



Section for Psychiatric & Substance Abuse Services

Chair

Ann Schumacher

*Trustee, Memorial Community Hospital
President, Alegent Creighton Health
Immanuel Medical Center
Omaha, Nebraska*

Ann Schumacher, FACHE, is a native of Minnesota, and has served in numerous health care leadership roles throughout her 30-year career. With a background in nursing and specialization in mental health care, Ann has a passion for serving those in most need in our community.

Ann has a Bachelors and Masters of Science degree in Nursing and a Masters in Business Administration and Healthcare Leadership. Ann believes in creating faith-based environments that inspire others and support transformative healing relationships. Ann has spent most of her 25+ year career advocating for and serving those with mental illness. Currently, Ann serves as the president of Alegent Creighton Health Immanuel Medical Center, leading a talented team that is committed to creating a healing experience for everyone who comes to Immanuel for care. Immanuel provides a complete continuum of mental health and substance abuse services for children, adolescents, adults and seniors. Ann is also the system of care strategy leader for Alegent Creighton Health's Behavioral Health, Orthopedics & Neurosciences, Spine, Rehab, Senior and Bariatric services.

As a leader of a health care organization, Ann feels it is important to listen to and partner with others to improve the healthcare of our community. She is actively involved in the Omaha community and serves on the Board of Directors for the Lakeside Ambulatory Surgery Center, the Nebraska Spine Hospital and the Memorial Community Hospital in Blair. She is also active as the chair of the Board of Directors for Marian High School, the Archdiocese of Omaha Inner City School Steering Committee, the Lasting Hope Recovery Center Advisory Board and is a board member of Catholic Charities. Ann was the chair of NHA District I and holds the FACHE credential.

Past-Chair

Wayne Young, LPC, CRC, FACHE

*Sr. VP of Behavioral Health
JPS Health Network
Fort Worth, Texas*

Wayne Young, currently serves as the Senior Vice President of Behavioral Health for JPS Health Network and Administrator of Trinity Springs Pavilion. A Level I Trauma Center, JPS Health Network is a safety net hospital licensed for 567 beds with over 40 outpatient locations which provided 850,000 patient encounters last year. As leader of the system's behavioral health services, Mr. Young has responsibility for a full continuum of behavioral health services that

includes a 20,000 visit psychiatric emergency center, a 96 bed inpatient psychiatric pavilion, four partial hospitalization programs, five behavioral health outpatient clinics, a school based behavioral health clinic, robust peer support services, and a network of embedded behavioral health specialists providing integrated care at primary care sites throughout Tarrant County. In addition to his behavioral health responsibilities, Young provides the general leadership and direction for his organization's 28 DSRIP projects under the Texas 1115 Waiver.

Prior to joining JPS in 2008, he served as the Regional Executive Director of a managed behavioral healthcare organization and has held other leadership positions within the behavioral health and insurance industries. Additionally, he is an Adjunct Instructor in the Department of Psychiatry and Behavioral Health at the University of North Texas Health Sciences Center.

Young is actively involved in several professional and community organizations. He serves as the Vice Chair of the board of Mental Health Connection and as Board President of Mental Health America of Tarrant County. Wayne also serves on the American Hospital Association's Governing Council for the Psychiatric and Substance Abuse Services Section and was recently appointed to the Board of Directors for the Institute for Behavioral Health Improvement.

Young is credentialed a Licensed Professional Counselor (LPC) and a Certified Rehabilitation Counselor (CRC) as well as a Fellow of the American College of Healthcare Executives (FACHE).

He received his bachelor's in Human Development and Family Studies as well as his master's degree in Community Counseling from Texas Tech University. Subsequently, he completed an MBA in Health Services Administration from the University of Dallas.

Chair-Elect

Mary Lou Mastro, FACHE

System CEO

Edward-Elmhurst Health

Elmhurst, Illinois

Mary Lou Mastro, joined Elmhurst Memorial Healthcare as President/CEO in July 2013 following a merger with Edward Health Services Corporation where she served as a senior leader for 25 years. From 2002-2013 she served as the President/CEO of Linden Oaks, a behavioral health provider with 108 inpatient beds and four outpatient facilities. As a senior executive with over 35 years in healthcare, she has extensive experience with the patient care experience, hospital planning, licensure and regulatory compliance, public policy and advocacy, physician relations, operations and new business development.

Under Mastro's leadership Linden Oaks expanded clinical operations, opened three outpatient satellite facilities, established Linden Oaks Medical Group which employs sixteen psychiatrists, opened a residential group home for clients with eating disorders, adopted a recovery model, and obtained Joint Commission Disease Specific Certifications in six clinical categories. Mastro recently served as a Board member for the National Association of Psychiatric Health Systems (2006-2009), and as a member of the Illinois Hospital Association Behavioral Health Constituency (2004-2009). She has facilitated partnerships with regional school districts, the faith community, the DuPage Community Clinic, the Regional Office of Education (ROE), Probation and other community agencies. In 2010 she led an initiative with community partners to educate 5,000 individuals in Mental Health First Aid. She is a member of the National Alliance Mentally Ill and a tireless advocate for the rights of persons with mental illness.

Mastro graduated from DePauw University BSN program in Greencastle, Indiana, and she holds an MS from Rush University, Chicago, Illinois. Over the past ten years she has traveled extensively to Bosnia—Herzegovina leading spiritual pilgrimages. She is married with three children.

Board Liaison

Michelle A. Janney, Ph.D.

*Executive Vice President & Chief Nursing
Indiana University Health
Fairbanks Hall
Indianapolis, Indiana*

Michelle Janney, PhD, RN, NEA-BC, FAAN, is Senior Vice President and Wood-Prince Family Chief Nurse Executive at Northwestern Memorial Hospital in Chicago, Illinois. Under her leadership, NMH received Magnet designation in 2006 and re-designation in 2010. Dr. Janney received the Joan L. Shaver Illinois Outstanding Nurse Leader Award in 2014, was named the University of Toledo Alumni of the Year in 2012, received the Nursing Spectrum Excellence Award for Advancing and Leading the Profession in 2010 and the Power of Nursing Leadership Pinnacle Leader Award in 2007. She has been recognized by The Advisory Board as a “Turnaround Model” for decreasing turnover and vacancy rates, and by Nursing Economic\$ as a “Leader of Nursing Finance”. She is a graduate of the Wharton Fellows Program in Management for Nurse Executives at the University of Pennsylvania and the Leadership at the Peak Program at the Center for Creative Leadership and holds membership in Sigma Theta Tau, the international honor society for nursing.

Dr. Janney has consulted with leaders in Canada, Australia, Switzerland, Korea, the Netherlands, Turkey and Croatia to advance international nursing leadership. She has participated in a Day of Dialogue with the National Council of State Boards of Nursing; with the Mayo Clinic on Delivering Interoperable Health IT; with the American Institute of Architects on Hospital Design of the Next Generation; with the U.S. Army on the National Nursing Shortage; and on advisory boards to develop Northwestern University's Physician Assistant program and the Executive MBA program at West Virginia University. She has served in various national leadership capacities such as member of the AHA Board of Trustees, AHA SmartMarket Board of Directors, Hospital Advisory Committee of the Joint Commission, the Regional Policy Board of the American Hospital Association and the Strategic Planning Committee for the American Organization of Nurse Executives. Her recent election as President of AONE is further affirmation of the respect she holds among her peers.

Terms Expire 2017

Daniel B. Coffey, FHFMA

*President and Chief Executive Officer – Acadia Hospital
Senior Vice President –Eastern Maine Healthcare Systems
Bangor, Maine*

Dan Coffey, serves as president and chief executive officer at Acadia Hospital and concurrently as senior vice president for Eastern Maine Healthcare Systems (EMHS). Located in Bangor, Maine, Acadia Hospital is a 100 bed psychiatric hospital providing specialized services to a large region of Maine. Services include acute inpatient and outpatient care for children, adolescents, and adults as well as a psychiatric observation unit.

Prior to being named CEO at Acadia Hospital in 2011, Mr. Coffey served as EMHS executive vice president, treasurer, and chief financial officer. Employed at EMHS since December 1976, Mr. Coffey was involved with growth of an integrated health care delivery system that includes eight hospitals, a long term care joint venture, home health care services, and a dozen other joint ventures and support organizations stretching across the state.

Mr. Coffey received his bachelor's degree in business administration from Husson University, Bangor, Maine in 1972 and a master's degree from the University of South Carolina (Columbia), Graduate School of Business Administration in 1984. He is a Fellow of the Healthcare Financial Management Association (HFMA) and served on its national board of directors. Mr. Coffey currently serves on several governing boards including Acadia Hospital; Maine Hospital Association, chairing its Mental Health Council; Husson University; and First Maine Captive insurance company. He served a three year term as founding chair of the board for Voluntary Hospitals of America's Northeast Purchasing Coalition, that represented over \$2 billion of annual spend, and has served on boards of public and private schools and several area community non-profit organizations. Recently, Mr. Coffey co-presented an AHA webinar on "Tele-Psychiatry in Rural Communities – Increasing Access to Behavioral Health Services".

Jerry Gold, Ph.D.

Administrator

Behavioral Health and Care Line

Scripps Health

San Diego, California

Jerry Gold, Ph.D., is the Administrator Scripps Behavioral Health and Drug and Alcohol Care Line. Scripps is a private, nonprofit, integrated health system in San Diego, California which provides alcohol and drug treatment services, inpatient and outpatient mental health treatment, including a senior behavioral health outpatient group, a consultation liaison service, a mobile assessment team, psychosocial and vocational skills training groups, and has recently established a partnership with their FQHC to enhance/expand outpatient services.

Dr. Gold is a past president of the Board of Directors for the Mental Health Association, San Diego Chapter, and a Board Member for the Center for Behavioral Health of the California Hospital Association. He's a member in good standing with the American Psychological Association and the California Psychological Association. His current passion is to establish collaborative partnerships with community agencies and providers to expand access to a fuller continuum of care, as well as work inside Scripps to educate the bedside providers about the value and importance of behavioral health services.

In 2012 he was named Mental Health Person of the Year for San Diego County, and Scripps Health awarded him the "Values in Leadership" award for two consecutive years. He's researched and written articles in the areas of geropsychiatric services, response to school shootings, and mental health and the internet.

Dr. Gold received his Ph.D., from the California School of Professional Psychology, and his Executive MBA from San Diego State University.

Joseph Miller, Ph.D./Psy.D.

*Corporate Director, Neuroscience, Behavioral Health
Orthopedics & Rehabilitation Medicine
Meridian Health
Clinical Instructor, Department of Psychiatry
Rutgers University
Robert Wood Johnson Medical School
Red Bank, New Jersey*

Dr. Joseph A. Miller, serves as chief operating officer, Riverview Medical Center, and corporate director, neurosciences service line for Meridian Health System. Joe is one of the New Jersey Hospital Association's leading experts when prioritizing our behavioral health agenda in New Jersey. He is a trustee of NJHA's Health Research Education Trust, and serves on the Behavioral Health Constituency Group.

He works closely with our staff and members to ensure that policy decisions and advocacy efforts are in line with improving access to care for those in need of mental health services, regardless of where they are in the continuum of care. A leader who also serves in an advisory capacity to state wide initiatives, Joe was appointed by Gov. Chris Christie to serve on the Governor's Task Force on Mental Health Facilities Evaluation. The group was charged with providing assessment and advice concerning the state's closure plan for Hagedorn Psychiatric Hospital in Glen Gardner. The task force looked at the plan's consistency with the US Supreme Court Olmstead decision to enable people to live in the least restrictive settings, provisions for maintaining quality gero-psychiatric services and geographic accessibility for New Jersey residents; and consideration of cost differentials between inpatient hospital care and community services.

The work of the task force was instrumental in the evolution of the state's mental health system. Joe's experience and respect from his colleagues has afforded him the honor of a faculty appointment at the Robert Wood Johnson Medical School, Department of Psychiatry, and a number of professional affiliations including the American College of Healthcare Executives, American Association of Neuroscience Executives, and the National Association of Social Workers. He also serves as the Board President of The Samaritan Center at the Jersey Shore, a center for families and individuals to turn for counseling, educational opportunities and spiritual enrichment.

Mary Beth Skupien Ph.D., VHA-CM

*Director
VA Medical Center
Battle Creek, Michigan*

Dr. Mary Beth Skupien, Ph.D., VHA-CM., Director, Battle Creek VA Medical Center (VAMC), she leads, manages, and directs the planning and evaluation of health care services as well as administrative and supporting operations for a health care delivery system in the western part of MI covering a 22 county geographic area serving about 187,500 Veterans. She implements a comprehensive health care system tailored to the Veteran needs in this area.

In addition to the medical center, the health care delivery system is comprised of four community-based outpatient clinics in Benton Harbor, Grand Rapids, Lansing, and Muskegon. The Battle Creek VAMC provides comprehensive tertiary psychiatric care; primary and secondary medical care; and extended and long-term care for Veterans. The Battle Creek VAMC is classified as a "neuropsychiatric" facility and is the hub of mental health care for all VA Medical Centers in the lower peninsula of Michigan.

Battle Creek VAMC provides state of the art, evidence-based, recovery-oriented mental health care.

Prior to this appointment Dr. Skupien served as the Director, Office of Rural Health for VHA where she developed and implemented policies and programs to improve the access and delivery of high quality health care services of rural and highly rural Veterans. In this position she served as the VHA subject matter expert in all areas related to rural health care. Dr. Skupien is a member of the Disabled American Veterans Auxiliary, American Legion Auxiliary, and a member of the Sault Ste. Marie Tribe of Chippewa Indians.

Prior to her leadership within the Department of Veterans Affairs, Dr. Skupien held positions of progressive responsibility and leadership for 28 years at all levels in the Indian Health Service. Her recent positions included: Deputy Director, Office of Public Health Support, Indian Health Service; Director, Community and Environmental Health, Indian Health Service; and Health Director, Sault Ste. Marie Tribe of Chippewa Indians

Harsh K. Trivedi, M.D.

President and CEO

Sheppard Pratt Health System

Baltimore, Maryland

Dr. Harsh Trivedi, prior to becoming CEO of Sheppard he was at Vanderbilt. He is a double-boarded, Harvard-trained child psychiatrist with formal business training who is currently responsible for the strategic development and implementation of an enterprise-wide population health strategy for behavioral health across Vanderbilt University Medical Center and its 40-affiliate hospitals. In this capacity, he also serves as the senior physician leader managing the daily operations of all behavioral health services at Vanderbilt. These include Vanderbilt Psychiatric Hospital; the Psychiatry Outpatient Clinics (across 4 primary psychiatric sites and numerous co-located services); consultation/liaison psychiatry services within Vanderbilt University Hospital and Vanderbilt Children's Hospital; a neuromodulation program that includes rTMS, ECT, and deep brain stimulation; and the Center of Excellence for Children in State Custody.

He was recruited to Vanderbilt in 2010 to save its academic psychiatric inpatient hospital from divestiture due to multi-million dollar loses over the past decade, lackluster performance on the tripartite mission, bed occupancy of 67%, poor relations with community providers, and patient satisfaction scores in the 2nd percentile nationally. Over the course of 3 years, he was able to re-instill the Vanderbilt culture into every aspect of daily operations. This has resulted in the hospital becoming profitable and viable once again. Daily bed occupancy is now 92%; patient satisfaction scores are above the 90th percentile (including 2 units achieving top performer status nationally); and bottom line improvement of \$5 million.

Academically, Dr. Trivedi is Vice Chair of Clinical Services in the Department of Psychiatry and is an Associate Professor of Psychiatry. He serves as the consulting editor of the Child and Adolescent Psychiatric Clinics of North America and is the co-author of Practical Child and Adolescent Psychiatry for Pediatrics and Primary Care. He is a fellow of the American Psychiatric Association (APA) and is the recipient of numerous national awards, including the American Medical Association Foundation Leadership Award.

He is active in multiple professional medical organizations. Of note, he is Chair of the Healthcare Systems and Financing Council of the APA. He recently completed his second 3-year term as Chair of the Healthcare, Access, and Economics committee of the American Academy of Child and Adolescent Psychiatry. He also serves on the American Medical Association House of

Delegates representing the field of Psychiatry. He is also a member of the American College of Physician Executives.

Terms Expire 2018

Gene E. Green, M.D.

President & CEO

South Shore Health & Educational Corporation

S. Weymouth, Massachusetts

Dr. Gene E. Green, serves as President/CEO of Suburban Hospital, a community-based, not-for-profit hospital serving Montgomery County and the surrounding area since 1943. The hospital is a regional trauma center with centers of excellence in cardiovascular care, stroke and neurosciences, psychiatry, orthopedics, and oncology. Suburban Hospital's unique affiliation with the National Institutes of Health, located across the street from the hospital, has brought world-class research from the laboratory to the bedside, providing the local community with round-the-clock access to the most advanced diagnostic and treatment protocols for stroke, heart attack and other clinical conditions.

Dr. Green is the prior Vice President of Medical Affairs/CMO for Johns Hopkins Community Physicians, a multispecialty group with a large primary care base with over two hundred and fifty thousand patient's lives within the Johns Hopkins Health System. JHCP has been live on an electronic medical record since 2007 and currently has 10 level three NCQA PCMH practices. He was responsible for the Quality, Compliance, Performance Improvement, Risk, and Service within JHCP as well as the medical affairs of the four hundred and twenty providers working for JHCP.

Dr. Green is on faculty within the Department of Medicine, JHU; is a graduate of Eastern Virginia Medical School and boarded in Internal Medicine and Family Medicine; he received his MBA from Johns Hopkins University. He is the recipient of the Johns Hopkins Osler teaching award in Ambulatory Medicine and a member of the Alpha Omega Alpha Medical Honor Society. His clinical practice has been spent working in health care disparities in urban areas and migrant workers focusing on HIV, substance abuse and mental health. He currently still sees patients.

Cindy Meyer

Vice President

Behavioral Health Services

The Medical Center of Aurora, North Campus

Aurora, Colorado

Cindy Meyer, has been responsible for directly managing the Behavioral Health Services within the Capital Division assigned across all care settings in a manner that leverages the collective market strength and position of HCA facilities since 2011. Her responsibilities demand that she partner with Division & Corporate leadership on strategic initiatives and budget planning for Division behavioral health services related services. In total, she oversees the operation of 438 psychiatric beds in ten inpatient psychiatric units and one free standing facility at eleven locations. While serving as Regional Vice President, she also served as CEO of Dominion Hospital for over a year. During that tenure, she achieved the Joint Commission award for Top Performer on Key Quality Measures and TJC Disease Specific Accreditation for the Eating Disorder Unit which is one of only three programs in the country with this honor.

Prior to joining HCA, Ms. Meyer was Group CEO for PSI, Streamwood division. As such, she was responsible for providing leadership and direction for the overall operation for five facilities, two of which were child and adolescent psychiatric hospitals, two residential treatment centers, as well as, Northwest Academies working in 3 schools located in the Northwest Suburbs of Chicago. During her four years in this role, she developed strong ties with local community hospitals, which ultimately resulted in the management of units in those hospitals. Ms. Meyers also has extensive public policy and economic development experience and served on the Illinois Hospital Association Behavioral Health Council.

Cindy has been a leader in behavioral health for over 25 years. She has experience with the full continuum of behavioral health services. She has a Masters in Social Work, from Kent School in Louisville, KY. She's currently a Board member of the Virginia NAMI, and has received several professional awards: 2013 Community Service Partner Award Winner – Chesterfield Community Services Board, and 2014 Community Partner of the Year –NAMI Central Virginia.

Raymond A. Waller

Administrator

MIDET Brighton Hospital

Brighton, Michigan

Raymond A. Waller, is the top administrator for Brighton Hospital / Brighton Center for Recovery – the 2nd oldest addiction hospital in the nation. Operating amongst a handful of top tier treatment facilities in the country, Brighton has been recognized for its clinical excellence in addiction medicine by multiple insurers [most recently including ValueOptions (“Value Select” provider) and Optum (“Platinum” provider)]. Mr. Waller also leads tele-psychiatry services for the St. John Providence Health System. This includes connecting multiple tele-psych providers with patients in five emergency departments, a growing cadre of rural and urban health systems, nursing homes and virtual clinics.

Since he began leading Brighton Hospital in 2013, Mr. Waller has led strong performance. Most notably, net operating profit has risen from 2.04% to 8.47%, top box overall rating of care scores have risen from 66.9% to 74.4%, and voluntary staff turnover has been cut in half from 14.7% to 7.8%.

Prior to leading Brighton Hospital, Mr. Waller served in multiple healthcare leadership positions, including: Director of Quality Control; Clinical Director; Programs Administrator; Executive Director; and Vice President. Mr. Waller has also served as a CARF (Council on Accreditation of Rehabilitative Facilities) Surveyor, accrediting addiction rehabilitation programs across the country. More recently, he served as President/CEO of a holistic lifestyle center specializing in the treatment of addictions and chronic disease, based near Rapid City, SD.

Mr. Waller currently serves as the Managing Editor for the Brighton Beacon – a 50 year old mini-magazine focused on the treatment of addictions. He also serves as a board member for Healthy Neighborhoods Detroit, a local non-profit focused on integrating economic and neighborhood revitalization with healthcare, education, and affordable housing. Mr. Waller earned his master's in public health administration from Loma Linda University, Loma Linda, CA.

Terms Expire 2019

John Eiler, Ph.D.

*Administrative Director
Barnes-Jewish Hospital
Psychiatric Support Center
St. Louis Missouri*

Dr. John Eiler, is the Administrative Director of the Psychiatric Support Center at Barnes-Jewish Hospital, a fifty bed inpatient psychiatric hospital affiliated with the Washington University School of Medicine. John led the startup of this facility and served as its President from 2011 until it was acquired by Barnes-Jewish Hospital in 2015. Prior to this John served as the Executive Vice President of Operations for Behavioral Health and Senior Services for SSM Health Care – St. Louis for eight years. He has over 25 years of experience as a healthcare executive.

John serves on the Board of Directors of the Behavioral Health Network of Greater St. Louis, a collaboration of providers, advocacy organizations, government leaders and community members developing an accessible system of behavioral healthcare throughout eastern Missouri, and is its past President. He also sits on the Leadership Council of the School of Nursing at the University of Missouri - St. Louis and on the Advisory Board of the St. Louis Regional Health Commission. John has a longstanding affiliation with the National Association of Psychiatric Health Systems and is a past Executive Board member.

A psychology graduate of the University of California at Berkeley, Dr. Eiler received his master's degree in neuropsychology and developmental psychology from Washington University in St. Louis and his doctorate in clinical psychology and gerontology from the University of California at Los Angeles.

Cynthia A. Persily Ph.D.

*President & CEO- Highland Hospital Association
Highland Behavioral Health Services, Inc.,
Highland Health Center, Inc. and Highland Hospital
Foundation, Inc.
Charleston, West Virginia*

Dr. Cynthia Persily is currently President and CEO of Highland Hospital Association, Highland Behavioral Health Services, Inc., Highland Hospital Foundation, Inc., and Highland Health Center, Inc. in Charleston, WV. The mission of the Highland family of companies is to provide high quality mental health and addiction services to children, adolescents and adults in a caring environment. Dr. Persily is charged with setting strategic direction, assuring financial viability, development of new business, and evaluation of programming for the organizations.

Prior to becoming President and CEO of the Highland companies, Dr. Persily spent 20 years at West Virginia University, where most recently she served as Professor and Chairperson of the Charleston Division of the School of Nursing, and Associate Dean, Graduate Practice Programs. Dr. Persily was the founder and Executive Director of the West Virginia Nursing Leadership Institute, funded by HRSA, the Robert Wood Johnson Foundation/Northwest Health Foundation Partners in Nursing's Future, and local and regional foundations.

Dr. Persily served as a gubernatorial appointed member of the WV Board of Examiners for Registered Professional Nurses for over 10 years, serving as the Board Secretary/Vice Chair, and

as President. Dr. Persily also served a 3 year term as a member of the National Advisory Council for the Robert Wood Johnson Executive Nurse Fellows program, of which she is an alumnus.

Dr. Persily is currently serving a gubernatorial appointment to the WV Center for Nursing Board of Directors, where she previously served as President of the Board. Dr. Persily was elected in 2014 to the Board of Trustees of the WV Hospital Association, where she also serves as a member of the Legislative Committee, and serves as chairperson of the Health Education Foundation board. In the community, Dr. Persily serves as a board of trustees member for Edgewood Summit, Inc., a full service elder living community in Charleston, WV; as a member of the boards of directors of Partners in Health Network, and First Choice Services, Inc.; and as a member of the board and steering committee of the Kanawha Coalition for Health Improvement. She recently completed a term as President of the WV Behavioral Health Providers Association. She has previously served as a member of a variety of community boards, including Kanawha Players, and Mountaineer Montessori School, where she served a three-year term as President.

An accomplished author and researcher, Dr. Persily served as Co-Director and subsequently Director of the HRSA Office of Rural Health Policy funded WV Rural Health Research Center. Her textbook, *Team Leadership and Partnering in Nursing and Health Care*, was published by Springer Publishing Company in June, 2013.

John Santopietro, M.D., DFAPA

Chief Clinical Officer

Dept. Behavioral Health

Carolinas Healthcare

Charlotte, North Carolina

Dr. John Santopietro is Chief Clinical Officer of Behavioral Health at Carolinas HealthCare System, an 8.5-billion-dollar not-for-profit healthcare delivery system headquartered in Charlotte, NC, with 60 thousand teammates serving over 2 million patients a year across three states. He has devoted his career to transforming systems in order to improve care and the experience of care for people suffering with mental illness.

He has held leadership positions in public mental health, hospital systems, and the community and is nationally known for his work. In his current role he has driven transformation through such projects as the building of a state-of-the-art psychiatric hospital, integrating behavioral health into primary care and Emergency Rooms using 'virtual' teams and telemedicine, as well as training 5 thousand people in the Charlotte area in Mental Health First Aid.

Dr. Santopietro graduated from Yale University, Northwestern University Medical School, and completed his internship, residency, and fellowship at Harvard Medical School. He is board certified by the American Board of Psychiatry and Neurology, is a Distinguished Fellow of the American Psychiatric Association, and a board member of the American Association of Community Psychiatrists.

He was president of the Connecticut Psychiatric Association where he earned the CPS Service Award for his leadership during the Sandy Hook tragedy. He has served as a gubernatorial appointee to the Connecticut Mental Health Commissioner's advisory board and currently serves on two state-wide task forces in North Carolina – one called by the NC Institute of Medicine and one by Governor Pat McCrory.

Dr. Santopietro grew up in Rhode Island where he spent summers at his grandfather's fish market learning hard work and leadership. He most enjoys spending time with his wife, Kathy, and their three sons.

Richard Wohl

President – Princeton House Behavioral Health

Senior Vice President – Princeton HealthCare System

Princeton, New Jersey

Richard Wohl has devoted his professional career to the field of behavioral health. As President of Princeton House Behavioral Health and Senior Vice President of Princeton HealthCare System (PHCS), Mr. Wohl is responsible for all behavioral health services at PHCS, including Princeton House Behavioral Health, the Center for Eating Disorders Care and University Medical Center of Princeton.

Princeton House Behavioral Health offers one of the most comprehensive continuums of care in New Jersey with psychiatric and addictions services for children, adults and older adults in eight locations through central and southern New Jersey. It encompasses 110 inpatient beds, 3,800 admissions per year and approximately 5,000 outpatient admissions and 90,000 outpatient visits. In 2005, Mr. Wohl completed a \$13 million project that included construction of a new 25,000-square-foot in-patient facility and renovations to 65,000 square feet of space in the existing inpatient facility. This was followed in 2014 by a completely renovated \$3 million dollar kitchen/cafeteria. Major outpatient center services expansion in both Burlington and Mercer counties was completed in 2013. The newest outpatient center in Monmouth County opened in 2015 further expanding PHBH services regionally.

Located in the University Medical Center at Princeton, and one of only two programs in the state, the 22-bed Center for Eating Disorders Care has attracted international recognition for its intensive, individualized in- and outpatient treatment for patients and their families, for the severely medically involved as well as very young children affected with eating disorders. The University Medical Center at Princeton/UMCP also offers a dedicated psychiatric emergency room, including telepsychiatric capacity, and an active consultation and liaison service for medical patients. They have been recent leaders in integrating medical treatment with behavioral health awareness.

Earlier in his career, Mr. Wohl was Mental Health Administrator at Atlantic City Medical Center, where he also served as Contract Administrator for InterPsych Associates, King of Prussia, Pa. He was also Executive Director of Philadelphia Center for Human Development as a Contract Administrator for the Albert Einstein Healthcare Foundation, Philadelphia. He began his healthcare career as Director of Mental Health and Addictions Services at Warminster General Hospital in Pennsylvania.

He received both his MBA and MSW degrees from Temple University, Philadelphia, and his bachelor's degree in psychology from Marietta College in Ohio.

Scott York
Vice President
Behavioral Health Services
Community Health Systems
Franklin, Tennessee

Scott York is the Vice President of Behavioral Health Services for Community Health Systems (CHS), Franklin, TN. CHS is one of the nation's leading operators of general acute care hospitals - 159 hospitals in 22 states with approximately 27,000 licensed beds. Affiliated hospitals are dedicated to providing quality healthcare for local residents and contribute to the economic development of their communities. Recruited to CHS in 2014, Scott has focused on improving the quality of care; embedding evidenced based practices; and strengthening the continuum of care – while reinforcing the recruitment and retention of dedicated behavioral health professionals.

Prior to CHS, Mr. York led a successful startup as CEO, of a 60 bed psychiatric residential treatment facility in North Carolina; served as CEO of Willow Springs, in Reno, NV, a 76 bed residential treatment facility, traditional outpatient, Day Treatment and Group Home for children and adolescents ages 5 – 17. At both organizations Scott was in charge of operational oversight, leadership and management of the residential treatment facility. He was CEO, River Crest Hospital, San Angelo, TX, an 80 bed acute psychiatric facility for children, adolescent, adults and chemical dependency. Scott served as an Interim Program Director for HCA overseeing the operations of a 23 bed geriatric psych unit and startup of a 24 bed adult psychiatric unit. He has provided executive leadership for more than 27 years, driving benchmark-setting, growth and expansion in both for and non-profit healthcare systems.

Colleagues recognize Scott for providing clear vision and steady guidance through a challenging behavioral health care environment; applaud his ability to “see around the corner” keeping the organization ahead of changes and ready to meet community needs. His innovations in regional access have expedited potentially lifesaving care delivery to military service personnel returning from deployment; impact measurable across entire service areas.

Scott received his Master's in Healthcare Administration from the University of North Carolina at Charlotte and his BA in psychology from California State University-Northridge.

Regional Policy Board/RPB

Debbie Green, RN, DNP, Delegate RPB 3
President
Cone Health Behavioral Health Service Line
Greensboro, North Carolina

Dr. Debbie Green, DNP, RN, has been with Cone Health for 21 years and serves as president of Annie Penn Hospital and president of Cone Health's Behavioral Health Service. She accepted these positions in July 2014. Green previously served as interim president at Behavioral Health Hospital and vice president of nursing at Annie Penn Hospital.

During her 6-year tenure at Annie Penn Hospital, Green helped transform the hospital's culture which has resulted in national recognition in patient, employee and physician engagement and dramatic increases in quality of care.

As a result of her leadership, Green has helped Annie Penn Hospital become one of the best performing hospitals in the region, earning the 2013 and 2014 Guardian of Excellence Award from Press Ganey. Also in 2013, Annie Penn Hospital achieved the Top Hospital designation by The Leapfrog Group, an award the hospital received for having exceptional clinical safety.

As President to Behavioral Health Services she is working with key community leaders to improve the care of the Behavioral Health population, across a four county area. She is committed to eradicating the stigma associated with Behavioral Health, actively engaged in the community, educating individuals at all levels of society.

Green speaks regularly on national and local levels, most recently presenting at the Press Ganey National Conference in Washington, D.C. and the Patient Empathy and Innovation Summit at the Cleveland Clinic. In 2013, Green was selected as a Robert Woods Johnson Foundation Executive Nurse Fellows, an honor she shares with only 19 other colleagues from around the country. Green has published a number of articles and is a very involved in the local community.

In 2013, Green was selected as a Robert Woods Johnson Foundation Executive Nurse Fellow. She is an active participant with the General Federation of Women's Club, Rotary International, Coalition to End Homelessness, Healthy Carolinians Access to Healthcare Committee, American Red Cross, and Mental Health Community Advisory Board. She has served as the president of the University of North Carolina at Greensboro Nursing Alumni Association, and volunteers in communities with underserved populations.

Green holds a doctorate degree in nursing practice from the University of Alabama, Tuscaloosa; a master's degree in nursing from the University of Virginia, Charlottesville; and a bachelor's degree in nursing from West Virginia University, Morgantown. She also has a post-master's certificate as an adult/gerontological nurse practitioner from the University of North Carolina at Greensboro.

Mike Nagowski, Alternate RPB 3

President/CEO

Cape Fear Valley Health System

& CEO Cape Fear Valley Medical Center

Fayetteville, North Carolina

Michael Nagowski, is the CEO and COO of Cape Fear Valley Health System, which includes 8 hospitals, 1,078 acute care beds, 135 observation beds, and a wide array of geographically and clinically diverse outpatient facilities. In 2008 Michael was recruited to return Cape Fear, a public health system, back to financial stability while focusing on significant system integration and quality of care improvement. Under his leadership system revenue has increased 73%; three Accountable Care Organizations have been developed-- one each with Blue Cross Blue Shield of North Carolina, Cigna, and the Medicare Shared Savings Plan program; and they've developed an infrastructure to proactively support and advance population health strategies. In eight years he's also expanded the medical staff from 419 to 857 physicians; created the Cape Fear Valley Medical Group, a 200+ physician multi-specialty group; and received approval for six new residencies (109 positions).

Mr. Nagowski is committed to improving access to behavioral health services through Cape Fear Valley's comprehensive line of behavioral health services which includes: a 9 bed acute psychiatric unit within the emergency department where over 7,140 patients were seen in 2015; a 24 bed inpatient psychiatric unit; a 16 bed Detoxification and Facility Based Crisis Unit; a 23-hour crisis evaluation and stabilization unit; a wide variety of outpatient services. Behavioral

health also provides outreach to other system hospitals through the use of a telepsychiatry service for evaluation and consultation.

Behavioral Health Services at Cape Fear Valley has partnered with Alliance Behavioral Healthcare in providing services for the last 2 years. Alliance serves as the local Managed Care Organization (MCO) for the state of North Carolina's mental health division. In this partnership, Cape Fear Valley's Behavioral Health Services provides the Community Mental Health Center, a 16 bed detox and facility based crisis service, and the 23 hour crisis evaluation services mentioned above as well as a walk-in clinic where patients can be screened and triaged to assess their best level of care and access a Medication Assistance Pharmacy where 3,838 prescriptions were filled in 2015.

Prior to Cape Fear Valley, Mr. Nagowski was President of Buffalo General Hospital, Buffalo, New York, a 500 bed hospital, of which over 1/5th of the beds were psychiatric. While there, Michael was the Lead executive responsible for the development of regional referral relationships and "Transfer Center" development. He's also served as President, Millard Fillmore Gates Circle Hospital; COO of Erie County Medical Center. Michael received his MBA at St. Bonaventure Univ., Olean, NY and his BS in Computer Science at Park College, Arlington, VA.

Leonard Licina, FHFMA, Delegate RPB 9

Chief Executive Officer

Sutter Health Pacific (Kahi Mohala Hospital)

Ewa Beach, Hawaii

Leonard Licina, has been the chief executive officer at Sutter Health Pacific (Kahi Mohala Hospital), Hawaii's only freestanding, not-for-profit psychiatric hospital, since 2008. In this role, he is responsible for directing the formulation of sound plans, policies, procedures, budgets, programs, goals and objectives; optimal organization and staffing of hospital and non-hospital based programs; high quality patient care; effective use of operational resources; and the development and maintenance of positive physician relations. Previously, he had been the chief financial officer since 1995. His prior experience includes chief operating officer at the Mana Institute (1993-1995) and progressively responsible financial leadership positions at the Rehabilitation Hospital of the Pacific (1982-1993), culminating in his appointment as controller in 1988.

Mr. Licina is active in a variety of professional and civic organizations. In 1996, he was president of the Healthcare Financial Management Association/Hawaii Chapter. He received the HFMA "Founders Medal of Honor" in 2008, given to individuals who have provided significant service at the chapter, regional, and/or national level. He is a fellow of the Healthcare Financial Management Association, a certified financial planner, and a certified healthcare finance professional. He is a member of the CEO committee of the Healthcare Association of Hawaii.

Mr. Licina earned a bachelor of business administration from the University of Hawaii and a master of business administration from Chaminade University, Honolulu, HI.

Paul Rains- Alternate, RPB 9

President

St. Joseph's Behavioral Health Center

Stockton, California

Paul Rains, currently serves as president of St Joseph's Behavioral Health Center Stockton California. St. Josephs Behavioral Health Center is a member of Catholic HealthCare West. Mr. Rains 20 year healthcare career began in Charlotte North Carolina as a Clinical Assistant at Amethyst Treatment Center for substance abuse. Mr. Rains completed a baccalaureate program in nursing at the University of North Carolina Charlotte. As an RN, Mr. Rains worked in long-term adolescent behavioral health treatment, acute psychiatric treatment, correctional facilities, and public health. Mr.

Rains received a Master of Science in Psychiatric and Mental Health Nursing from the University of North Carolina Charlotte in 2002. Mr. Rains career as an executive in health care includes Multi-site Director of Nursing, Program Manager, Assistant Administrator and Consultant for Keystone Education and Youth services Nashville TN, Hospital Administrator Stanislaus Behavioral Health Center Modesto CA, and his current position as president of St. Joseph's Behavioral Health Center. He holds a Certificate of completion in Mental Health Leadership from the University of Southern California Capital Center in conjunction with the California Institute for Mental Health. He is a member of Bay Area MAPS-Managers of Acute Psychiatric Services, serves on the California Hospital Association Centers for Behavioral Health Advisory Board and the Hospital Council of Northern and Central California and HealthPlus Shared Services Board of Directors. He is actively involved in efforts to reduce barriers and stigma and improve the quality of treatment for the mentally ill.

Appointments

Troy Chisolm, FACHE- TJC Mental Health PTAC Delegate 4

Administrator

Greenville Health System

Psychiatry

Greenville, South Carolina

Troy B. Chisolm, is Administrator, Psychiatry and Behavioral Health for the Greenville Health System in Greenville, SC. In this role, Mr. Chisolm is directly responsible for operational oversight of a complete spectrum of care to diagnose and treat psychiatric, emotional and psychological disorders in children, adolescents, adults and geriatrics. Additionally, the Psychiatry Medical Education program focused on training future mental health professionals. The Department of Psychiatry & Behavioral Medicine provides a full continuum of care for individuals and families coping with all mental illnesses, including depression, anxiety, personality disorders, as well as psychosis and co-occurring (complex) disorders. Programs include services at Marshall I. Pickens Hospital (MIPH), as well as the Brownell Center (outpatient clinic), both located on the GHS main campus next to the flagship Greenville Memorial Hospital.

Mr. Chisolm is the former President of Cone Behavioral Health Hospital in Greensboro, NC, where he was responsible for all Behavioral Health operations for the Cone Health system. Prior to this role, Mr. Chisolm served as Executive Director for Behavioral Medicine for CHRISTUS Spohn Health System in Corpus Christi, Texas.

With approximately twenty years of healthcare leadership experience, Mr. Chisolm has held various leadership positions with healthcare organizations in New Jersey, Michigan, Texas, North Carolina, and the District of Columbia. Additionally, Mr. Chisolm is the Immediate Past President

of the Mental Health Association of Greensboro Board of Directors, and the Immediate Past Chair of the Board of Youth Focus, a provider of mental health and substance abuse services for children and adolescents in the Piedmont Triad area.

Mr. Chisolm is board certified in Healthcare Management, and is a Fellow of the American College of Healthcare Executives.

Brenda D. Romero – TJC Mental Health PTAC Alternate 8

Administrator

Presbyterian Espanola Hospital

Espanola, New Mexico

Brenda Romero, has been administrator of Presbyterian Espanola Hospital since 2009. Previously, she served the hospital as senior manager-director of nursing and director of patient care services for 17 years. Before that, Ms. Romero spent five years as head nurse on the Medical Surgical Pediatric Unit of Espanola Hospital. She joined the hospital as a staff RN in 1985.

Currently a board member of the New Mexico Center for Nurse Excellence and vice president of the Rio Arriba County Health Council, Ms. Romero has also served on the boards of the Espanola Chamber of Commerce and the Lunch Buddy Program, and on the advisory boards of the Northern New Mexico Community College and Santa Fe Community College.

Ms. Romero is also very active on the City of Espanola Drug Task Force and the city's Northern New Mexico Implementation Team, and served on the Governor's Drug Prevention Task Force in 2003. In fact, she is committed to helping her community deal with issues of addiction, as well as deaths due to overdose of opiates. Rio Arriba County has the highest death rate due to overdose in both the state and the nation. Ms. Romero regularly meets with city, county, and state officials to collect evidence on these deaths, learn how to take action to reduce the number of deaths, and solicit help from experts. She recently attended a Governor's invitation-only, one-day conference on reducing deaths due to overdose.

Ms. Romero has also made changes in how opiates are prescribed in both her hospital and the medical group that have helped manage opiates better and reduced risk to patients.

Ms. Romero received her undergraduate degree in nursing from the University of New Mexico and her master's degree in nursing from Grand Canyon University in Phoenix.

Harsh K. Trivedi, M.D.-Liaison to APA

Executive Executive Officer

Vanderbilt Psychiatric Hospital

Vice Chair for Clinical Affairs

Department of Psychiatry

Vanderbilt Hospitals & Clinics

Nashville, Tennessee

Dr. Harsh Trivedi, prior to becoming CEO of Sheppard he was at Vanderbilt. He is a double-boarded, Harvard-trained child psychiatrist with formal business training who is currently responsible for the strategic development and implementation of an enterprise-wide population health strategy for behavioral health across Vanderbilt University Medical Center and its 40-affiliate hospitals. In this capacity, he also serves as the senior physician leader managing the daily operations of all behavioral health services at Vanderbilt. These include Vanderbilt Psychiatric Hospital; the Psychiatry Outpatient Clinics (across 4 primary psychiatric sites and

numerous co-located services); consultation/liaison psychiatry services within Vanderbilt University Hospital and Vanderbilt Children's Hospital; a neuromodulation program that includes rTMS, ECT, and deep brain stimulation; and the Center of Excellence for Children in State Custody.

He was recruited to Vanderbilt in 2010 to save its academic psychiatric inpatient hospital from divestiture due to multi-million dollar losses over the past decade, lackluster performance on the tripartite mission, bed occupancy of 67%, poor relations with community providers, and patient satisfaction scores in the 2nd percentile nationally. Over the course of 3 years, he was able to re-instill the Vanderbilt culture into every aspect of daily operations. This has resulted in the hospital becoming profitable and viable once again. Daily bed occupancy is now 92%; patient satisfaction scores are above the 90th percentile (including 2 units achieving top performer status nationally); and bottom line improvement of \$5 million.

Academically, Dr. Trivedi is Vice Chair of Clinical Services in the Department of Psychiatry and is an Associate Professor of Psychiatry. He serves as the consulting editor of the Child and Adolescent Psychiatric Clinics of North America and is the co-author of Practical Child and Adolescent Psychiatry for Pediatrics and Primary Care. He is a fellow of the American Psychiatric Association (APA) and is the recipient of numerous national awards, including the American Medical Association Foundation Leadership Award.

He is active in multiple professional medical organizations. Of note, he is Chair of the Healthcare Systems and Financing Council of the APA. He recently completed his second 3-year term as Chair of the Healthcare, Access, and Economics committee of the American Academy of Child and Adolescent Psychiatry. He also serves on the American Medical Association House of Delegates representing the field of Psychiatry. He is also a member of the American College of Physician Executives.
