

Month Pha	se <u>Topic</u>	<u>Lead</u>	<u>Description</u>	Resources/Supporting tools
	Kick Off In-person workshop at HVPAA November 16, 2019	AHA and cohort leads	Review collaborative objective, program and mentors will host breakout sessions on each of three topics: Appropriate prescribing Opioid recovery/MOUDs Alternative treatments	https://www.aha.org/opioid-stewardship-resources
Esta	Identify collaborative working team	Collaborative Participants	List of working team members, roles and contact info	Guidelines on collaborative team composition: https://www.aha.org/node/395470 Team Charter design canvas: https://designabetterbusiness.tools/tools/team-charter-canvas Teamwork resources: https://www.aha.org/teamtraining
Nov- Dec 2019	Determine opioid stewardship area to address	Collaborative Participants	Description of current issue, causes, current hurdles and enemies of the goal	Defining the problem canvas: http://diytoolkit.org/tools/problem-definition-2/ Opioid resources: www.aha.org/opioids Recorded Webinar resources: • ALTO 4-webinar series with Colorado Hospital Association • Advancing the Care of Patients with Opioid Use Disorder in the Outpatient and Emergency Settings • The Prescribe Safe Initiative: Combating Opioid Abuse • Improving Care for Hospitalized Adults with Substance Use Disorder Hopkins Opioid Education Modules CME http://www.hopkinscme.edu/ED/opioideducation.html



		Webinar (1): Patient and family education and outreach	Tom Bauer, MBA Rosalyn Stewart, MD	Educational session December 11, 4pm ET	Additional resources: https://www.aha.org/opioid-stewardship-resources
	Develop plan and gain approval	Establish goals and measures	Collaborative Participants	Define quantitative and qualitative goals with timelines to measure the success of the intervention: -Financial -Clinical -Operational -Organizational Identify key measures	Canvases to help determine scope and needs: https://www.jeffgothelf.com/blog/leanuxcanvas/ http://www.denisewithers.com/book-excerpts/whats-the-x-factor-for-the-story-canvas/ https://diytoolkit.org/tools/problem-definition-2/ Action plan template: <a "="" href="https://www.aha.org/node/395468</td></tr><tr><th>Jan-Feb
2020</th><td>Determine
resources required
and formalize plan</td><td>Collaborative
Participants</td><td>List of resources needed to develop, implement and measure intervention for overuse: -People/Teams -Data/Information -Tools Create work streams, tasks, assign teams and establish milestone dates Finalize measurement strategy</td><td>Potential tracking tools for project management: RACI Tool: https://thedigitalprojectmanager.com/raci-chart-made-simple/ Gantt Chart: https://healthit.ahrq.gov/health-it-tools-and-resources/evaluation-resources/workflow-assessment-health-it-toolkit/all-workflow-tools/gantt-chart Action plan template: https://www.aha.org/node/395468
		Check in with Mentors (1)	Mentors, Collaborative Project Leads	January 8, 2020, 4 pm ET One call for each cohort concurrently Numbers to be assigned	Action Plan template: https://www.aha.org/node/395468 Teams to share project goals, scope, outline milestones and brainstorm on challenges
		Webinar (2): Community engagement strategies,	Meghan Swarthout, PharmD, MBA, BCPS	February 12, 4 pm ET	Additional resources: https://www.aha.org/opioid-stewardship-resources



		Addressing OUD for inpatients	Richard Bottner, PA-C		One Year In: Buprenorphine Team Addresses Opioid Use Disorder: https://dellmed.utexas.edu/blog/one-year-in-buprenorphine-team-addresses-opioid-use-disorder
		Secure leadership approval	Collaborative Participants	Review project plan with leadership, update as needed	Action Plan template: https://www.aha.org/node/395468
March – April 2020	Implement	Implement plan	Collaborative Participants	Engage internal teams and work stream owners to begin implementation Begin metric tracking	Webinar and article resources on change management: Adaptive Leadership http://hret.adobeconnect.com/p91ujrepy5mk/ https://cambridge-leadership.com/documents/Ch-2-Theory-Behind-the-Practice.pdf Motivation and Behavioral Economics https://hret.adobeconnect.com/p5hdx8g8txpv/ https://catalyst.nejm.org/nudge-unit-improve-health-care-delivery/
		Monitor and measure Tackle hurdles, improve processes	Collaborative Participants Collaborative Participants	Monitor progress against project plan. Begin to measure impact Problem solve hurdles as they come up. Escalate issues as necessary	
		Check in with Mentors (2)	Mentors, Collaborative Project Leads	March 11, 2020, 4 pm ET	Action Plan Template: https://www.aha.org/node/395468 Progress slide template: https://www.aha.org/node/395471 Teams to share project implementation successes and challenges, brainstorm on needed interventions
		Webinar (3): Role of Peer Navigators in the emergency department	Lauren D. Demosthenes, MD Rich Jones	April 8, 4 pm ET	Additional resources: https://www.aha.org/opioid-stewardship-resources
		Update leadership	Collaborative Participants	Review progress, implementation challenges, adjust plan as required	Action Plan Template: https://www.aha.org/node/395468



		Monitor and	Collaborative	Monitor progress against project	
May- June 2020	Refine and Measure	measure	Participants	plan. Begin to measure impact	
		Tackle hurdles, improve processes	Collaborative Participants	Problem solve hurdles as they come up. Escalate issues as necessary	
		Check in with Mentors (4)	Mentors, Collaborative participants	May 13, 2020, 4 pm ET	Action Plan Template: https://www.aha.org/node/395468 Updates and peer feedback on challenges/successes
		Webinar (4): Predicting opioid misuse risk, recognizing opioid use disorder, and recovery centers	Anika Alvanzo, MD, MS, DFASAM, FACP	June 10, 2020, 4 pm ET	-Additional resources: https://www.aha.org/opioid-stewardship-resources
		Update leadership	Collaborative Participants	Review progress, implementation challenges with leadership, adjust plan as required	Action Plan Template: https://www.aha.org/node/395468
				RESTART – LATE JUNE 2020	
		Monitor and	Collaborative	Monitor progress against project	
		measure	Participants	plan. Begin to measure impact	
		Tackle hurdles,	Collaborative	Problem solve hurdles as they come	
		improve processes	Participants	up. Escalate issues as necessary	
		Review program for	Collaborative	Prepare for troubleshooting and	
	Ref	any adjustments	Participants	adjustment ideas to discuss with	
	Refine and Measure	and changes		mentors on July 8 call.	
July- August 2020		Check in with Mentor (5)	Mentors, Collaborative Participants	July 8, 2020, 4 pm ET	Action Plan Template: https://www.aha.org/node/395468 Progress slide template: https://www.aha.org/node/395471 Updates and peer feedback on challenges/successes
		Webinar (5): Prescribing opioids	Jonah Stulberg, MD, PhD	August 12, 2020, 4 pm ET	Additional resources: https://www.aha.org/opioid-stewardship-resources
		Update leadership	Collaborative	Review results with leadership,	Action Plan Template:
			Participants	discuss spread of successful practices	https://www.aha.org/node/395468



		Review progress and improve processes	Collaborative Participants	Review progress against plan, collect initial measurements and analyze Develop plan for adjustments and improvements to processes	
Sept- Oct 2020	Review, improve, measure	Check in with Mentor (5)	Mentors, Collaborative Participants	September 9, 2020, 4 pm ET	Action Plan Template: https://www.aha.org/node/395468 Progress slide template: https://www.aha.org/node/395471 Updates and peer feedback on challenges/successes
2020	s, measure	Webinar (5): Predicting opioid misuse risk, recognizing opioid use disorder, and recovery centers	Anika Alvanzo, MD, MS, DFASAM, FACP; Matt Nielsen	October 14, 2020, 4 pm ET	Additional resources: https://www.aha.org/opioid-stewardship-resources
		Update leadership	Collaborative Participants	Review results with leadership, discuss spread of successful practices	Action Plan Template: https://www.aha.org/node/395468
	_	Review progress and improve processes	Collaborative Participants	Review progress against plan, collect initial measurements and analyze	
Nov- Dec	.earn an			Develop plan for adjustments and improvements to processes	
2020	Learn and Recap	Capture learnings	Collaborative Participants	Capture learnings for organization as well as collaborative.	End of program evaluation. Poster template: https://www.aha.org/node/395469
				Develop poster summary.	1 Oster template: https://www.una.org/node/355405
				Complete end of program survey	



Check in with Mentor (6)	Mentors, Collaborative Participants	November 11, 2020, 4 pm ET	Action Plan Template: https://www.aha.org/node/395468 Sharing of results and discussion of spreading of learnings
Update leadership	Collaborative Participants	Review up-to-date results, learnings and next steps with leadership	
Wrap up Presentations (Virtual)	All	December 9, 2020, 4 pm ET Highlights shared on virtual program – each team to present project, highlights and lessons learned	Virtual poster session