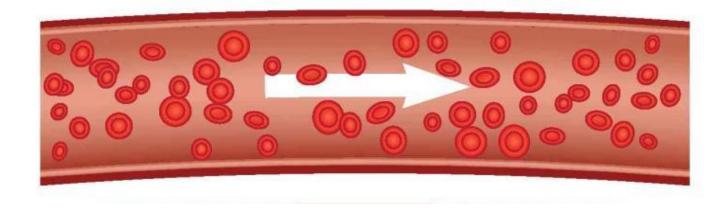
The Power of Healthful Foods in the Hospital Setting

Neal D. Barnard, MD, FACC

Adjunct Professor, George Washington University School of Medicine President, Physicians Committee for Responsible Medicine, Washington, DC

Disclosures

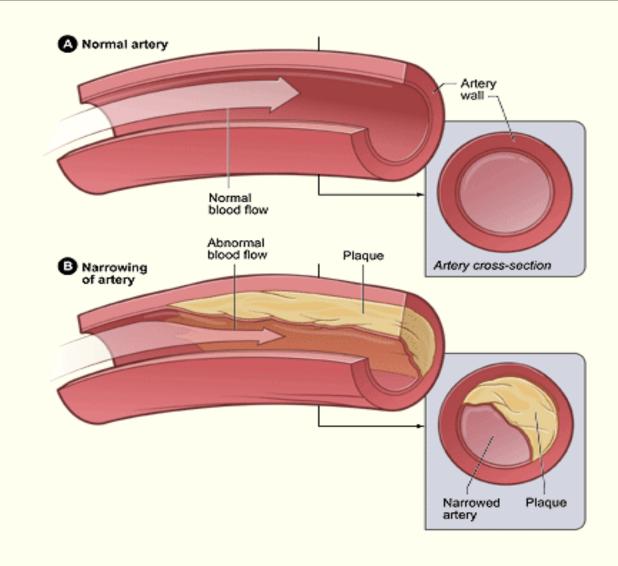
There are no relevant financial relationships with ineligible companies for those with the ability to control the content of this activity.



Lifestyle Heart Trial

Dean Ornish, M.D. Preventive Medicine Research Institute Sausalito, California

lifestyle intervention vs. usual care



Ornish D. Lancet 1990;336:129-33.

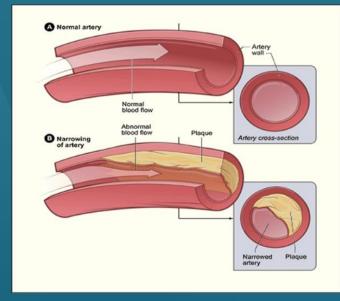
Lifestyle Heart Trial

Experimental program:

1. Vegetarian foods

2. Half-hour walk daily

3. Manage stress4. Avoid tobacco



Ornish D. Lancet 1990;336:129-33.

Lifestyle Heart Trial 1-year results

Cholesterol

↓ 24%

LDL cholesterol $\downarrow 37\%$

Weight

↓ 22 lbs (10 kg)

Reversal

82% of participants

Ornish D. Lancet 1990;336:129-33.

Esselstyn 2014 Cleveland Clinic

A. Diseased distal left anterior descending artery

B. After 32 months on low-fat,vegan diet with no lipid-lowering medications

Esselstyn CB Jr J Fam Practice. 2014;63(7):356-364b.

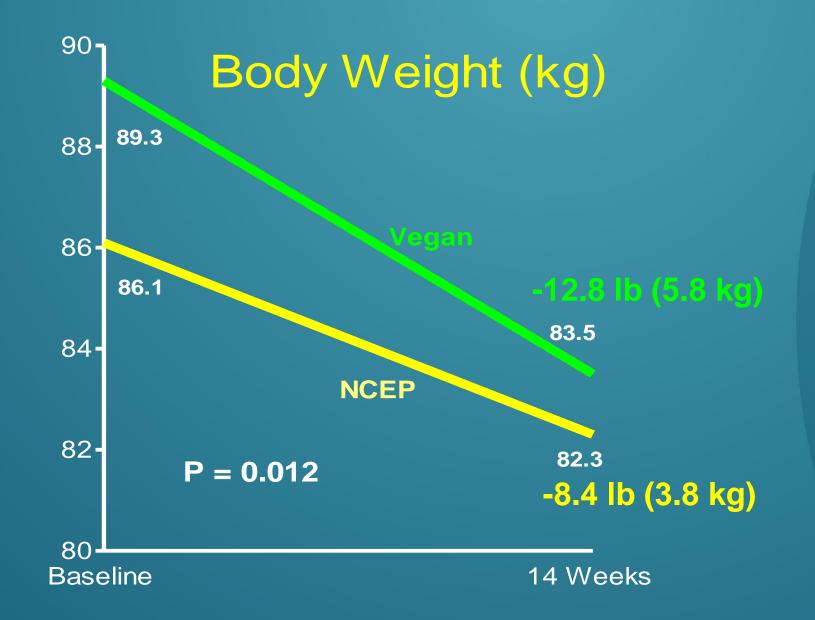


	holesterol	Saturated Fat
Roast beef, lean only (100 g)	83 mg	3.4 g (17%)
Chicken with skin (100 g)	88 mg	3.8 g (14%)
without skin (100 g)	89 mg	2.0g (10%)
Chinook salmon (1 🔾 g)	85 mg	3.2 g (13%)
Cheddar cheese (2 oz)	58 mg 🤇	11.0 g (43%)
2 Large eggs	362 mg	3.1g (19%)
Black beans (100 g)	0	0.1g (1%)
Brown rice (100 g)	0	0.2 g (1%)
Broccoli (100 g)	0	0.1 g (3%)
Sweet potato (100 g) http://ndb.nal.usda.gov/ndb/foods	0	0.04 g (0.5%)

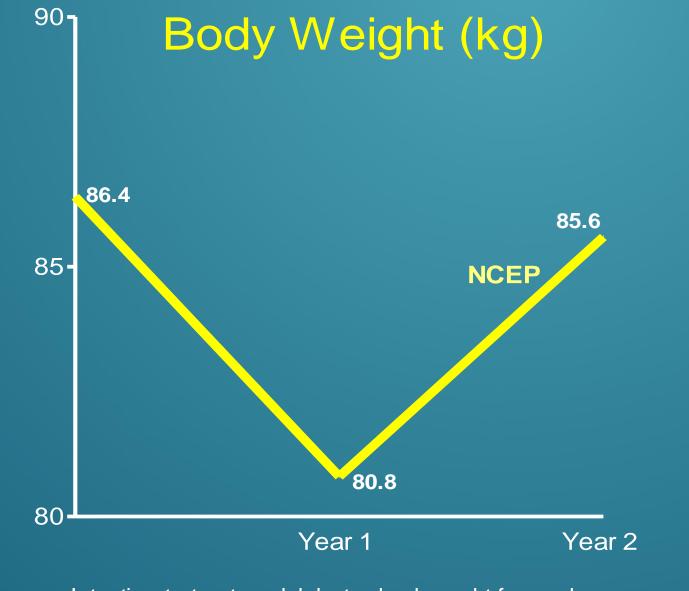
Weight-Control Study

64 overweight womenLow-fat vegan vs "conventional" dietNo exercise14-week study

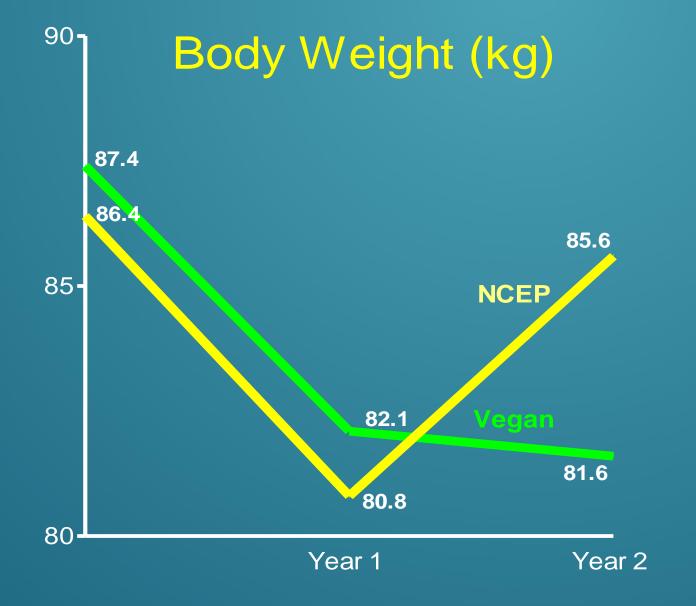




Barnard ND. Am J Med 2005;118:991-997.

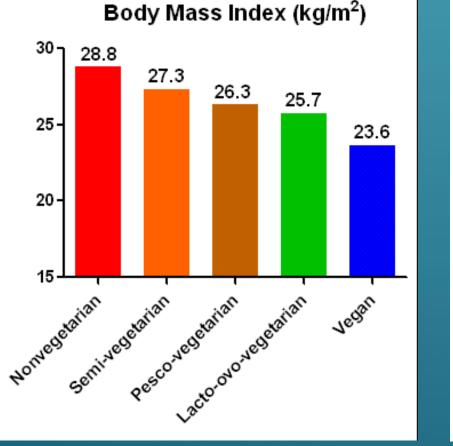


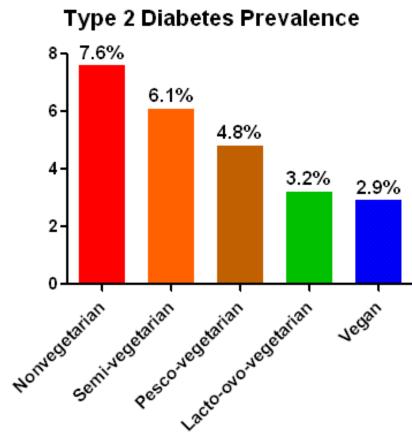
Intention-to-treat model, last value brought forward. Turner-McGrievy. Obesity 2007;15:2276-81.



Intention-to-treat model, last value brought forward. Turner-McGrievy. Obesity 2007;15:2276-81.

Adventist Health Study – 2 60,903 participants, aged ≥30, enrolled 2002-2006





Tonstad S, et al. Type of vegetarian diet, body weight and prevalence of type 2 diabetes. Diabetes Care 2009;32:791-6.

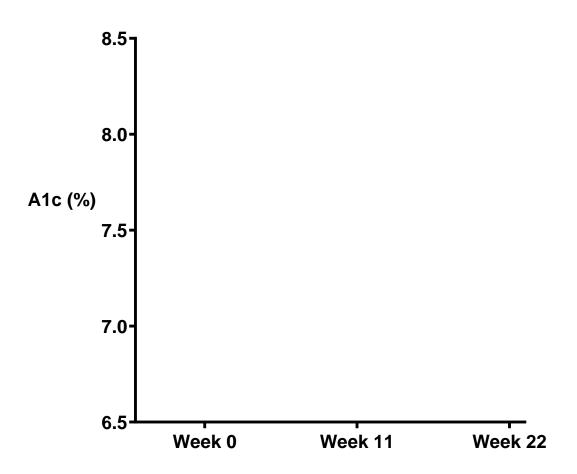
Randomized, Controlled Trial in Type 2 Diabetes

Portion-controlled diet vs plant-based diet

Barnard ND, Cohen J, Jenkins DJ, et al. A low-fat, vegan diet improves glycemic control and cardiovascular risk factors in a randomized clinical trial in individuals with type 2 diabetes. Diabetes Care 2006;29:1777-1783.

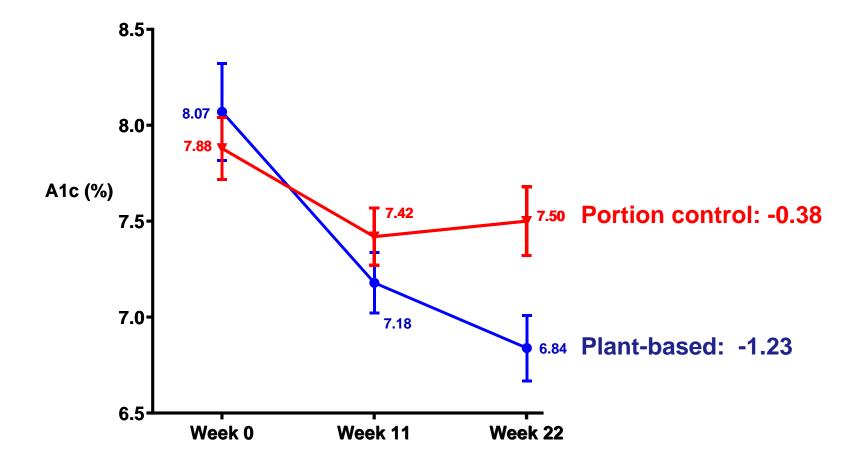
Barnard ND, Cohen J, Jenkins DJ, et al. A low-fat vegan diet and a conventional diabetes diet in the treatment of type 2 diabetes: a randomized, controlled, 74-week clinical trial. Am J Clin Nutr 2009;89(suppl):1588S-96S.

Hemoglobin A1c at Baseline and at 11 and 22 Weeks Individuals with no medication changes, n = 24 vegan, 33 ADA

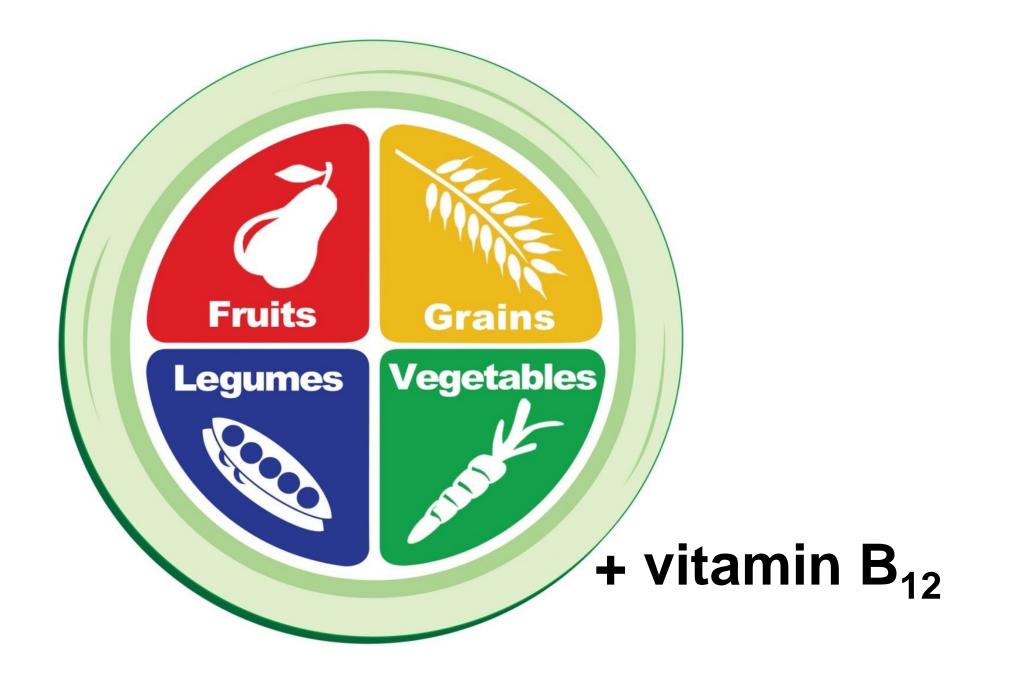


Barnard ND, Cohen J, Jenkins DJ, et al. A low-fat, vegan diet improves glycemic control and cardiovascular risk factors in a randomized clinical trial in individuals with type 2 diabetes. Diabetes Care 2006;29:1777-1783.

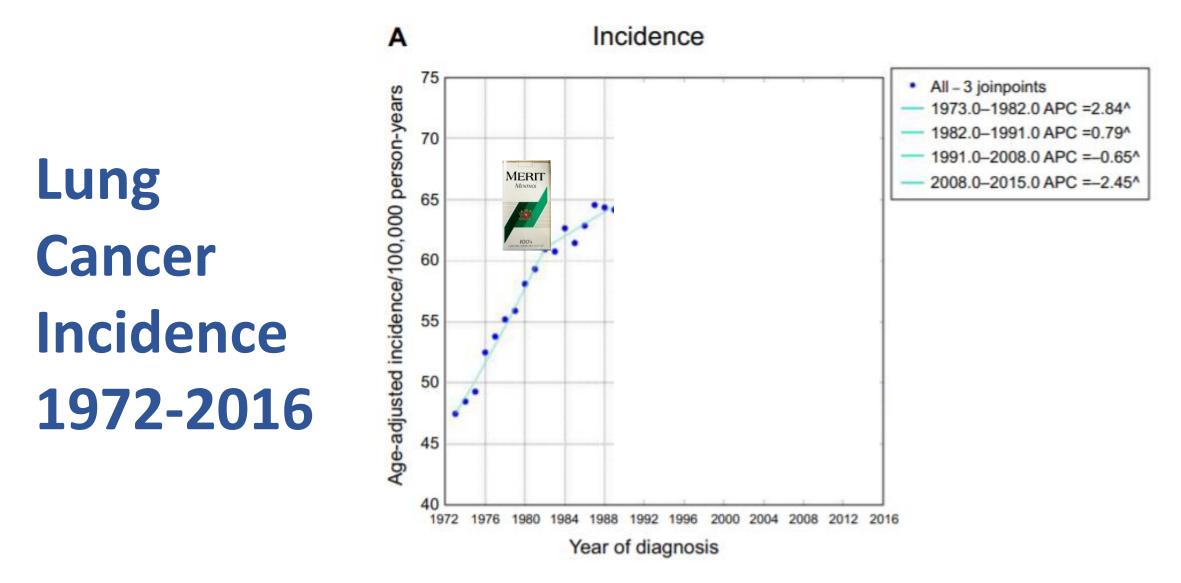
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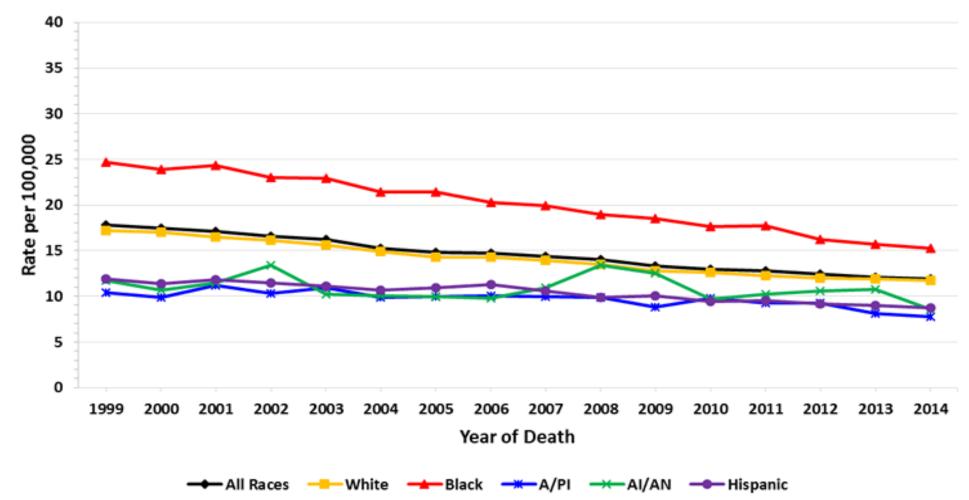
Healthful Hospital Food



Lu T, Yang X, Huang Y, et al. Trends in the incidence, treatment, and survival of patients with lung cancer in the last four decades. *Cancer Manag Res.* 2019;11:943-953. Published 2019 Jan 21. doi:10.2147/CMAR.S187317

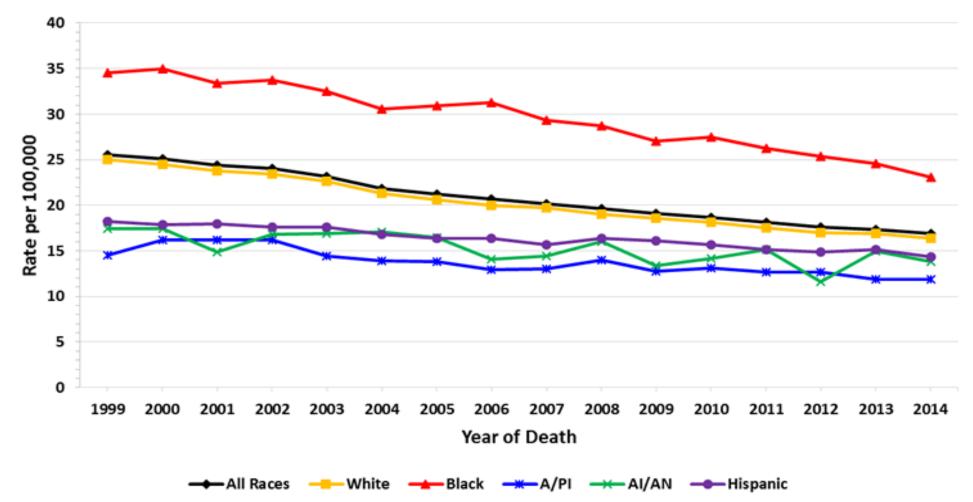


Colorectal Cancer Death Rates* by Race and Ethnicity,† Female, United States, 1999–2014[§]



Centers for Disease Control and Prevention. Colorectal Cancer Rates by Race and Ethnicity. Available at: <u>https://www.cdc.gov/cancer/colorectal/statistics/race.htm</u>

Colorectal Cancer Death Rates* by Race and Ethnicity,† Male, United States, 1999–2014[§]



Centers for Disease Control and Prevention. Colorectal Cancer Rates by Race and Ethnicity. Available at: <u>https://www.cdc.gov/cancer/colorectal/statistics/race.htm</u>

Cancer Incidence Rising in Young Adults

(25–49 years of age):

Colorectal Pancreatic Kidney Uterine Corpus Gallbladder Multiple myeloma

Sung H, Siegel RL, Rosenberg PS, Jemal A. Emerging cancer trends among young adults in the USA: analysis of a population-based cancer registry. Lancet Public Health. 2019 Mar;4(3):e137-e147



World Health Organization

"... each 50 gram portion of processed meat eaten daily increases the risk of colorectal cancer by 18%."

2018 Meta-Analysis: Processed Meat and Breast Cancer

"...processed meat consumption was associated with a 9% higher breast cancer risk (pooled RR, 1.09; 95%CI, 1.03-1.16)."

Farvid MS, Stern MC, Norat T, et al. Consumption of red and processed meat and breast cancer incidence: a systematic review and meta-analysis of prospective studies. *Int J Cancer.* 2018;143(11):2787-99.



American Medical Association

Physicians dedicated to the health of America



Approved June 2017, modified 2019:

Healthful Food Options in Health Care Facilities H-150.949

1. Our AMA encourages healthful food options be available, at reasonable prices and easily accessible, on the premises of Health Care Facilities.

2. Our AMA hereby calls on all Health Care Facilities to improve the health of patients, staff, and visitors by: (a) providing a variety of healthy food, including **plant-based meals**, and meals that are low in saturated and trans fat, sodium, and added sugars; (b) **eliminating processed meats** from menus; and (c) providing and promoting healthy beverages.

3. 3. Our AMA hereby calls for Health Care Facility cafeterias and inpatient meal menus to publish nutrition information.

Keeping Your Hospital Property Smoke-Free: Successful Strategies for Effective Policy Enforcement and Maintenance

Lessons from Tobacco



Don't wait Don't worry Collaborate with other hospitals Don't phase it in Get buy-in at the top

Henry Ford Hospital System and the Joint Commission. Keeping your hospital property smoke-free: successful strategies for effective policy enforcement and maintenance. Available at: https://www.jointcommission.org/assets/1/18/Smoke_Free_Brochure2.pdf

Brief Report



Hospital patient attitudes regarding cancer prevention policies focusing on processed meats: a survey of patients in high- and low-income areas

Neal D. Barnard^{1,2}, Marijane Hynes³, Raymond Tu⁴, Lizoralia Brandon², Elizabeth Ghandakly³, Keerthi Vemulapalli³, Alyssa Burns², Amber Nowak²

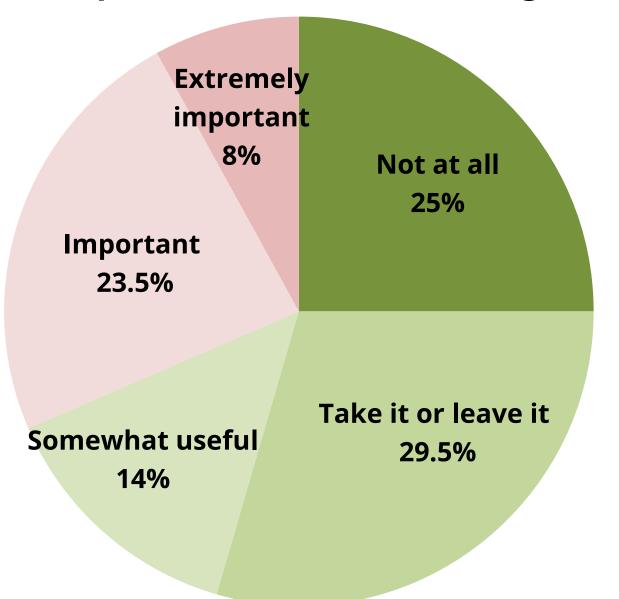
¹Department of Medicine, George Washington University School of Medicine, Washington, DC, USA; ²Physicians Committee for Responsible Medicine, Washington, DC, USA; ³George Washington University School of Medicine and Health Sciences, Washington, DC, USA; ⁴United Medical Center, Washington, DC, USA

Correspondence to: Neal D. Barnard, MD, FACC. Adjunct Faculty, Department of Medicine, George Washington University School of Medicine, 5100 Wisconsin Avenue, Suite 400, Washington, DC, USA. Email: nbarnard@pcrm.org.

Abstract: The American Medical Association has called on hospitals to reduce the risk of cancer, cardiovascular disease, and other health problems by eliminating processed meats from their menus. To ascertain patients' attitudes about this policy change, inpatients at 2 Washington, DC, hospitals were surveyed. One, United Medical Center (UMC), serves an economically disadvantaged area, while the other, George Washington University Hospital (GWUH), serves an economically advantaged area. The UMC population was 92% black/African American and 2% white; the GWUH population was 56% black/African American and 34% white (P<0.0001). Of 200 patients surveyed, being able to eat bacon or sausage was rated as less than important by 68.5%, and as "important" or "extremely important" by 31.5%. Results at the two hospitals were similar. Being able to eat these products was rated as "important" or "extremely important" by 32% and 31% at UMC and GWUH, respectively. Regarding agreement with eliminating processed meat in order to reduce cancer risk, 82.5% of participants agreed, strongly agreed, or were neutral (86% at UMC, 79% at GWUH). We conclude that a large majority from both hospitals supported or were neutral regarding excluding processed meats from hospital menus for cancer prevention, with no major differences between the hospitals.

All Participants, N = 200

How important is bacon or sausage?



What patients learn in the hospital improves their lives at home.

Thank You!



Anna Herby, DHSc, RD, CDE Nutrition Education Program Manager





Case Study: Isabelle

- Diagnosis: Cellulitis of the foot
- Comorbidities: Diabetes, Hypertension, Obesity
- A1C: 10.7%
- Medications: Insulin, Metformin, Lisinopril
- Scared, nervous, anxious
- Does not want to be in the hospital
- Ready for change
- Has been googling "how to eat for diabetes"







American Medical Association (AMA) Resolution

"

American Medical Association hereby calls on US hospitals to improve the health of patients, staff, and visitors by

(1) providing a variety of healthful food, including **plant-based meals** and meals that are low in fat, sodium, and added sugars,

(2) eliminating processed meats from menus, and

"

(3) providing and promoting healthful beverages.



Plant-Based Meals in Hospitals

California Senate Bill 1138

- Requires plant-based options that are free of animal products and byproducts
- New York State Bill S1471A
 - Requires plant-based options that are nutritionally equivalent to other menu items
- American College of Cardiology (ACC): Planting a Seed: Heart-Healthy Food Recommendations for Hospitals
 - Recommends plant-based meals in hospitals
 - Highlights hospitalization as a *teachable moment*



Adventist Health Howard Memorial



Room Service

- Part of patient centered care
- Switched from set menu to room service
- Allowed us to offer a wider variety of meal options including plant-based
- Patients can order anything from the menu at any time of day



Recipe Development

- Plant-based foods were made a priority
- Tried and true recipes were added into CBORD and put on room service menu to be offered regularly
- Icons indicating plant-based options



Breakfast







Lunch and Dinner





Supplements



#1 Requested Hospital Product*







Commonwealth Garden



Resolution 2

Eliminating processed meats from menus

Processed meat refers to meat that has been transformed through salting, curing, fermentation, smoking, or other processes to enhance flavor or improve preservation.

Hot dogs, ham, sausage, bacon, corned beef, beef jerky, deli meat, chicken nuggets, spam





The Path away from Processed Meats

Take One:

- Menu was restructured
- Sausage and deli meats replaced with house-made meats
- Staffing challenges and inconsistencies

Take Two:

- Taste testing
- Replaced with Beyond Meat Bratwurst (hot Italian flavor)
- Served in half portions



Keys to Success



FREE SAMPLES



STAFF INVOLVEMENT



STAFF EDUCATION



OFFERING A TASTY ALTERNATIVE

Estimated Costs

2 egg omelet with cheese: \$1.26

Oatmeal with dates and nuts: \$0.30 +\$0.96 per serving

Beef burger patties: \$1.74 per patty Bean and quinoa patties: \$0.33 per patty +\$1.41 per serving

Chicken stir fry: \$2.36

Tofu stir fry: \$1.72 +\$0.64 per serving





Challenges

- Understaffing, staff turnover
 Training new staff
- Recipe development
 - Room service allows flexibility
- Patient preferences
 Complaints subsided





Successes

- Prevent patient readmissions
 Capitation
- Positive influence on community
 Food for Life Classes
- Positive influence on staff



PATIENT SATISFACTION

"The food was definitely part of the excellent healing process unexpected quality, and definitely not the usual bland 'hospital food'"

"The healing food was delicious! The people in the kitchen on the phone expressed their caring."

"Food & food service was excellent! Overall positive experience."

"I choose this hospital over other hospitals mainly because the food is so great!"





Isabelle





Hospitalization is a Teachable Moment

- Food on patient trays provides examples of what is acceptable
- Hospitals may unknowingly be sending the wrong message
- Cigarettes were accepted in hospitals until we learned they were dangerous
- Patients can be impacted the most in times of hospitalization to improve their health for the better





- Step 1: Make connections
 - Leverage support from healthcare
 providers
 - Share information and resources respectfully

Step 2: Identify recipes and easy swaps

- Taste testing and free samples
- Step 3: Provide education
 - Patients, staff, providers

PhysiciansCommittee

Breakfast Ideas

Simple recipes that your patients will love. For more bulk recipes, check out these tested recipes.

1. Breakfast Sandwich.

Just top whole-wheat bread with Just Egg, Follow Your Heart vegan cheese, vegan mayo, and sliced tomato. You'll find these ingredients at most grocery stores or food suppliers.

2. Pancakes his is a simple recipe that can be modified to make lueberry pancakes. A crow avorite for children.

PhysiciansCommittee



Simple recipes that your patients will love. For more bulk recipes, check out these tested recipes.

1. Quickie Quesadillas. Not only are these quick to make, you'll want seconds! Enjoy this fun, hand-held lunch with carrot sticks or cucumber slices.

6. Pasta Salad.



2. Easy Bean Salad.

The perfect addition to your salad bar. This can be made in advance to let the flavors marinate together!

1. Five Vegetable Pad Thai. Rice noodles, bean sprouts, mixed veggies, and crunchy chickpeas make for a fun twist to this beloved noodle dish.

PhysiciansCommittee

Dinner

Ideas



2. Herbed White Bean Quinoa Bowl. Bring a Mediterranean flair to your menu with white beans, mint, lemon, and golden beetsl

Simple recipes that your patients will love. For more bulk recipes, check out these

tested recipes.

3. Lentil Pumpkin Curry. Serve this flavorful curry as is, with brown rice, or with roti.

4. Overnight Oats or Fruited Quinoa. Overnight oats have become extremely pop variation to classic oatmeal because they can be prepared ahead and are so flexible! Try a quinoa for more variety, and top with your favorite toppings!

E 5. Kale Mini-Quiches. Want an irresistible and easy-to-make way to eat kale? Here's the

6. Hot Oatmeal Bar.

Next to the self-serve oatmeal, provide cinnamon perries, sliced almonds, and other toppings.

7. Roasted Vegetable/ Breakfast Hash Wrap. Wraps are such an easy way to be creative with simple ingredients. And diners love

summer barbeque lovers!

7. Loaded Sweet Potato. Serve this on its own or Serve this as is or make a make it part of your salad bar rotation. Perfect for the

Switch up the incredients each season to keep this a customer favorite.

sweet potato bar with toppings like pinto beans, arugula, artichoke hearts, pickled carrots, pico de gallo, and more!



9. Chickpea Salad With Orange Miso Dressing. Introduce customers to guinoa with th eye-catching salad.

4. Hummus Sun-Dried Tomato Wrap. Veggies and hummus in a wrap make the perfect (

5. Tacos Tres Hermanas. Fulfill your taco Tuesday dreams any day of the week with these s

10. Tofu Egg Salad Sandwich. No one will miss the egg in this tasty rendition of an egg san

4. Roasted Vegetable Enchiladas. Roasted veggies wrapped in a corn tortilla and smothered with green sauce. Make this into a "lasagna" for alternate serving styles.

5. Lentil and Sweet Potato Shepherd's Pie. (Large-batch recipe.) Another comfort food, this three-layer pie is bound to make customers satisfied and happy.

5. Pasta e Ceci. Large-batch recipe.) Romantyle pasta and chickpeas

ill attract all your Italian-

od lovers.

7. Southern-Style Gumbo. The perfect hearty stew made with vegan sausage to bring comfort to your meal



8. Tofu Tacos. Seasoned well and cooked to perfection, crumbled tofu makes a perfect taco filling.

9. Lentil and Artichoke Stew. Simple to make and satisfying in flavor, this Middle Eastern stew goes great with pita or brown rice.

10. Red Beans and Rice with Collard Greens. A New Orleans staple, this recipe accentuates the healthfulness. and delicate texture of collards.



9. Breakfast Bar. The KIND Peanut Butter Banana Breakfast Protein Bar and the Laraba Chocolate Brownie plant-based protein bar are perfect for staff members on the go! Ask your plant-based varieties they have for you!

IO. Black Bean Sweet Potato Hash. Black beans and shredded sweet potatoes go g crispy and delicious. A recipe that's sure to please!



Eliminating Processed Meat

So what

processed

meats?

"Mean shark have bare a transformered through subling starting formation

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Cancer prevention starts with breakfast!

Changy Perges and Rough a Prost East Cancerda

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I migely leads by mail K. W

Today, skip the bacon and sausage.



Power Porridge

e from Howard Memorial Hospital in Willits, Calif., this power porridge is a great way to start the day. s breakfast with a dash of maple syrup, a generous portion of fresh berries, and a handful of walnuts.

s: 18 Portions: 1/2 cup

ents:

- up long-grain brown rice, dry
- up quinoa, dry
- ups rolled oats, dry
- uarts water
- easpoons ground cinnamon

tions:

- ng water to a boil.
- d brown rice and simmer for 20 minutes.
- d quinoa and simmer for 10 minutes.
- d oatmeal and simmer for 5 minutes
- d cir





New laws and policies

This toolkit will help you comply with the following:

California Senate Bill 1138

Healthy FOOD in Health Care

- New York Senate Bill 1471/Assembly Bill 4072
- American Medical Association policy H-150.949
- American College of Cardiology heart-healthy food recommendations for hospitals





Anna Herby, DHSc, RD, CDE aherby@pcrm.org 202-527-7349

HEALTH+ HOSPITALS

sodexo **QUALITY OF LIFE SERVICES**

Plant-based Fresh new menu options from sodex

NYC Health + Hospitals

NYC Health + Hospitals is the nation's largest municipal health care delivery system in the United States dedicated to providing the highest quality health care services to all New Yorkers with compassion, dignity and respect, and regardless of immigration status or ability to pay.



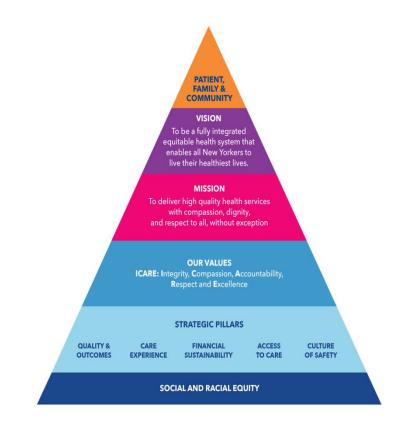


NYC Health + Hospitals Mission/Vision/Values



Mission

- To extend equally to all New Yorkers, regardless of their ability to pay, comprehensive health services of the highest quality in an atmosphere of humane care, dignity, and respect.
- To promote and protect, as both innovator and advocate, the health, welfare, and safety of the people of the City of New York.
- To join with other health workers and with communities in a partnership which will enable each of our institutions to promote and protect health in its fullest sense – the total physical, mental and social well-being of the people.



Vision

• NYC Health + Hospitals' vision is to be a fully integrated health system that enables New Yorkers to live their healthiest lives.

Our Values

 NYC Health + Hospitals is built on a foundation of social and racial equity and has established the ICARE standards for all our staff. It will help us offer our patients a better experience when under our care and will increase staff awareness to become better engaged with the mission and vision of the organization.

NYC Health + Hospitals Commitment to the Health of the Climate



US Department of Health + Human Services Recognizes NYC Health + Hospitals for Its Pledge to Decarbonize Health Care Sector, Make Facilities Resilient to Climate Change

Nov 11, 2022

NYC Health + Hospitals was celebrated by the US Department of Health and Human Services (HHS) at the 2022 United Nations Climate Change Conference (COP27) for its pledge to help decarbonize the health care sector and make health care facilities more resilient to the effects of climate change. At a NYC Health + Hospital/Lincoln event on May 12, Mitchell Katz, MD, President and CEO, joined

"I was proud to join the Admiral in May to pledge our commitment to lowering our emissions," said **Dr. Katz**. "Since 2006 we have reduced our overall emissions in our facilities by over 30 percent, and as we approach 2030 we will go even further. We have a lot of work to do, but we are leading the way in NYC."



Meatless Mondays Overview

January 2019

- Brooklyn Borough President, Eric Adams requested hospitals to sign on to a *Meatless Monday pledge*
 - Leading plant-based nutrition initiatives based on a personal experience
 - Supported Bellevue's Plant-Based Lifestyle Medicine Program
- Dr. Katz has endorsed NYC Health + Hospitals to support Meatless Monday
- The Food & Nutrition department championed the efforts to develop and implement the program throughout the system:
 - Every Monday meatless choices are be provided for breakfast, lunch and supper as the Chef's recommendation
 - Slogan: "Power Up With Plants" was used to promote Meatless Mondays and plant-based meal planning



Meatless Monday Entrees:

- Garden Bolognese with Whole Wheat Penne Pasta
- Three Bean Chili
- Moroccan Chickpea Stew
- Hearty Spinach Casserole
- Cauliflower Risotto

Success & Evaluation of the Program:

- Data collected weekly for evaluation of the program
- Jan 2019 through Dec 2021:
 - Average monthly total lunch trays served:
 - Lunch = 2407
 - Dinner = 2464
 - Average Monthly % Acceptability:
 - Lunch = 97%
 - Dinner = 97%
- Lunch Annually ~ 28,884
- Dinner Annually ~ 29,568



Meatless Monday

Plant-based eating does not mean you're a "vegan" or "vegetarian". Eating large amounts of red and processed meats increases the risk of heart disease, diabetes and stroke, and can cause weight gain.

Power up with plants for improved health.







Timeline

Phase 1

March 2022

- March: National Nutrition Month
- Plant-based lunch meal implementation
- Re-engineering of Food
 Operations to enhance the patient experience and improve efficiency
- Data Tracking/Meetings

Phase 2

July – December 2022

 Implementation of Food Service Associate (FSA)
 Plant-based dinner menu implementation

Phase 3

January - March 2023

- Post Acute Care Plantbased menu specials menu implementation
- Post-Acute Care Menu Showcase (Resident Councils)

Future

2023/2024

- Refine our menus and services, based on patient experience data
- Collaborate with clinical leaders specializing in diabetes, cardiology and weight management
- Identify key CBOs across the City to partner on education, cooking demos, taste testing and recipes



The Science of Healthy Eating

t-based

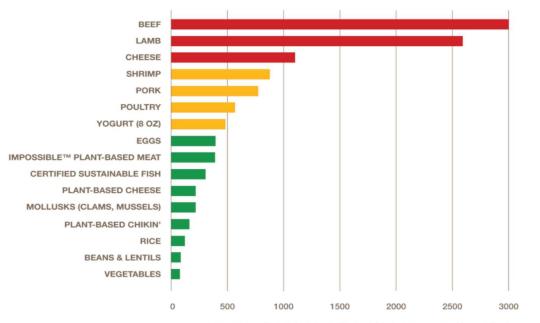


- ✓ Decrease risk of heart disease
- Lower cholesterol
- Lower blood pressure
- ✓ Reduce inflammation
- ✓ Improve blood sugar
- Support weight management

Health of the Environment

CARBON FOOTPRINT SCORECARD

Greenhouse Gas Emissions per 4 oz. Serving



Data Sources: Heller & Keoleian (2014), Clune et al. (2017), Quantis & Impossible Foods (2019)

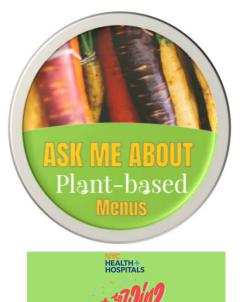


Chef's Recommendation - Menu

MONDAY	TUESDAY	WEDNESDAY	THURSDAY	FRIDAY	SATURDAY	SUNDAY		
LUNCH								
Minestrone Soup	Black Bean Soup	Tomato Soup	Carrot Ginger Soup	Green Pea Soup	Lentil Soup	Butternut Squash & Apple Soup		
Sancocho with Rice	Jackfruit and Lentil Jambalaya with Sunshine Rice and Broccoli	Chipotle Vegetable Taco with Corn Tortilla, Yellow Rice, Black Beans, Plant Based Cheese and Salsa	Falafel with Harissa Sauce, Whole Wheat Pita and Roasted Eggplant	Curried Kabocha Squash, Lima Beans, Dill and Rice	Penne Pasta with Pea Pesto and Roasted Grape Tomatoes	Gandules Y Calabaza over Sunshine Rice		
Alternate Lunch								
Zesty Three Bean Chili over Yellow Rice and Green Beans	Garden Bolognese over Rotini with Mixed Vegetables	Gandules Y Calabaza over Sunshine Rice Zesty Three Bean Chili over Yellow Rice and Green Beans Sa		Sancocho with Rice	Falafel with Harissa Sauce, Whole Wheat Pita and Roasted Eggplant	Orange Cauliflower with Edamame over Brown Rice Pilaf		
DINNER								
Tossed Salad	Spring Mix Salad	Coleslaw	Chick Pea Salad	Cucumber Salad	Tangy Slaw	Tossed Salad		
Garden Bolognese with Rotini and Spinach	Pad Thai Noodle Bowl	Moroccan Root Vegetable Tagine with Tricolor Cous Cous	Southern Black-eye Pea Casserole with Plant Based Corn Bread topped with Plant Based Shredded Cheese	Zesty Jackfruit Burrito Bowl with Jicama Slaw and Broccoli and Flour Tortilla	Spanish Vegetable Paella with Yellow Rice	Red Curry Vegetables with Roasted Tofu		
Alternate Dinner								
Moroccan Vegetable Tagine with Roasted Chickpeas with Brown Rice Pilaf	Rigatoni Pasta Al Forno with Plant Based Ricotta Cheese	Curried Kabocha Squash with Lima Beans, Dill and White Rice	Orange Cauliflower with Edamame with Brown Rice Pilaf	Garden Bolognese with Rigatoni and Mixed Vegetables	Fiesta Black Bean Burger on a Whole Wheat Bun with Cauliflower	Whole Wheat Sicilian Pizza with Plant Based Cheese		

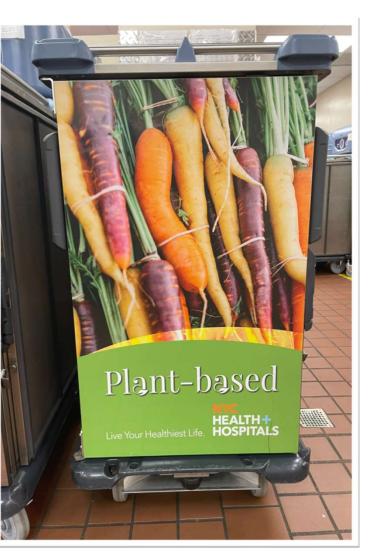


Patient & Employee Engagement



PLANT-BASED RECIPE CONTEST SYSTEM-WIDE CONTEST FOR ALL STAFF TO SUBMIT THEIR FAVORITE PLANT-BASED RECIPE WITH A CHANCE TO BE ENTERED INTO A COOKBOOK AND A CHANCE TO WIN A PRIZE ENTER RECIPE TO: ELAHURSTNUTRITION@NYCHHC.ORG BY 3/31 WITH A SHORT DESCRIPTION OF WHAT YOUR RECIPE MEANS TO









Patient & Employee Engagement



Welcome to NYC Health & Hospitals

As part of your treatment, your physician has prescribed a plant-based diet for you. This diel is low in sodium and fat and centered around vegetables, fruits, whole grains, beans, lentils, peas, nuts, and seeds. It minimizes or avoids animal foods, sweets, and highly processed foods. Please continue to read below to learn more about a plant-based, heart-healthy diet and why we recommend this type of diet for you.

What is a plant-based diet?

A plant-based diet is one that is high in plant foods like fruits, vegetables, whole grains, beans, and nuts, and low in animal foods like meat, poultry, fish, and dairy products.

Why follow a plant-based diet?

A plant-based diet can help to improve many risk factors for heart disease. Eating more plant loads can lower blood pressure, lower cholesterol, and decrease inflammation in the body. Animal prducts are often high in cholesterol and saturated fat, which are responsible for cloging arteries. A plant-based diet is low in cholesterol and fat, and high in fiber, which supports a healthy heart.

What are some other reasons to choose a plant-based diet?

A plant-based diet can also help you to lose weight, control diabetes, and reduce the risks of several cancers.



How do I make a plant-based meal at home?



of healthy fat like avocado, olive oil, or nuts

lentils, tofu, and tempeh Add a healthy starch to the last 1/4 of your plate like

brown rice, sweet potato, or whole wheat pasta Try adding different spices and

Make 1/4 of your plate plant-

based proteins like beans

herbs to flavor your food

Are all plant-based foods healthy?

No, foods like French fries are plant-based, but are high in fat and sodium. Be sure to limit how often you eat fried foods, processed foods, and foods with added sugar.

How can your healthcare provider help you eat a plant-based diet?

Ask to speak with a dietitian. They can provide you with additional education and answer any questions you may have about a plant-based diet.



Frequently Asked Questions

What is a plant-based diet?

Plant-based minimies is a style of cooking and eating that emphasizes and celebrates, but is not limited to, foods from plant sources — finits and vegetables (product), whole grains, based principles of hostith and vestability. Plant-forwards is the everarching umbreals are that includes a wide range of eating patterns including vegan, vegetarian, Mediterranean, a wy other eating pattern that focuses in increasing first and vegetable compliant.

Why plant-based?

· Poor nutrition is the No. 1 cause of death around the world." Plant-based diets are associated with a lower risk of incident of cardiovascular disease, cardiovascular disease mortality, and all-cause mortality in a general population of middle-aged adults.²

Why now?

Patients are consumers, and consumers are becoming more receptive to plant-based diets for improved nutrition.³ Over eight million people are vegetarian worldwide. About 4.3 million are vegetarian-only and about 3.7 million are vegan.

Vegans make up 46% of all vegetarians

 13% of Americans call themselves flexitarian and report eating meat at less than half of Launching in March aligns with National Nutrition Month, which prompts increased awareness of and receptivity to nutritional distance





HEALTH+ HOSPITALS SANCOCHO

Originating in Latin America, Sancocho is a root vegetable stew made with indigenous ingredients such as plantains, chickpeas, jackfruit, and yucca. The stew is seasoned with a sofrito which is an aromatic from the Latin culture



Antiovidants: Yucca root is rich in molecules called antiovidants. Antiovidants have been Antoxicants, note root is iten in malecules called antoxicants, Antoxicants have b shown to fight a different set of molecules called free radicals in the body that can ca your body damage and potentially lead to cancer.

 Vitamin C: Plantains, Yucca, and Jackfruit are rich in Vitamin C! Vitamin C is an important. part of keeping our bodies and immune system working well

· Protein: Chickpeas, found in this Sancocho dish, are high in Protein. When we eat enough protein, we allow our muscles to build and stay healthy



Antioxidants have been shown to fight ants have been shown to fight molecules called free radicals in the body that ca cause damage to our cells and potentially lead t molecules called free radicals in the body that car cause damage to our cells and potentially lead to

 Both Plantains and Yucca are rich in Vitamin Cl Vitamin C is an important part of keeping ou bodies and immune system functioning well

Antioxic

Having enough Potassium in our diet is important to avoid potential problems li blood pressure

next work (and) a hear them



Serving size: 8 oz vegetables, 4 oz rice; Amount per serving: Calories 319, Protein 7.5g, Carb. 43.4g, Fiber 5.6g, Fat 13.9g, Sodium 187mg

 4 T olive oil, separated 	 3 cloves garlic, diced 	 3 plum tornatoes, diced 		
· 1 medium zucchini, diced	 1 red pepper, diced 	 % c white wine 		
 ½ 15 oz can artichoke 	 1 green pepper, diced 	 1 c low sodium 		
hearts	 ½ tsp ground black pepper 	vegetable broth		
 ½ c fresh green beans, 	- 1 tsp dry oregano	 % c frozen lima beans % c frozen green peas 		
snipped and halved	 1 tsp smoked paprika 			
 1 medium Spanish onion, diced 	1 tsp ground turmeric			

dice

1. Pre-heat oven to 350 degrees.

- 2. Mix 2 T olive oil with zucchini and artichoke and roast for 10 minutes.
- 3. Bring a pot of salted water to a rolling boil; add raw trimmed green beans and cook for 2 to 3 minutes.
- While greens beans are cooking, prepare an ice bath by filling a bowl with cold water and ice.
- 5. Once the green beans are done, transfer them to the ice bath for 4 to 5 minutes.
- 6. In a pot add 2 T olive oil and sauté onions, red and green peppers and garlic.
- 7. Add black pepper, oregano, paprika and turmeric to pot and cook for 1 minute. 8. Add tomatoes and white wine and cook until % the liquid is reduced.
- 9. Add vegetable broth, lima beans, green peas, roasted zucchini and artichoke and
- green beans.
- 10. Serve with yellow rice mixed with % c green olives, % c diced pimentos and % c cilantro



Plant-based

Both Plantains and Yucca are rich in Vitamin C

Vitamin C is an important part of keeping our bodies and immune system functioning well

Having enough Potassium in our diet is important to avoid potential problems like blood encourses

Associated with better heart health, these delicious meals emphasize foods like vegetables, fruits, whole grains, spices & more!





FOR IMMEDIATE RELEASE: September 28, 2022 CONTACT: pressoffice@cityhall.nyc.gov, (212) 788-2958

MAYOR ADAMS, NYC H+H CEO KATZ ANNOUNCE SUCCESSFUL ROLLOUT AND EXPANSION OF PLANT-BASED MEALS AS DEFAULT OPTION FOR PATIENTS IN NYC PUBLIC HOSPITALS

NYC Health + Hospitals/Lincoln, Metropolitan, and Woodhull Now Serving Healthier and More Sustainable Dinners

New Initiative Builds on Plant-Based Lunch Program With 95 Percent Satisfaction Rate

NEW YORK – New York City Mayor Eric Adams and New York City Health + Hospitals (H+H) CEO Dr. Mitchell H. Katz today announced that culturally diverse plant-based meals are now the primary dinner options for inpatients at H+H/Lincoln, Metropolitan, and Woodhull Hospitals. The dinner program expands on the health care system's successful plant-based lunch default program — launched in March of this year — which now boasts a 95 percent satisfaction rate.

"When it comes to preventing diet-related chronic disease, there is a growing recognition that it's not our DNA — it's our dinner," said **Mayor Adams**. "Since January, we have introduced Plant-Powered Fridays into schools, introduced fresh produce into the nation's only municipal emergency food system, and expanded Plant-Based Lifestyle Medicine Clinics to public hospitals across all five boroughs. Now, we are proud to announce the successful rollout and expansion of default plant-based lunch and dinner options at all H+H sites. This transformative program is ulready changing lives, empowering patients to take control of their own health and further cementing New York City as a leader in preventive medicine."

Better Food Foundation Retweeted
 Plant Based News © @PlantBasedNews - Oct 11
 Following concerns about the health effects of meat, all hospitals in NYC
 now offer plant-based meals as the primary food option. Should more
 hospitals follow suit: @BetterFoodFdn @NYCHealthSystem
 @VYCHealthSystem



plantbasednews.org All New York City Hospitals Now Serve Vegan Food As Default All hospitals in New York City (NYC) will now serve vegan food as default after a campaign from plant-based group The Better Food ... Better Food Foundation Retweeted
 DefaultVeg @defaultveg · Oct 7

NYC hospitals now serve plants by default. → This simple but powerful menu flip has led to a dramatic change! In just 6 months, NYC hospitals have already served over 150,000 plant-based meals through their new menu! Learn more: betterfoodfoundation.org/cities



Better Food Foundation



← Tweet



#HealthTip Healthy foods can help you control #diabetes if you have it and also help you lower your risk of getting it. Be sure to fill half your plate at lunch and dinner with vegetables: bit.ly/2XRK3is



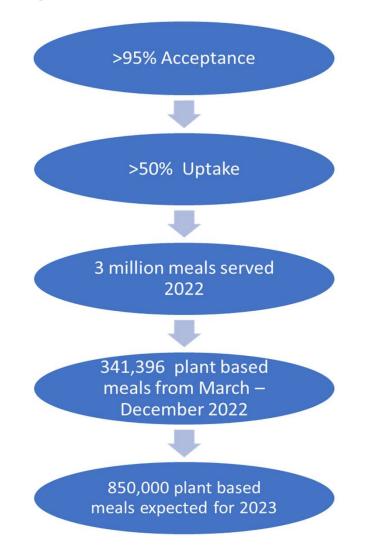
3:00 PM · Mar 31, 2022



Patient Dining Experience

- The Food Service Associate (FSA) is a newly created position that provides personalized service to the patient, offering and delivering delicious meal selections tailored to each patient's choice in adherence with their physician's prescriptive diet order.
- The FSA program provides the patient with the confidence that there is responsibility and accountability when making their dining selections.
- The Food Service Associates are one single point of contact for the patient to ensure that their food and nutritional needs and desires are addressed and met in a timely manner in order to guarantee a great experience for our patients.

Program Evaluation and Results



EXPERIENCIA			HHC - Lincoln Medical & Mental Health Center				Actions 🙆 🗸	Change Site -	L Michele	
ashboard	Round	ing 3r	d Party Me	trics Reports						
Recovery	Round									
Patient N	utrition Re	ound		View	Actions >	Previous Re	ound 🗸	 ✓ 	Ū	^
Overall							Comment			
None	Poor	Fair	Good	Very Good	Add Roc	ot Cause 🖌	Pat happy with	2nd meal		
Quality							Comment			
None	Poor	Fair	Good	Very Good	Add Roc	ot Cause 🖌	Did not like chic	ken dish - asked for repla	cement	
Temperat	ure						Comment			
None	Poor	Fair	Good	Very Good	Add Roc	ot Cause 🖌	Issue? Action? F	ollow-up?		
None				Very Good	Add Roc	t Cause 🖌	issue: Action: F	onow-up:		

Metrics:

- Total meals
- % Acceptance
- % Uptake
- % Satisfaction

Cost Savings

Plant based entrée vs. Animal Based
 Protein Entrée = \$0.59 savings per tray

Keys to Success

- Identify and partner with key stakeholders
- Buy in from employees at all levels
- Culinary talent
- Focus on planning and development
- Trialing dishes with patients before implementation
- Collection of baseline data
- DON'T BE AFRAID TO START SMALL





For any questions: samantha.morgenstern@sodexo.com



Questions?

HEALTH+ HOSPITALS

sodexo **QUALITY OF LIFE SERVICES**

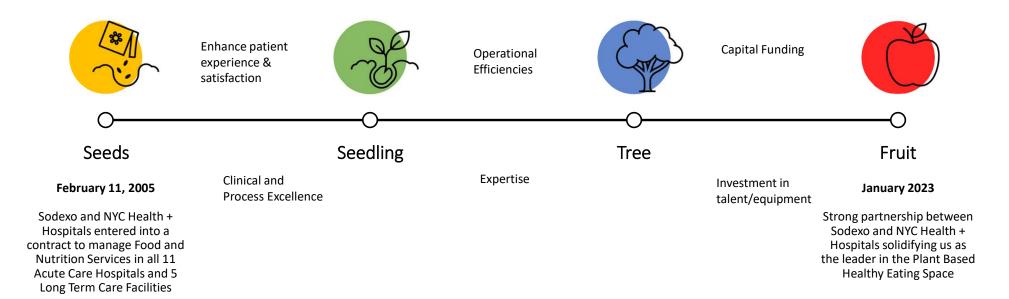
Plant-based

Fresh new menu options from sodex

NYC Health + Hospitals/Sodexo Partnership Journey

NYC Health + Hospitals Objectives:

- Improve Patient Care, Quality of Food, and Standardize Menus
- Increase Patient Satisfaction
- Reduce Corporate-wide Meal Cost
- Re-tool the Cook Chill Plant: Replace Equipment and Utilize Full Plant Capacity
- Standardize Food Policy and Procedures throughout the Corporation
- Increase Staff Productivity
- Focus on Food and Patient Safety



Meal Delivery Service Transformation

Dinex Thermal Aire Technology:

- Innovation
- State of the Art Design and Technology
- Quality and Standardization
- Efficiency

How It Works:

- The new divided tray keeps the cold food under refrigeration while the hot items are slowly brought to temperature in a convection oven-style environment, keeping everything moist and delicious.
- Restaurant style dining experience

The NYC Health +Hospitals Culinary Approach:

- Our food is prepared using classical techniques and sent chilled to the hospital units, then carefully plated.
- The Dinex retherm system heats the food using convection heat. This allows the food to heat evenly as the hot air circulates through the cabinet, while maintaining the natural moisture of the food.







7

Culinary Center Transformation

Sodexo Operational Excellence team completed an in depth review analysis and plan for the Cook Chill Plant to become what is now *The Culinary Center*

- Revive recipes
- Product analysis
- Menu Development
- Staffing vs. production then and now
- Executive Chef need identified

As a result:

- Executive Chef hired
- 4 new menus implemented Acute, Pediatrics, IDDSI program, Plant Based
- Creation of Standard Operating Procedures(SOP's) for all items being served to a patient/customer
- Training Videos created to share with staff



Program Evaluation and Results – Press Ganey

- October scores vs.
 September scores since the program started on 9/21/22.
- ٠
- For the 3 sites an increase of 3 pts Overall Food Mean score
- 3 pts. Temperature score
- 2 pts Quality score

