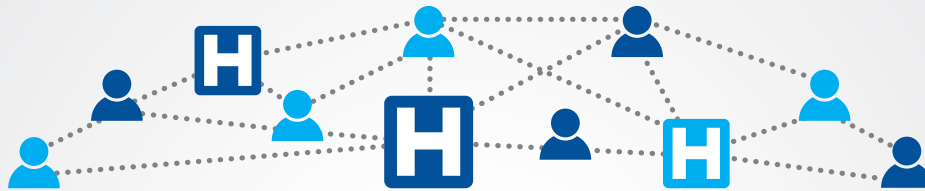




AHACareerCenter.org

What will it take to build an effective leadership team of the future?

Senior health care executives weigh in...



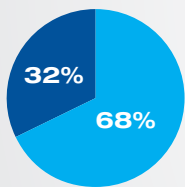
Top three organizational priorities for 2015-2017

56% said improving efficiency through productivity and financial management

46% said joining and growing integrated provider networks and care systems

45% said aligning with other institutions along the continuum of care

Are current senior managers capable of achieving goals?



68% of respondents feel their current senior management team has members with the right experience, skill-sets and talent needed to achieve their strategic priorities.

32% think otherwise...

Top three areas with large talent gaps

- 1 Non-traditional health partnerships
- 2 Community and population health management experience
- 3 Transformational change/change management



Emerging titles in health care

- Chief population health manager
- Chief clinical transformation officer
- Chief experience officer
- Chief medical informatics officer
- Head of technology innovation
- Vice president of cost containment
- Vice president of clinical transformation
- Vice president of medical management
- Vice president of clinical informatics

The big picture: Leadership roles are changing...



- More strategic
- Larger in scope
- More clinician leaders
- Broad leadership skills needed now more than ever



Future employee training and education initiatives

73% of organizations will develop service and patient focused training

62% will train employees on quality/patient safety

53% are looking to sharpen employees' data analytics skills

Source: SpencerStuart and American Hospital Association "Building the Healthcare Leadership Team of the Future" Survey fielded April 2013 to 1,140 health care executives — 9% response rate

Supplemented with more than 25 interviews of senior health care executives including CEO, HR, CMO and CNO.