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Source: Avalere Health analysis of American Hospital Association Annual Survey data, 2005, for community hospitals.
Chart 4.2: Aggregate Total Hospital Margins, (1) Operating Margins, (2) and Patient Margins, (3) 1991 – 2005

Source: Avalere Health analysis of American Hospital Association Annual Survey data, 2005, for community hospitals.

(1) Total Hospital Margin is calculated as the difference between total net revenue and total expenses divided by total net revenue.
(2) Operating Margin is calculated as the difference between operating revenue and total expenses divided by operating revenue.
(3) Patient Margin is calculated as the difference between net patient revenue and total expenses divided by net patient revenue.
Chart 4.3: Distribution of Outpatient vs. Inpatient Revenues, 1981 – 2005

Source: Avalere Health analysis of American Hospital Association Annual Survey data, 2005, for community hospitals.
Chart 4.4: Annual Change in Hospital Operating Revenue and Expenses per Adjusted Admission,\textsuperscript{(1)} 1981 – 2005

Source: Avalere Health analysis of American Hospital Association Annual Survey data, 2005, for community hospitals.

\textsuperscript{(1)} An aggregate measure of workload reflecting the number of inpatient admissions, plus an estimate of the volume of outpatient services, expressed in units equivalent to an inpatient admission in terms of level of effort.
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Source: Avalere Health analysis of American Hospital Association Annual Survey data, 2005, for community hospitals.

(1) Non-patient represents costs for cafeterias, parking lots, gift shops and other non-patient care operating services and are not attributed to any one payer.

(2) Uncompensated care represents bad debt expense and charity care, at cost.

Source: Avalere Health analysis of American Hospital Association Annual Survey data, 2005, for community hospitals.

(1) Includes Medicaid Disproportionate Share payments.
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Source: Avalere Health analysis of American Hospital Association Annual Survey data, 2005, for community hospitals.
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Source: Avalere Health analysis of American Hospital Association Annual Survey data, 2005, for community hospitals.

\(^{(1)}\) Non-operating gains include income from non-operating activities, including investments, endowments and extraordinary gains, as well as the value of non-realized gains from investments.
Chart 4.9: Number of Bond Rating Upgrades and Downgrades of Non-profit Hospitals, 1994 – 2006

Source: Standard and Poor's. Cited in Modern Healthcare, By the Numbers, December 18, 2006.
*Through September 30, 2006
Chart 4.10: Median Average Age of Plant, 1990 - 2005

Chart 4.11: Percent Change in Employment Cost Index\(^{(1)}\), All Private Service Industries, All Health Services, and Hospitals, December 2006\(^{(2)}\)

- All Private Service Industries: 3.4%
- All Health Services: 4.1%
- Hospitals: 3.9%


\(^{(1)}\) Total compensation.
\(^{(2)}\) Data are for 12 months ending December 2006.