospitalization programs, five behavioral health outpatient clinics, a school based behavioral health clinic, robust peer support services, and a network of embedded behavioral health specialists providing integrated care at primary care sites throughout Tarrant County. In addition to his behavioral health responsibilities, Young provides the general leadership and direction for his organization's 28 DSRIP projects under the Texas 1115 Waiver.

Prior to joining JPS in 2008, he served as the Regional Executive Director of a managed behavioral healthcare organization and has held other leadership positions within the behavioral health and insurance industries. Additionally, he is an Adjunct Instructor in the Department of Psychiatry and Behavioral Health at the University of North Texas Health Sciences Center.

Young is actively involved in several professional and community organizations. He serves as the Vice Chair of the board of Mental Health Connection and as Board President of Mental Health America of Tarrant County. Wayne also serves on the American Hospital Association's Governing Council for the Psychiatric and Substance Abuse Services Section and was recently appointed to the Board of Directors for the Institute for Behavioral Health Improvement.

Young is credentialed a Licensed Professional Counselor (LPC) and a Certified Rehabilitation Counselor (CRC) as well as a Fellow of the American College of Healthcare Executives (FACHE).

He received his bachelor's in Human Development and Family Studies as well as his master's degree in Community Counseling from Texas Tech University. Subsequently, he completed an MBA in Health Services Administration from the University of Dallas.

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### **Board Liaison**

***Michelle A. Janney, Ph.D.***

*Senior Vice President and  
Wood-Prince Family Chief Nurse Executive  
Northwestern Memorial Hospital  
Chicago, Illinois*

Michelle Janney, PhD, RN, NEA-BC, FAAN, is Senior Vice President and Wood-Prince Family Chief Nurse Executive at Northwestern Memorial Hospital in Chicago, Illinois. Under her leadership, NMH received Magnet designation in 2006 and re-designation in 2010. Dr. Janney received the Joan L. Shaver Illinois Outstanding Nurse Leader Award in 2014, was named the University of Toledo Alumni of the Year in 2012, received the Nursing Spectrum Excellence Award for Advancing and Leading the Profession in 2010 and the Power of Nursing Leadership Pinnacle Leader Award in 2007. She has been recognized by The Advisory Board as a "Turnaround Model" for decreasing turnover and vacancy rates, and by Nursing Economic\$ as a "Leader of Nursing Finance". She is a graduate of the Wharton Fellows Program in Management for Nurse Executives at the University of Pennsylvania and the Leadership at the Peak Program at the Center for Creative Leadership and holds membership in Sigma Theta Tau, the international honor society for nursing.

Dr. Janney has consulted with leaders in Canada, Australia, Switzerland, Korea, the Netherlands, Turkey and Croatia to advance international nursing leadership. She has participated in a Day of Dialogue with the National Council of State Boards of Nursing; with the Mayo Clinic on Delivering Interoperable Health IT; with the American Institute of Architects on Hospital Design of the Next Generation; with the U.S. Army on the National Nursing Shortage; and on advisory

boards to develop Northwestern University's Physician Assistant program and the Executive MBA program at West Virginia University. She has served in various national leadership capacities such as member of the AHA Board of Trustees, AHA SmartMarket Board of Directors, Hospital Advisory Committee of the Joint Commission, the Regional Policy Board of the American Hospital Association and the Strategic Planning Committee for the American Organization of Nurse Executives. Her recent election as President of AONE is further affirmation of the respect she holds among her peers.

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**Terms Expire 2015**

***Troy Chisolm, FACHE***

*Administrator*

*Greenville Health System*

*Psychiatry*

*Greenville, South Carolina*

Troy B. Chisolm is Administrator, Psychiatry and Behavioral Health for the Greenville Health System in Greenville, SC. In this role, Mr. Chisolm is directly responsible for operational oversight of a complete spectrum of care to diagnose and treat psychiatric, emotional and psychological disorders in children, adolescents, adults and geriatrics. Additionally, the Psychiatry Medical Education program focused on training future mental health professionals. The Department of Psychiatry & Behavioral Medicine provides a full continuum of care for individuals and families coping with all mental illnesses, including depression, anxiety, personality disorders, as well as psychosis and co-occurring (complex) disorders. Programs include services at Marshall I. Pickens Hospital (MIPH), as well as the Brownell Center (outpatient clinic), both located on the GHS main campus next to the flagship Greenville Memorial Hospital.

Mr. Chisolm is the former President of Cone Behavioral Health Hospital in Greensboro, NC, where he was responsible for all Behavioral Health operations for the Cone Health system. Prior to this role, Mr. Chisolm served as Executive Director for Behavioral Medicine for CHRISTUS Spohn Health System in Corpus Christi, Texas.

With approximately twenty years of healthcare leadership experience, Mr. Chisolm has held various leadership positions with healthcare organizations in New Jersey, Michigan, Texas, North Carolina, and the District of Columbia. Additionally, Mr. Chisolm is the Immediate Past President of the Mental Health Association of Greensboro Board of Directors, and the Immediate Past Chair of the Board of Youth Focus, a provider of mental health and substance abuse services for children and adolescents in the Piedmont Triad area.

Mr. Chisolm is board certified in Healthcare Management, and is a Fellow of the American College of Healthcare Executives.

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***William Henricks, Ph.D.***

*(Past) Chief Executive Officer*

*Rogers Partners in Behavioral Health*

*Rogers Behavioral Health System*

*Oconomowoc, Wisconsin*

William Henricks, Ph.D., is the Chief Executive Officer for Rogers Partners in Behavioral Health, the business development and healthcare integration component of the Rogers Behavioral Health System. Dr. Henricks consults with medical/surgical hospitals to effectively integrate

behavioral health services, e.g., telemedicine, primary care integration, inpatient and partial hospital care, into their continuum. He also leads the regional development of Rogers' specialized services, such as the development of Rogers' pediatric anxiety program in Tampa, FL. He is also assisting in the implementation of a systematic outcomes measurement system for the Rogers system.

Dr. Henricks completed his doctorate in clinical psychology at Miami University in 1991 and his master's in business administration at Marquette University in 2004. During his 21 years of experience in behavioral healthcare management. Dr. Henricks has opened a new psychiatric hospital, completed successful turn-around of psychiatric programs, developed specialized programs for a variety of clinical populations, led compliance, performance improvement and risk management services, and consulted with numerous organizations in developing quality and financially viable psychiatric services at all levels of the behavioral treatment continuum.

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***Martha Mather***

*Vice President & Chief Operating Officer*

*Our Lady of Peace*

*Louisville, Kentucky*

Ms. Mather, has been in executive leadership roles for the past ten years in both for-profit and non-profit psychiatric hospitals. Most recently, Ms. Mather was recruited as the Vice President and Chief Operating Officer for Our Lady of Peace, a service of KentuckyOne Health in Louisville, Kentucky. Our Lady of Peace is one of the largest psychiatric hospitals in the United States and the largest provider of child/adolescent inpatient psychiatric care in the country. Our Lady of Peace averages 450 admissions per month and treats an average of 200 patients per day for both mental health and substance abuse issues.

Ms. Mather has previously held executive roles with Universal Health Services, Inc. and Psychiatric Solutions, Inc. Ms. Mather's background also includes director level positions in quality and risk management/performance improvement, outpatient psychiatric and substance abuse services, and assessment and referral services in free-standing psychiatric facilities. Ms. Mather is licensed as a professional counselor in Georgia and utilizes her clinical background in the day-to-day operations of facility management and business development.

Ms. Mather presently participates in Kentucky's Children Alliance Board meetings, the Kentucky Hospital Association's Psychiatric/Chemical Dependency Forum, and has previously presented to the South Carolina Association for Children on the impact of Medicaid unbundling.

Ms. Mather regularly participates in her community's annual National Alliance on Mental Illness (NAMI) walk, as well as a number of other community events including, the Leukemia and Lymphoma Society's Light the Night walk, Annual Depression Screening Day, and the Out of the Darkness walk for Suicide Prevention/Awareness.

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**Michael A. May, M.D.**

*Trustee, SHS Collaborative Care Organization  
Medical Director & Vice President  
Samaritan Mental Health  
Samaritan Health Services  
Corvallis, Oregon*

Michael A. May, M.D., is the Vice President and Medical Director of Samaritan Mental Health, the mental health delivery component for Samaritan Health Services (SHS) a non-profit healthcare system serving a population of 250,000 over three counties (Linn, Benton and Lincoln) in western Oregon. Samaritan Health Services is comprised of 5 hospitals and over 500 employed physicians in primary care and most subspecialty areas. SHS is both horizontally and vertically integrated being self-insured for medical care and administering a Medicare Advantage plan and a capitated Medicaid plan (Oregon Health Plan CCO).

Dr May oversees two inpatient psychiatric acute care units and two outpatient mental health clinics employing 11 psychiatrists and 7 other mental health providers. Dr May has been the Medical Director of Samaritan Mental Health since its inception in 1992.

In addition Dr May is the founder and Medical Director for two Integrative Medicine clinics that provide a combination of traditional primary care and complementary and alternative medicine.

Dr May has serviced on the Board of Directors of SHS, the Board of Directors of Good Samaritan Regional Medical Center and was on the founding board for Intercommunity Health Network (INH) the current Medicaid Plan now administering the SHS Collaborative Care Organization (CCO). He continues on this board and he also serves on the Planning Committee and Steering Committee for this new CCO. Dr May sits on the Senior Executive Council for SHS as its only current physician member.

SHS recently partnered with Western University of the Pacific in opening a new medical school in the Mid-Willamette Valley. Dr May was the first Clerkship Director for third and fourth year medical students rotating through SHS. Subsequently, in 2009, Dr May started the Psychiatry Residency program at SMH as its first Training Director.

Dr May is currently spearheading the implementation of a Rural Utilities Services (RUS) grant designed to provide TeleHealth capabilities to all of the emergency rooms and rural clinics in the Samaritan system. In this endeavor, Dr May has partnered with a local video technology company, Visionary Mobile, and serves on the Advisory Board of this company.

Dr May is integrally involved in the development of the SHS Patient Centered Primary Care Home (PCPCH) model with respect to integrating mental health capabilities into primary care clinics and connecting these clinics to the rest of the mental health system in the SHS service area. His involvement with video technology is bringing this modality to the PCPCH development and will eventually allow the SHS primary care physicians to connect with all specialties in order to enhance patient care through real time consultation while the patient is in the office with their PCP.

Dr May was a founding member and co-chair of the Oregon Psychiatric Inpatient Committee (OPIC), a state-wide organization and subcommittee to the Oregon Association of Hospitals and Health Systems. This committee is made up managers and administrators of all of the acute care mental health units in the State of Oregon. This committee has actively participated in the development of the Oregon system of acute care including promoting legislative activities that enhance the delivery of mental health services in throughout the State.

Dr May is currently serving on a national committee looking at GME funding challenges. This committee is comprised of members from the American Psychiatric Association, the Association of Academic Psychiatrists and the Association of Directors of Psychiatry Residency Training.

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***Ann Schumacher, FACHE***

*Trustee, Memorial Community Hospital*

*President*

*Alegent Creighton Health*

*Immanuel Medical Center*

*Omaha, Nebraska*

Ann Schumacher, is a native of Minnesota, and has served in numerous health care leadership roles throughout her 30-year career. With a background in nursing and specialization in mental health care, Ann has a passion for serving those in most need in our community.

Ann has a Bachelors and Masters of Science degree in Nursing and a Masters in Business Administration and Healthcare Leadership. Ann believes in creating faith-based environments that inspire others and support transformative healing relationships. Ann has spent most of her 25+ year career advocating for and serving those with mental illness. Currently, Ann serves as the president of Alegent Creighton Health Immanuel Medical Center, leading a talented team that is committed to creating a healing experience for everyone who comes to Immanuel for care. Immanuel provides a complete continuum of mental health and substance abuse services for children, adolescents, adults and seniors. Ann is also the system of care strategy leader for Alegent Creighton Health's Behavioral Health, Orthopedics & Neurosciences, Spine, Rehab, Senior and Bariatric services.

As a leader of a health care organization, Ann feels it is important to listen to and partner with others to improve the healthcare of our community. She is actively involved in the Omaha community and serves on the Board of Directors for the Lakeside Ambulatory Surgery Center, the Nebraska Spine Hospital and the Memorial Community Hospital in Blair. She is also active as the chair of the Board of Directors for Marian High School, the Archdiocese of Omaha Inner City School Steering Committee, the Lasting Hope Recovery Center Advisory Board and is a board member of Catholic Charities. Ann was the chair of NHA District I and holds the FACHE credential.

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**Terms Expire 2016**

***Mario DeSanctis, FACHE***

*Medical Director*

*Tomah VA Medical Center*

*Tomah, Wisconsin*

Mario Victor DeSanctis, as medical director of Tomah VA Medical Center, Mario DeSanctis is responsible for planning, organizing, directing, coordinating, and controlling medical, administrative, and supporting operations of the hospital and its four area outpatient clinics. This includes effectively managing facility resources, including a \$148 million budget, and leading 1024 staff members and 400 volunteers to provide medical care and treatment to approximately 25,000 unique patients. Previously, Mr. DeSanctis served for three years as Deputy Group Commander/Hospital Administrator (COO), 375th Medical Group, Scott Air Force Base, Illinois, and before that, he served for three years as Director, Business Operations (Senior Vice President), TRICARE Regional Office – West (TRO-W), San Diego, California.

As a highly decorated senior leader in the Air Force Medical Service, Mr. DeSanctis served on active duty in the Air Force and retired as a Colonel, United States Air Force Medical Service Corps, following a 30-year distinguished career. A fellow of the American College of Healthcare Executives and a member of the Air Force Association, he is a two-time award winner as the Department of Defense's number one in customer satisfaction and number 1 of 79 medical facilities. Mr. DeSanctis has also been a financial management fellow of the Office of the Command Surgeon, United States Air Forces Europe, and is certified by the Professional Academy for Healthcare Management.

A graduate of the University of Southern Maine, Portland in business administration, Mr. DeSanctis received his master's degree in health services administration from Saint Joseph's College in Standish, Maine. He also attended Air Command and Staff College and Air War College at Air University located in Maxwell Air Force Base in Alabama.

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***Paul Goering, M.D.***

*Vice President, Mental Health  
Allina Health  
Minneapolis, Minnesota*

Paul Goering, M.D., vice president of Allina Mental Health Clinical Service Lines, leads Allina's mental health and chemical dependency work across the entire system. A board-certified psychiatrist, Dr. Goering has been seeing patients at United Hospital in St. Paul since 1992 and served as adjunct faculty at the George Washington University Medical School for thirteen years. Prior to his role leading mental health services for Allina Health, Dr. Goering serviced as medical director of United Hospital's mental health department and lead psychiatrist for Allina's behavioral health services outpatient clinic system.

His educational background includes an undergraduate degree with honors from St. Cloud State University, a doctorate of medicine degree from the University of Minnesota Medical School, and an internship and residency training at the Naval Regional Medical Center in San Diego, California. Dr. Goering also attended the Physician Leadership College at St. Thomas University and the Advanced Training Program at Intermountain Healthcare Institute. He is recognized as an American Psychiatric Association Distinguished Fellow for his work in the community. In advocating for appropriate care for all Minnesotans his work is at the intersection of Quality Improvement, Public Health, and Policy. As such, has participated in number of state-wide activities which include membership on the Governing Board of State Operated Services, Minnesota Mental Health Action Group, Minnesota Mental Health Leadership Group and Advisory Board Member to the Wellstone/Barlow Foundation. While the bulk of his policy opportunity has been limited to the State of Minnesota, he has worked with both Sen. Franken and Don Berwick (CMS) on issues of national scale. In addition to his contributions to state public policy, he also works with national partners to improve the care continuum in mental health services.

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***Mary Lou Mastro, FACHE***

*President/CEO  
Elmhurst Memorial Healthcare  
Elmhurst, Illinois*

Mary Lou Mastro, joined Elmhurst Memorial Healthcare as President/CEO in July 2013 following a merger with Edward Health Services Corporation where she served as a senior leader for 25 years. From 2002-2013 she served as the President/CEO of Linden Oaks, a behavioral health

provider with 108 inpatient beds and four outpatient facilities. As a senior executive with over 35 years in healthcare, she has extensive experience with the patient care experience, hospital planning, licensure and regulatory compliance, public policy and advocacy, physician relations, operations and new business development.

Under Mastro's leadership Linden Oaks expanded clinical operations, opened three outpatient satellite facilities, established Linden Oaks Medical Group which employs sixteen psychiatrists, opened a residential group home for clients with eating disorders, adopted a recovery model, and obtained Joint Commission Disease Specific Certifications in six clinical categories. Mastro recently served as a Board member for the National Association of Psychiatric Health Systems (2006-2009), and as a member of the Illinois Hospital Association Behavioral Health Constituency (2004-2009). She has facilitated partnerships with regional school districts, the faith community, the DuPage Community Clinic, the Regional Office of Education (ROE), Probation and other community agencies. In 2010 she led an initiative with community partners to educate 5,000 individuals in Mental Health First Aid. She is a member of the National Alliance Mentally Ill and a tireless advocate for the rights of persons with mental illness.

Mastro graduated from DePauw University BSN program in Greencastle, Indiana, and she holds an MS from Rush University, Chicago, Illinois. Over the past ten years she has traveled extensively to Bosnia—Herzegovina leading spiritual pilgrimages. She is married with three children.

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***Tricia Nguyen, M.D.***

*President*

*Texas Health Population Health*

*Education and Innovation Center*

*Arlington, Texas*

Tricia Nguyen, M.D., joined Texas Health Resources in September 2013 as the system's executive vice president for population health and president of the Texas Health Population Health, Education & Innovation Center. The Center will serve as the nexus for sharing best practices, disseminating information about innovative approaches, leading physician-directed population health initiatives and coordinating community-based well-being collaboration. Nguyen joined Texas Health from Banner Health Network in Arizona, where she served as chief medical officer. At Banner Health she was responsible for accountable care organization strategies, and clinical integration and population health work across the physician network. Nguyen has a broad range of experience working with providers, hospitals and payers, all focused on establishing the foundations for population health and outcomes-based reimbursement. She has worked as an emergency medicine physician, a clinical leader in hospital settings and as an executive champion for improving the health and well-being of the people in the community.

Dr. Nguyen received her undergraduate degree from Creighton University School of Pharmacy, her medical degree from the University of Missouri School of Medicine, and a Medical Management Executive MBA from the University of Texas at Dallas. She is board certified in Internal Medicine and board eligible in Pediatrics.

**Joseph Schulman**  
*Executive Director*  
*NSLIJ Care Solutions*  
*Great Neck, New York*

Joseph Schulman serves as the executive director of Care Solutions, the care management organization of North Shore – LIJ Health System. In his role, Mr. Schulman oversees the health system's care management strategy and is responsible for the internal capabilities of the care management program for which mental health integration within the care delivery system is a strategic imperative.

Prior to his recent appointment, Mr. Schulman served as the executive director of North Shore-LIJ Health System's The Zucker Hillside Hospital, the behavioral health hospital division of Long Island Jewish Medical Center. Zucker Hillside is nationally recognized for its pioneering clinical work, teaching and research programs. Mr. Schulman was responsible for all of the day-to-day operations of the hospital and served on the executive team leading behavioral health integration throughout the North Shore-LIJ health system. Mr. Schulman also served as the executive administrator of North Shore-LIJ's Office of Military and Veterans Liaison Services, which initiated a wide range of innovative and meaningful healthcare services for military personnel including active duty, veterans and their families throughout the region.

Mr. Schulman has worked for North Shore-LIJ since 2002, when he joined the organization as corporate director of internal audit services. In 2005 he was appointed as the chief financial officer of Zucker Hillside, served as deputy executive director and subsequently was appointed as the hospital's executive director in 2009.

During his tenure at The Zucker Hillside Hospital Mr. Schulman led numerous highly complex projects that were essential for the organization's future growth and its strategic position. Notably, in late 2010 Zucker Hillside Hospital broke ground on its new 115-bed 130,000 square foot inpatient building, a state-of-the-art facility. "The Behavioral Health Pavilion", a \$100 million project, opened in early 2013.

Prior to joining North Shore-LIJ Mr. Schulman served as an operations consultant and manager for the former Mount Sinai NYU Health System's corporate Audit Services Department, and managed logistics business operations for pediatrics and obstetrics at NYU Medical Center. In addition, Mr. Schulman supervised healthcare client engagements for Arthur Andersen's risk consulting practice.

Mr. Schulman has served as a member of the executive committee of the National Association of Psychiatric Health Systems board of trustees having previously held the positions of board secretary and treasurer. Additionally Mr. Schulman is a member of the Healthcare Management Academy's Senior Executive GE fellowship. Mr. Schulman earned his master's in public administration degree and professional certificate in accounting from New York University.

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**Terms Expire 2017**

**Judi Bishop**  
*Director*  
*Colorado Plains Medical Center*  
*Ft. Morgan, Colorado*

Judith (Judi) Bishop, began her career at the Mental Health Institute at Fort Logan, the Colorado state hospital for the chronically mentally ill. She worked with all age groups at the state hospital and with substance abuse, forensics and outpatient services. She did outreach

education in the community to help educate about the needs of the chronically mentally ill and held education classes for families and friends to help them understand the behaviors they saw in the people they cared about.

She became the Nurse Manager on Fort Logan's Geriatric Unit and worked at the state hospital for sixteen years, during which time she took on many leadership roles at the institute and saw many changes in the mental health system. Some changes were for the better and some very damaging to the mentally ill. She worked with legislators and fought to keep the services so vital to success of her patients, but nonetheless many services were taken away. By the time she left Fort Logan, all outpatient services were gone and the hospital had been downsized by half. She saw the announcement for a Nurse Manger position at the rural Colorado Plains Medical Center on the Geriatric Behavioral Health Unit and applied for the position. It was the right choice for her and the next chapter of her career. She was certified in Psychiatric Nursing and became the Director of the unit. She has since developed, from the ground up, an Intensive Outpatient Program at Colorado Plains. She plans to expand the IOP further, to encompass more of the needs of the community.

She is the mother of two boys and a girl and has the honor of being a grandmother to seven wonderful children ranging in age from 6 months to 12 years of age. She loves to be outside and garden, paint with oils and make jewelry. She lives with her husband, her 93 year old mother and their pets on five acres.

Judi believes that the care of the mentally ill has gone in a circle and too many people who need psychiatric treatment are ending up in the prison system, which is not the environment they need to be in. She will always be an advocate for the mentally ill, is active in her community and takes every opportunity to educate people on mental illness.

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***Daniel B. Coffey, FHFMA***

*President and Chief Executive Officer – Acadia Hospital  
Senior Vice President –Eastern Maine Healthcare Systems  
Bangor, Maine*

Dan Coffey serves as president and chief executive officer at Acadia Hospital and concurrently as senior vice president for Eastern Maine Healthcare Systems (EMHS). Located in Bangor, Maine, Acadia Hospital is a 100 bed psychiatric hospital providing specialized services to a large region of Maine. Services include acute inpatient and outpatient care for children, adolescents, and adults as well as a psychiatric observation unit.

Prior to being named CEO at Acadia Hospital in 2011, Mr. Coffey served as EMHS executive vice president, treasurer, and chief financial officer. Employed at EMHS since December 1976, Mr. Coffey was involved with growth of an integrated health care delivery system that includes eight hospitals, a long term care joint venture, home health care services, and a dozen other joint ventures and support organizations stretching across the state.

Mr. Coffey received his bachelor's degree in business administration from Husson University, Bangor, Maine in 1972 and a master's degree from the University of South Carolina (Columbia), Graduate School of Business Administration in 1984. He is a Fellow of the Healthcare Financial Management Association (HFMA) and served on its national board of directors. Mr. Coffey currently serves on several governing boards including Acadia Hospital; Maine Hospital Association, chairing its Mental Health Council; Husson University; and First Maine Captive insurance company. He served a three year term as founding chair of the board for Voluntary Hospitals of America's Northeast Purchasing Coalition, that represented over \$2 billion of annual spend, and has served on boards of public and private schools and several area community non-

profit organizations. Recently, Mr. Coffey co-presented an AHA webinar on “Tele-Psychiatry in Rural Communities – Increasing Access to Behavioral Health Services”.

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***Kari Martin, M.D./O.D.***

*Assistant Professor of Psychiatry and Consultant  
Department of Psychiatry & Psychology  
Mayo Clinic Hospital  
Phoenix, Arizona*

Dr. Martin, has extensive clinical experience in treating psychiatric illness in a medical setting. The focus of her practice is hospital and clinic based consultation-liaison psychiatry. She has particular expertise in psychiatric evaluation for transplant and bariatric surgeries, and in the psychiatric evaluation and treatment of chronic subjective dizziness, functional neurological disorders, as well as psychosomatic medicine in general. She works part time in the hospital setting providing psychiatric consultations for patients on medical and surgical units. She has served both on the ethics committee at Mayo Clinic Hospital and the Occupational Medicine Physician Review panel at Mayo Clinic since 2010.

Dr. Martin is currently a Consultant in the Division of Psychiatry, Department of Psychiatry & Physiology, and an Assistant Professor of Psychiatry, Mayo Clinic College of Medicine, Scottsdale, AZ. Prior to this she served as Senior Associate Consultant, Division of Psychiatry, Department of Psychiatry & Physiology, Mayo Clinic, Scottsdale, AZ and Instructor of Psychiatry, Mayo Clinic College of Medicine

Dr. Martin received her undergraduate degree from the University of Virginia; her medical degree from the Medical College of Virginia – Virginia Commonwealth University; and completed her psychiatry residency with the Mayo Clinic in Rochester.

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***Joseph Miller, Ph.D./Psy.D.***

*Corporate Director, Neuroscience, Behavioral Health  
Orthopedics & Rehabilitation Medicine  
Meridian Health  
Clinical Instructor, Department of Psychiatry  
Rutgers University  
Robert Wood Johnson Medical School  
Red Bank, New Jersey*

Dr. Joseph A. Miller, serves as chief operating officer, Riverview Medical Center, and corporate director, neurosciences service line for Meridian Health System. Joe is one of the New Jersey Hospital Association’s leading experts when prioritizing our behavioral health agenda in New Jersey. He is a trustee of NJHA’s Health Research Education Trust, and serves on the Behavioral Health Constituency Group.

He works closely with our staff and members to ensure that policy decisions and advocacy efforts are in line with improving access to care for those in need of mental health services, regardless of where they are in the continuum of care. A leader who also serves in an advisory capacity to state wide initiatives, Joe was appointed by Gov. Chris Christie to serve on the Governor’s Task Force on Mental Health Facilities Evaluation. The group was charged with providing assessment and advice concerning the state’s closure plan for Hagedorn Psychiatric Hospital in Glen Gardner. The task force looked at the plan’s consistency with the US Supreme Court Olmstead decision to enable people to live in the least restrictive settings, provisions for maintaining quality gero-psychiatric services and geographic accessibility for New Jersey

residents; and consideration of cost differentials between inpatient hospital care and community services.

The work of the task force was instrumental in the evolution of the state's mental health system. Joe's experience and respect from his colleagues has afforded him the honor of a faculty appointment at the Robert Wood Johnson Medical School, Department of Psychiatry, and a number of professional affiliations including the American College of Healthcare Executives, American Association of Neuroscience Executives, and the National Association of Social Workers. He also serves as the Board President of The Samaritan Center at the Jersey Shore, a center for families and individuals to turn for counseling, educational opportunities and spiritual enrichment.

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***Harsh K. Trivedi, M.D.***

*Executive Director & CMO  
Vanderbilt Behavioral Health  
Vice Chair for Clinical Affairs  
Department of Psychiatry  
Vanderbilt Hospitals & Clinics  
Nashville, Tennessee*

**Dr. Harsh Trivedi**, is a double-boarded, Harvard-trained child psychiatrist with formal business training who is currently responsible for the strategic development and implementation of an enterprise-wide population health strategy for behavioral health across Vanderbilt University Medical Center and its 40-affiliate hospitals. In this capacity, he also serves as the senior physician leader managing the daily operations of all behavioral health services at Vanderbilt. These include Vanderbilt Psychiatric Hospital; the Psychiatry Outpatient Clinics (across 4 primary psychiatric sites and numerous co-located services); consultation/liaison psychiatry services within Vanderbilt University Hospital and Vanderbilt Children's Hospital; a neuromodulation program that includes rTMS, ECT, and deep brain stimulation; and the Center of Excellence for Children in State Custody.

He was recruited to Vanderbilt in 2010 to save its academic psychiatric inpatient hospital from divestiture due to multi-million dollar loses over the past decade, lackluster performance on the tripartite mission, bed occupancy of 67%, poor relations with community providers, and patient satisfaction scores in the 2nd percentile nationally. Over the course of 3 years, he was able to re-instill the Vanderbilt culture into every aspect of daily operations. This has resulted in the hospital becoming profitable and viable once again. Daily bed occupancy is now 92%; patient satisfaction scores are above the 90th percentile (including 2 units achieving top performer status nationally); and bottom line improvement of \$5 million.

Academically, Dr. Trivedi is Vice Chair of Clinical Services in the Department of Psychiatry and is an Associate Professor of Psychiatry. He serves as the consulting editor of the Child and Adolescent Psychiatric Clinics of North America and is the co-author of Practical Child and Adolescent Psychiatry for Pediatrics and Primary Care. He is a fellow of the American Psychiatric Association (APA) and is the recipient of numerous national awards, including the American Medical Association Foundation Leadership Award.

He is active in multiple professional medical organizations. Of note, he is Chair of the Healthcare Systems and Financing Council of the APA. He recently completed his second 3-year term as Chair of the Healthcare, Access, and Economics committee of the American Academy of Child and Adolescent Psychiatry. He also serves on the American Medical Association House of Delegates representing the field of Psychiatry. He is also a member of the American College of Physician Executives.

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## Regional Policy Board/RPB

### ***Michele L. Gougeon-Delegate RPB 1***

*Executive Vice President/Chief Operating Officer  
McLean Hospital  
Belmont, Massachusetts*

Michele L. Gougeon, has been executive vice president and chief operating officer of McLean Hospital in Belmont, Massachusetts, since 1992. Previously, she served as chief information officer at McLean. Prior to joining McLean, Ms. Gougeon held the position of assistant vice president for management systems at Brigham and Women's Hospital in Boston. Her previous employment history includes positions in government with the Health Care Financing Administration and in private industry with McDonnell Douglas Corporation. She holds an appointment as a lecturer in psychiatry at Harvard Medical School.

Ms. Gougeon, is active in community and professional organizations. She is currently a board member of the National Association of Psychiatric Health Systems and chairs the Payment Systems Committee. She is a past president of the Massachusetts Association of Behavioral Health Systems. Ms. Gougeon is also a current board member and former board chairman of Big Brothers Association of Massachusetts Bay.

A graduate of Franklin and Marshall College, Ms. Gougeon holds master's degrees from both the Bryn Mawr Graduate School of Social Work and Social Research and the Harvard School of Public Health.

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### ***Rob Simpson Jr., DSW.-Alternate RPB 1***

*President and CEO  
Brattleboro Retreat  
Brattleboro, Vermont*

Rob Simpson, D.S.W., has been president and CEO of the Brattleboro Retreat, a nationally recognized 178 year old not-for-profit 149 licensed regional specialty mental health and addictions treatment center in Vermont, since 2006. He joined the Retreat with more than 35 years of commitment to the treatment of individuals experiencing mental health and addiction issues, as well as extensive experience in the management of mental health and substance abuse programs. Dr. Simpson has a long standing commitment to the treatment of post-traumatic stress disorder and depression in those who serve our country. In 2009, to honor a commitment to the treatment of veterans going back to before the Civil War, he worked with his staff at the Retreat to open the Uniform Services Program to provide treatment services to veterans and other uniform service personnel including policeman, firefighters and emergency responders.

Prior to joining the Retreat, Dr. Simpson served as CEO of Arbour Hospital, a member of the Universal Health Services, Inc., in Boston. In earlier executive management positions, he has served

as COO of Behavioral Healthcare and Senior Vice President of Government Relations at the Sisters of Providence Health System, and Vice President of Behavioral Health and Cancer Services at Baystate Health in Springfield, Massachusetts.

Throughout his more than 35 years in health care, Dr. Simpson has also maintained an academic focus as adjunct faculty at various colleges and universities. He is a frequent presenter at conferences on both administrative leadership and clinical issues. At the Retreat he has

partnered with Linkage, Inc., a world leader in executive leadership development, to support leadership at all levels of the hospital. Dr. Simpson has served as chair of the inpatient mental health committee of the Vermont Association of Hospitals and Health Systems where he is also Secretary of the Board. Additionally he is the Secretary of the Vermont Business Roundtable Board of Directors. A member of the American College of Healthcare Executives and the National Association of Social Workers, Dr. Simpson is a former member of the Massachusetts Association of Behavioral Health Hospitals and the Massachusetts Hospital Association's Standing Committee on Public Affairs.

Before leaving Massachusetts, Dr. Simpson received two official citations honoring his dedication to the profession of mental health and assistance to the people of Massachusetts: one from the state's House of Representatives in November 2005 and the other from the state Senate in August 2006.

Dr. Simpson was recognized by the American Hospital Association in 2011 as a Grassroot Champion from the state of Vermont for outstanding accomplishments in grassroots advocacy regionally and nationally. Additionally, Dr. Simpson can be heard on a weekly radio show providing advocacy and commentary on aspects of mental illness and addiction experienced in everyday life.

Dr. Simpson has an undergraduate degree in Russian from Amherst College, a master's degree in social work from Simmons College, a master's degree in public health services administration from Harvard University's School of Public Health, and a doctorate in social work from the University of Utah, where he was the Marriner S. Eccles Scholar in Public Policy.

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***Kathi Lencion -Delegate RPB 9***

*Chief Executive Officer*

*Sharp Mesa Vista Hospital*

*San Diego, California*

Since 2006, Kathi Lencioni has been senior vice president and chief executive officer of Sharp Mesa Vista and Vista Pacifica hospitals at Sharp HealthCare. She is accountable for meeting operational goals, high quality patient care and professional services, optimal utilization of the facilities, development of successful physician relations, and achievement of financial objectives. She joined Sharp HealthCare in 2002 as the vice president of clinical services and operations at Sharp Grossmont Hospital, overseeing behavioral health services and other clinical service lines. Previously, she was vice president of ambulatory and clinical services Sarasota Memorial Healthcare System, Sarasota, FL.

Active in a number of professional organizations, Ms. Lencioni is a fellow of the American College of Healthcare Executives and serves on the ACHE Regents Advisory Committee for San Diego/Imperial County. She serves on the boards of the National Association of Psychiatric Health Systems and the San Diego Organization for Healthcare Leaders. She is an advisory board member to the mental health clinic in Alpine, CA.

Ms. Lencioni earned a bachelor of science in medical technology from Illinois State University and a master in public health, health organization management, from the University of South Florida.

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**Leonard Ličina –Alternate Delegate RPB 9**  
*Chief Executive Officer*  
*Sutter Health Pacific (Kahi Mohala Hospital)*  
*Ewa Beach, Hawaii*

Leonard Licina, has been the chief executive officer at Sutter Health Pacific (Kahi Mohala Hospital), Hawaii's only freestanding, not-for-profit psychiatric hospital, since 2008. In this role, he is responsible for directing the formulation of sound plans, policies, procedures, budgets, programs, goals and objectives; optimal organization and staffing of hospital and non-hospital-based programs; high quality patient care; effective use of operational resources; and the development and maintenance of positive physician relations. Previously, he had been the chief financial officer since 1995. His prior experience includes chief operating officer at the Mana Institute (1993-1995) and progressively responsible financial leadership positions at the Rehabilitation Hospital of the Pacific (1982-1993), culminating in his appointment as controller in 1988.

Mr. Licina is active in a variety of professional and civic organizations. In 1996, he was president of the Healthcare Financial Management Association/Hawaii Chapter. He received the HFMA "Founders Medal of Honor" in 2008, given to individuals who have provided significant service at the chapter, regional, and/or national level. He is a fellow of the Healthcare Financial Management Association, a certified financial planner, and a certified healthcare finance professional. He is a member of the CEO committee of the Healthcare Association of Hawaii.

Mr. Licina earned a bachelor of business administration from the University of Hawaii and a master of business administration from Chaminade University, Honolulu, HI.

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### **Appointments**

#### ***Lynn Dunn***

*Director, Mental Health Services*  
*& Advanced Practice*  
*Froedtert Health Community Memorial Hospital*  
*Menomonee Falls, Wisconsin*

Lynn Dunn, joined Froedtert Health Community Memorial Hospital in 2004 as manager, mental health services. Her career has been marked by progressively increasing levels of responsibility within the organization. In her current position, she is responsible for leading efforts that address care of the mental health patient, addiction treatment programs, medical/psychiatric patient care models, geriatric psychiatric care models, and outpatient counseling services. She is also an adjunct faculty member in the psychiatric nursing practicum at Marquette University, Milwaukee, WI. Prior experience included serving as director of inpatient services (2001-2004) and a psychiatric nurse (1996-2001) at Washington County, West Bend, WI.

Throughout the span of her career, Ms. Dunn has been active in a number of local and national health care organizations. She currently sits on the board of NOVA Services, a not-for-profit organization that provides services for troubled youth and their families and for adults experiencing mental health issues. She serves on the American Psychiatric Nurse Association scholarly review committee and is an instructor for the Mandt System Program. She is a registered nurse and a board-certified nurse executive (NE-BC).

She has participated in a wide variety of research activities, including streamlining the psychiatric admissions process, improving suicide risk assessments in hospitalized patients,

alcohol withdrawal management, decreasing workplace violence, and addressing depression in the cardiac rehabilitation population.

Ms. Dunn earned a bachelor of science in nursing from the University of Wisconsin, Milwaukee, WI, and a master of science in nursing, masters in business administration and health care management degree from University of Phoenix-Online, Phoenix, AZ.

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***Brenda D. Romero***

*Administrator*

*Presbyterian Espanola Hospital*

*Espanola, New Mexico*

Brenda Romero, has been administrator of Presbyterian Espanola Hospital since 2009. Previously, she served the hospital as senior manager-director of nursing and director of patient care services for 17 years. Before that, Ms. Romero spent five years as head nurse on the Medical Surgical Pediatric Unit of Espanola Hospital. She joined the hospital as a staff RN in 1985.

Currently a board member of the New Mexico Center for Nurse Excellence and vice president of the Rio Arriba County Health Council, Ms. Romero has also served on the boards of the Espanola Chamber of Commerce and the Lunch Buddy Program, and on the advisory boards of the Northern New Mexico Community College and Santa Fe Community College.

Ms. Romero is also very active on the City of Espanola Drug Task Force and the city's Northern New Mexico Implementation Team, and served on the Governor's Drug Prevention Task Force in 2003. In fact, she is committed to helping her community deal with issues of addiction, as well as deaths due to overdose of opiates. Rio Arriba County has the highest death rate due to overdose in both the state and the nation. Ms. Romero regularly meets with city, county, and state officials to collect evidence on these deaths, learn how to take action to reduce the number of deaths, and solicit help from experts. She recently attended a Governor's invitation-only, one-day conference on reducing deaths due to overdose.

Ms. Romero has also made changes in how opiates are prescribed in both her hospital and the medical group that have helped manage opiates better and reduced risk to patients.

Ms. Romero received her undergraduate degree in nursing from the University of New Mexico and her master's degree in nursing from Grand Canyon University in Phoenix.

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***Chandler Ralph***

*President and CEO*

*Adirondack Medical Center*

*Saranac Lake, New York*

Chandler Ralph, has served as president and CEO of Adirondack Medical Center (AMC) since March 1995. She has more than 25 years of health care experience, initially serving as vice president for operations at Columbia Memorial Hospital, Hudson, NY, and then in progressively responsible administrative positions with hospitals in upper New York state including three years with Ernst and Young in New York City. Prior to joining AMC, Ms. Ralph was affiliated with Mercy Center for Health Services/Mercy Hospital in Watertown, NY, where she served as president and chief executive officer.

Ms. Ralph is a Fellow of the American College of Health Care Executives and recipient of the 2006 Regent's Award. She is a past delegate of AHA Regional Policy Board 2 and recipient of the AHA's 2006 Grassroots Champion Award for New York

Ms. Ralph is a member of the Board of Trustees for the Healthcare Association of New York State, a past board member and chair for the St. Joseph's Rehabilitation Center in Saranac Lake, member and past president of the Saranac Lake Rotary, and board member and chair of the Adirondack Economic Development Corporation. She is Founding Chair of the Helena Ptochia Foundation whose mission is to raise funds to build and operate a hospital in Ghana, West Africa for women injured in childbirth.

AMC includes two hospital sites, two nursing homes, and four primary health clinics, and is a sole community hospital and rural referral center. It is a \$90 million operation with 97 hospital beds, 216 nursing home beds and a broad range of medical and surgical services. The medical staff includes 50 doctors, 94 percent of whom are board-certified. AMC was a finalist for the 2007 NOVA Award bestowed by AHA to honor effective, collaborative programs focused on improving community health status. AMC was honored for its ongoing effort of the Tri-Lakes Uninsured Task Force.

Ms. Ralph is a graduate of Rensselaer Polytechnic Institute, Troy, New York with a Bachelor of Science degree in biomedical engineering, and Master degrees in business administration and industrial engineering.

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***Harsh K. Trivedi, M.D.(Region 4)***

*Executive Director & CMO  
Vanderbilt Behavioral Health  
Vice Chair for Clinical Affairs  
Department of Psychiatry  
Vanderbilt Hospitals & Clinics  
Nashville, Tennessee*

**Dr. Harsh Trivedi**, is a double-boarded, Harvard-trained child psychiatrist with formal business training who is currently responsible for the strategic development and implementation of an enterprise-wide population health strategy for behavioral health across Vanderbilt University Medical Center and its 40-affiliate hospitals. In this capacity, he also serves as the senior physician leader managing the daily operations of all behavioral health services at Vanderbilt. These include Vanderbilt Psychiatric Hospital; the Psychiatry Outpatient Clinics (across 4 primary psychiatric sites and numerous co-located services); consultation/liaison psychiatry services within Vanderbilt University Hospital and Vanderbilt Children's Hospital; a neuromodulation program that includes rTMS, ECT, and deep brain stimulation; and the Center of Excellence for Children in State Custody.

He was recruited to Vanderbilt in 2010 to save its academic psychiatric inpatient hospital from divestiture due to multi-million dollar loses over the past decade, lackluster performance on the tripartite mission, bed occupancy of 67%, poor relations with community providers, and patient satisfaction scores in the 2nd percentile nationally. Over the course of 3 years, he was able to re-instill the Vanderbilt culture into every aspect of daily operations. This has resulted in the hospital becoming profitable and viable once again. Daily bed occupancy is now 92%; patient satisfaction scores are above the 90th percentile (including 2 units achieving top performer status nationally); and bottom line improvement of \$5 million.

Academically, Dr. Trivedi is Vice Chair of Clinical Services in the Department of Psychiatry and is an Associate Professor of Psychiatry. He serves as the consulting editor of the Child and Adolescent Psychiatric Clinics of North America and is the co-author of Practical Child and Adolescent Psychiatry for Pediatrics and Primary Care. He is a fellow of the American Psychiatric Association (APA) and is the recipient of numerous national awards, including the American Medical Association Foundation Leadership Award.

He is active in multiple professional medical organizations. Of note, he is Chair of the Healthcare Systems and Financing Council of the APA. He recently completed his second 3-year term as Chair of the Healthcare, Access, and Economics committee of the American Academy of Child and Adolescent Psychiatry. He also serves on the American Medical Association House of Delegates representing the field of Psychiatry. He is also a member of the American College of Physician Executives.

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