



AHA Team Training

Healthy Aging: Leveraging Interdisciplinary Collaboration to Create Age-Friendly Health Systems

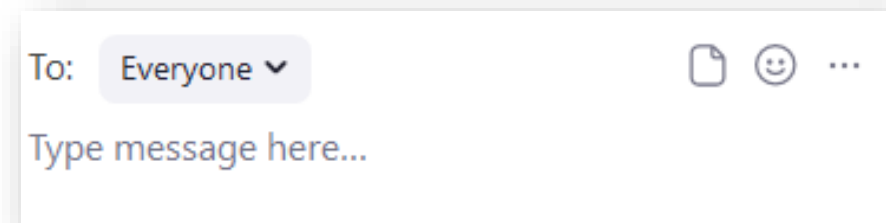
August 9, 2023



AHA CENTER FOR HEALTH
INNOVATION

Rules of Engagement

- **Audio for the webinar can be accessed in two ways:**
 - Through your computer
 - Or through the phone (*Please mute your computer speakers)
- **Q&A session will be held at the end of the presentation**
 - Written questions are encouraged throughout the presentation
 - To submit a question, type it into the Chat Area and send it at any time
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 - This session is being recorded, the chat will not be included in the recording
 - Utilize the chat throughout the webinar. To chat everyone, make sure your chat reflects the picture below:



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 - Step 1: Register for a OneLink account
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Upcoming Team Training Events

Courses & Workshops

- [Virtual TeamSTEPPS Master Training \(University of Washington\)](#) – September 7 – November 2
- [In-person TeamSTEPPS Master Training](#)
 - Northwell – October 23-24
 - Houston Methodist – October 31- November 1
 - Tulane – December 4-5
 - UCLA – December 11-12
- [TeamSTEPPS Refresher](#) – October 3-24

Webinars

- [The Future of Obstetrics: The Latest Practices Improving Maternal Outcomes](#) – August 16, sponsored by Relias
- Save the date! Team Training September Monthly Webinar – September 13

Upcoming Team Training Events Cont.

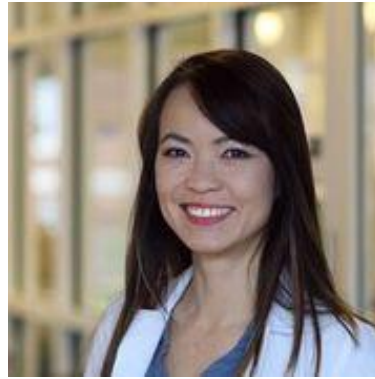
Custom TeamSTEPPS Advisory Services at Your Organization

- 2-day TeamSTEPPS Master Training Courses and comprehensive TeamSTEPPS programs
- [Learn more](#)

Today's Presenters



Autumn Branch, Program Manager,
American Hospital Association



Tru Byrnes, DNP, RN, GERO-BC, CMSRN
Geriatric Clinical Nurse Leader/NICHE
Coordinator, Atrium Health-Mercy



Mercy Kern, MSN, RN
Nurse Manager, Atrium Health-Mercy

Ice Breaker!



If you had an extra hour in your day, what would you do during that time?

**Type your answer in the chat*

Poll: How familiar are you with Age-Friendly Health Systems?

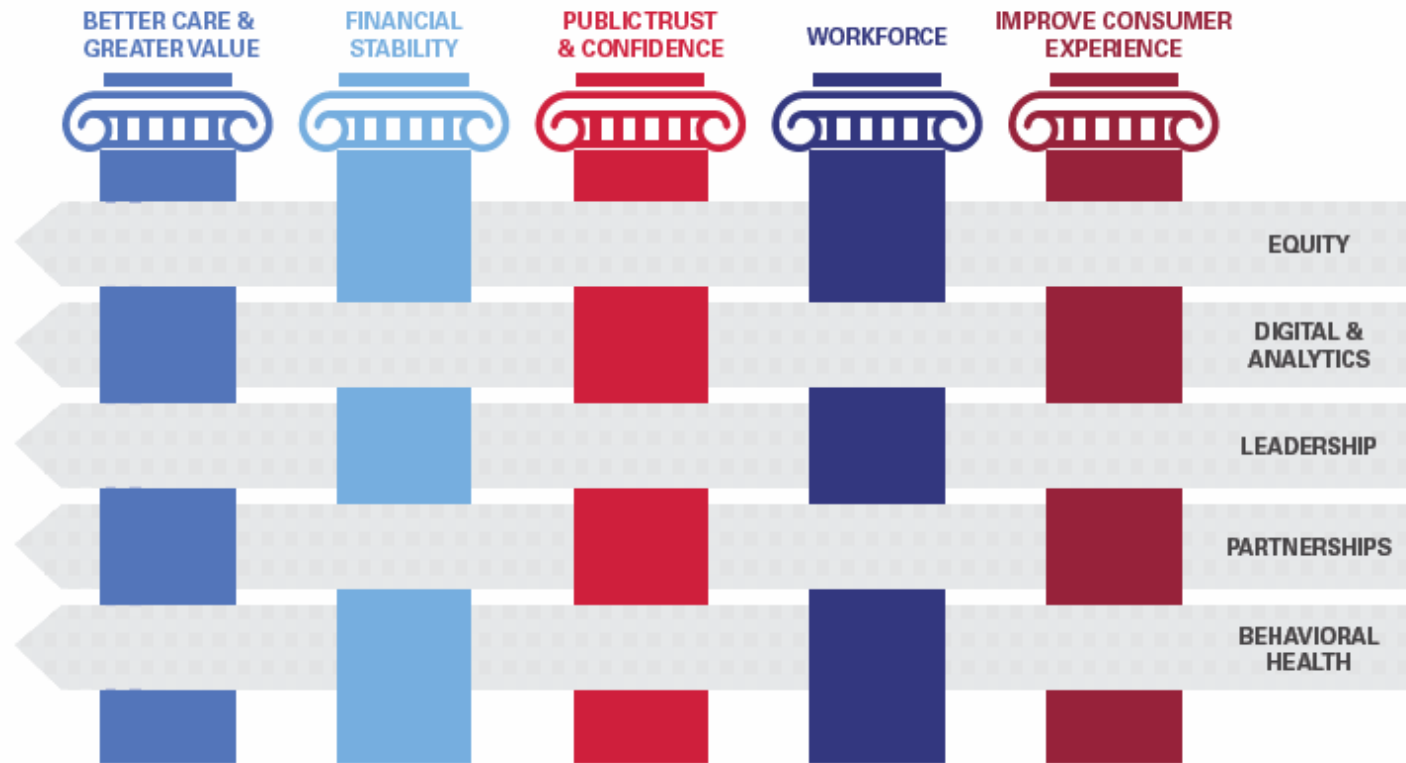


Please complete the poll



AHA Strategic Plan

OUR PILLARS 7 GOALS (2022-2024)



OUR APPROACH

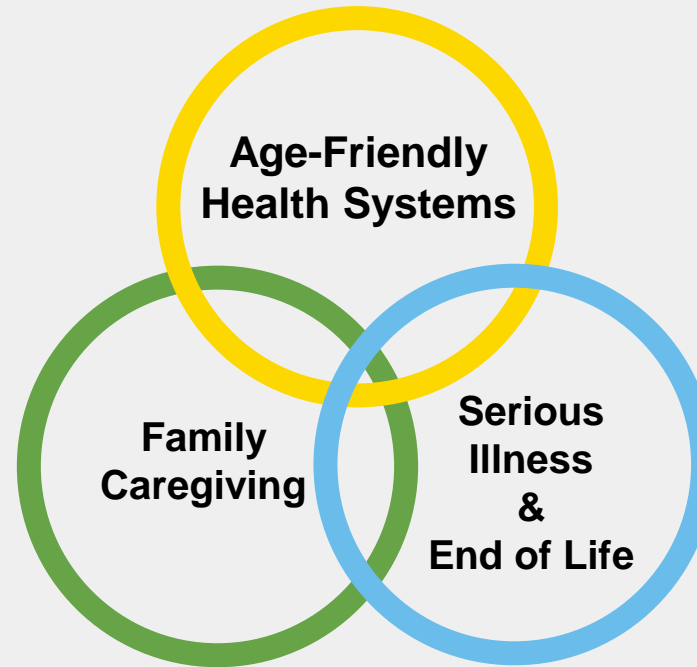


The John A. Hartford Foundation

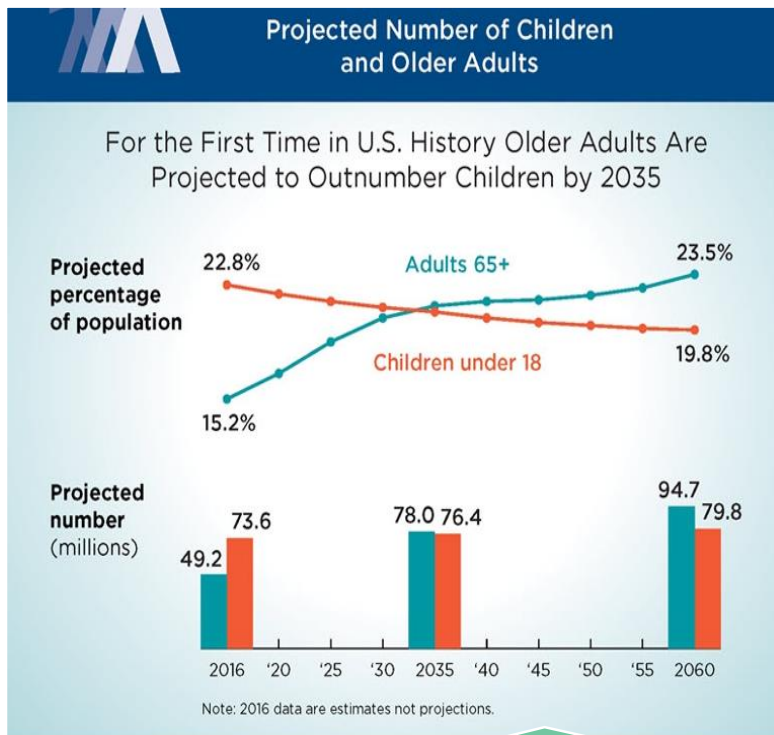
A private philanthropy based in New York, established by family owners of the A&P grocery chain in 1929.

Dedicated to Improving the Care of Older Adults

Priority Areas:



Why Age-Friendly Health Systems?



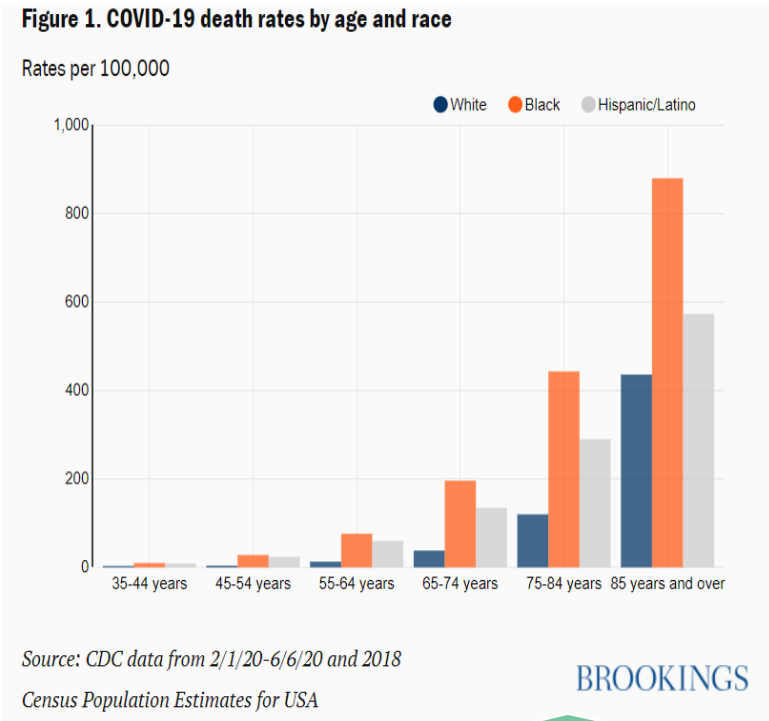
Demography

Fast Facts: Adults Age 65 and Older

- 80%** Have 1 chronic condition
- 77%** Have 2 chronic conditions
- 75%** Will require long-term care
- 40%** Will require care in skilled nursing facility

Source: Fact Sheet: Healthy Aging. National Council on Aging. (2016). Accessed at www.ncoa.org/resources/fact-sheet-healthy-aging/; U.S. Department of health and Human Services. (2018). National Clearinghouse for Long-Term Care Information. Accessed at longtermcare.acl.gov/the-basics/.

Complexity



Disproportionate Harm

What is Our Goal?

Build a social movement so **all care** with older adults is **age-friendly care**:

- Guided by an essential set of evidence-based practices (4Ms);
- Causes no harms; and
- Is consistent with What Matters to the older adult and their family.

Specific Aims:

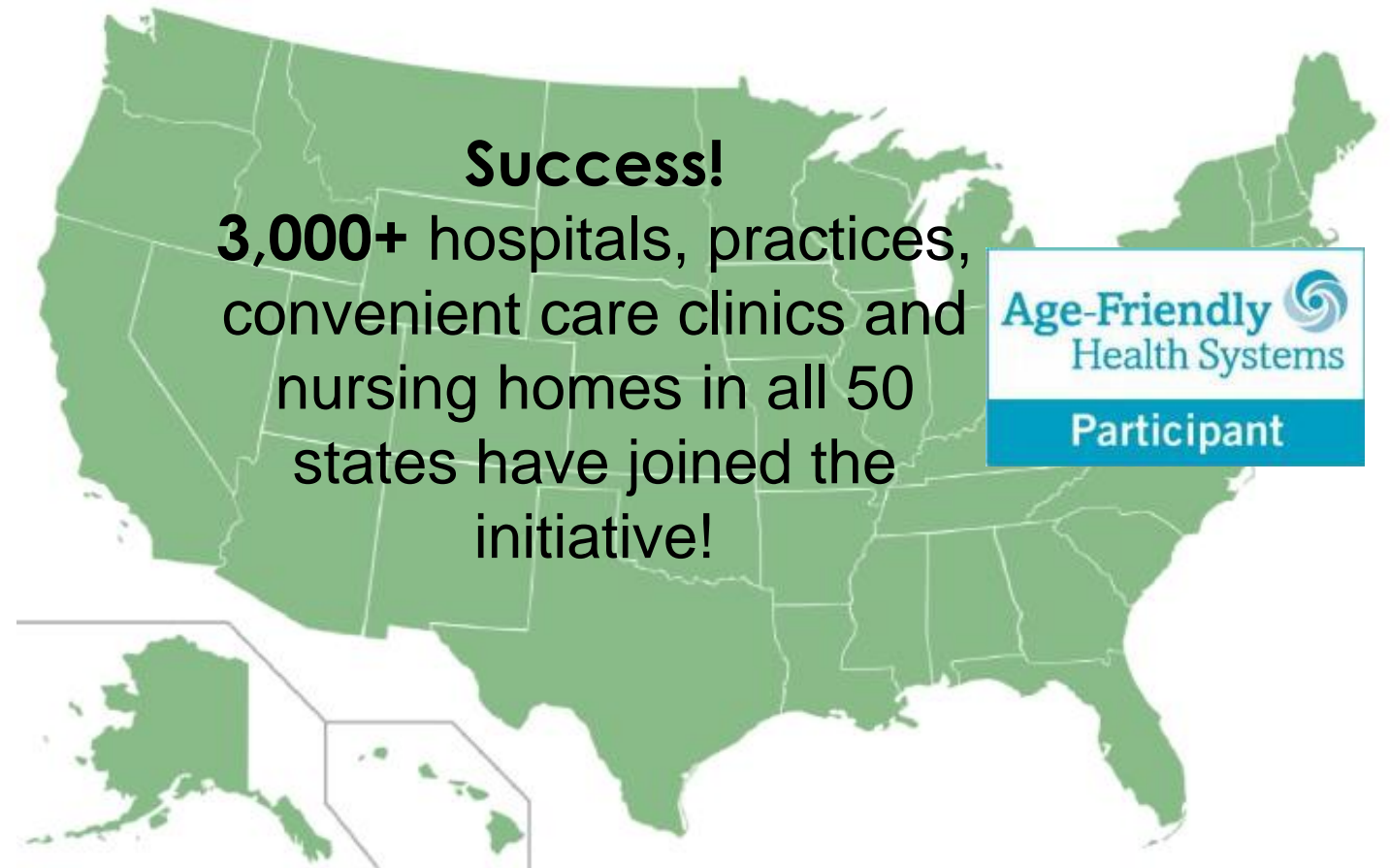
- ✓ By 12/31/20: Reach older adults in 1,000 hospitals and practices recognized as Age-Friendly Health Systems
- ✓ By 6/30/23: Reach older adults in 2,500 hospitals and practices, and 100 post acute communities recognized as Age-Friendly Health Systems

A Goal Met and a Growing Movement!

Goal #1 Achieved:
**Spread to 1,000 sites by
end of 2020**

Goal #2 Achieved:
**Spread to 2,500 sites by
June 2023**

1939

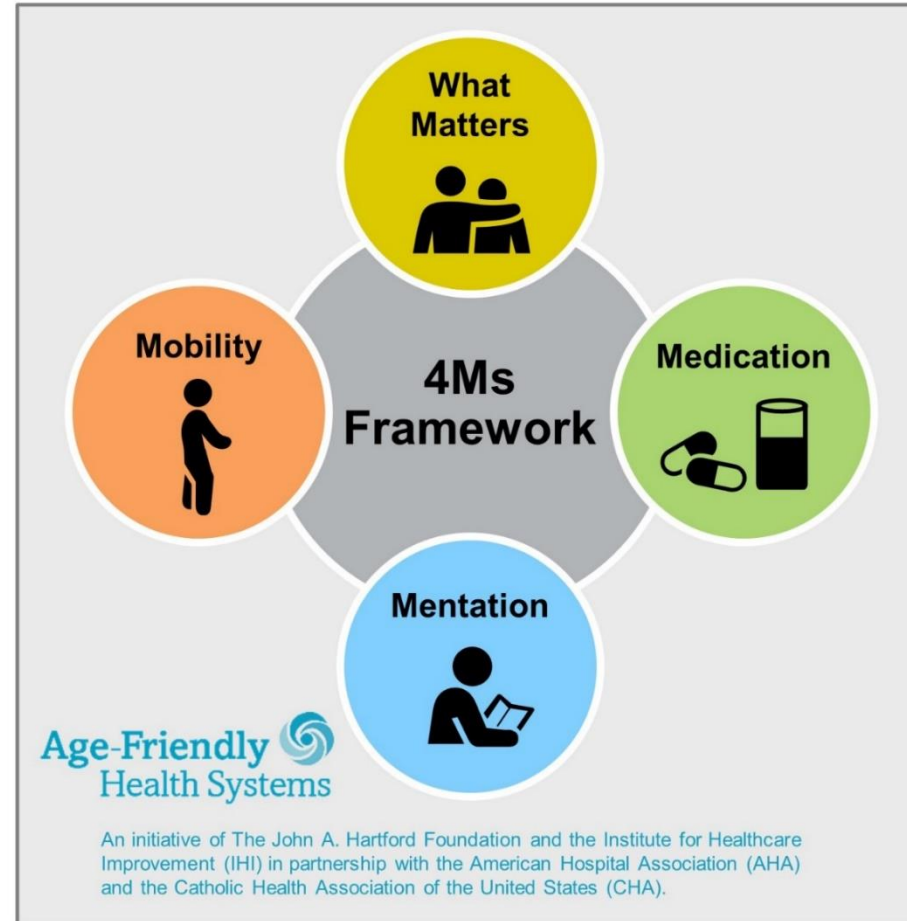


As of August 2023



What is an Age-Friendly Health System?

- Represents core health issues for older adults
- Builds on strong evidence base
- Simplifies and reduces implementation and measurement burden on systems while increasing effect
- Components are synergistic and reinforce one another



What Matters

Know and align care with each older adult's specific health outcome goals and care preferences including, but not limited to, end-of-life care, and across settings of care.

Medication

If medication is necessary, use Age-Friendly medication that does not interfere with What Matters to the older adult, Mobility, or Mentation across settings of care.

Mentation

Prevent, identify, treat, and manage dementia, depression, and delirium across settings of care.

Mobility

Ensure that older adults move safely every day in order to maintain function and do What Matters.

For related work, this graphic may be used in its entirety without requesting permission.
Graphic files and guidance at ihi.org/AgeFriendly

Overview of Action Community

Age-Friendly Health Systems is an initiative of The John A. Hartford Foundation and the Institute for Healthcare Improvement (IHI) in partnership with the American Hospital Association (AHA) and the Catholic Health Association of the United States (CHA).

Age-Friendly Action Communities

In an Action Community, teams from across different organizations come together to accelerate their work of putting the 4Ms into practice. During the 7-month virtual learning community, your team will test the 4Ms Framework and share learnings.

- Multiple sites of care within an organization can join at the same time
- No cost to participate. The cost of participation includes the time teams must allocate to engage in the 7 month Action Community activities
- The Action Community testing and learning is designed to occur as part of each person's existing activities and is, therefore, a re-purposing of time

Pioneers



Engage in the AHA Action Community



- 


Participate in monthly interactive webinars

 - Monthly content calls focused on 4Ms
 - Opportunity to share progress and learnings with other teams
- 

Attend the Virtual Convening

 - Virtual learning event held February 21st and February 22nd
- 

Test Age-Friendly interventions

 - Test specific changes in your practice
- 

Share data on a standard set of Age-Friendly measures

 - Submit a 4Ms Care Description worksheet to IHI on a standard set of processes to identify opportunities for improvement
- 

Join monthly topical coaching sessions

 - Join other teams for measurement and testing support in monthly coaching sessions
- 

Leadership track to support system-level scale up

 - Leaders join quarterly C-suite/Board level calls to set-up local conditions for scale up (Hosted by IHI)

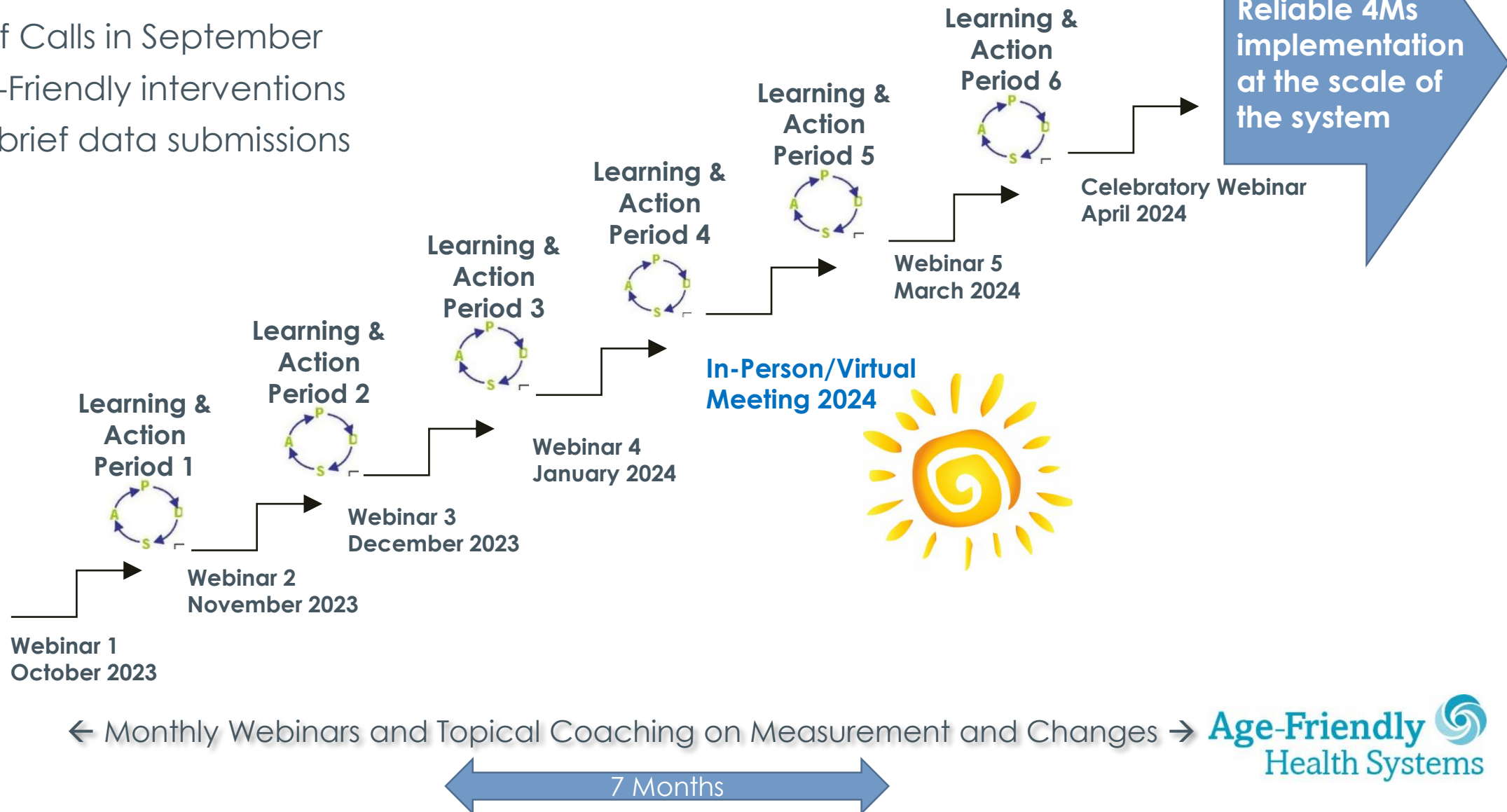


Age-Friendly
Health System
Action
Community

AHA Action Community Activities

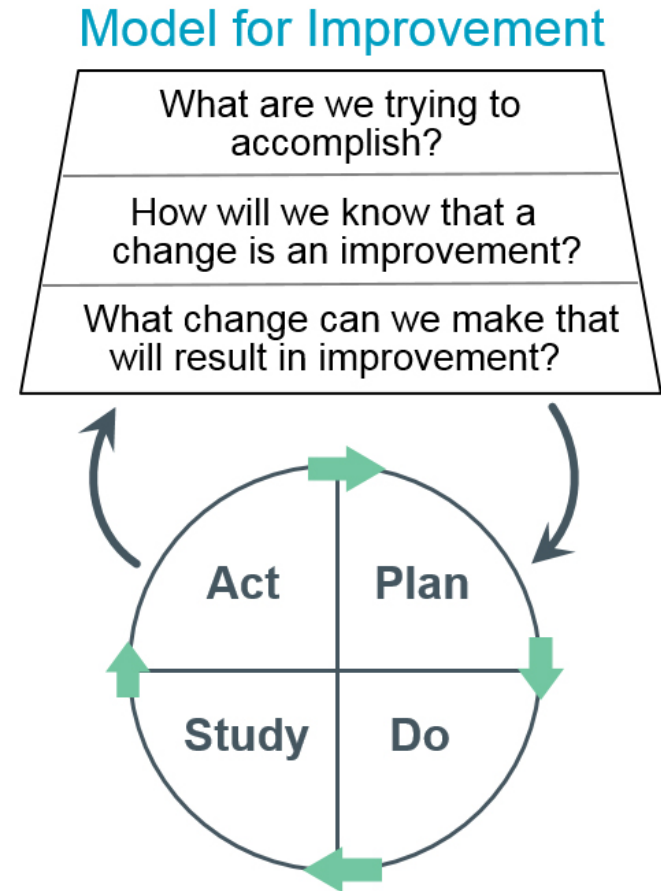


- 2 Kick Off Calls in September
- Test Age-Friendly interventions
- Monthly brief data submissions



What's the Work of Each Participating Team

- Know where and how the 4Ms are already in practice and secure leadership support and commitment
- Define what it means to provide care consistent with the 4Ms
- Design/adapt your workflow to deliver care consistent with the 4Ms, including how you will assess, document and act on the 4Ms
- Provide care consistent with the 4Ms
- Study your performance. Measure and share – how reliable is your care? What impact does your care have?
- Improve and sustain care consistent with the 4Ms and share learnings with others



Resources

www.ihl.org/AgeFriendly



REPORT

The Business Case for Becoming an Age-Friendly Health System

This content was created especially for:

Age-Friendly Health Systems

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Age-Friendly Health Systems Inpatient Financial Calculator Instructions

The Business Case for Becoming an Age-Friendly Health System



Age-Friendly Health Systems Outpatient ROI Calculator Instructions

The Business Case for Becoming an Age-Friendly Health System

This content was created especially for:

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Age-Friendly Health Guide to Using the 4L Care of Older Adults

April 2019

This content was created especially for:

Age-Friendly Health Systems

An initiative of The John A. Hartford Foundation and the Institute for Healthcare Improvement (IHI) in partnership with the American Hospital Association (AHA) and the Catholic Health Association of the United States (CHA).



TOOLKIT

“What Matters” to Older Adults?

A Toolkit for Health Systems to Design Better Care with Older Adults

This content was created especially for:

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Resources

Focusing on Equity at Every Step

Integrating Equity into your AFHS Journey



Step 1: Understand

Understand current work underway in your system regarding equity and how older adults are represented in that work.

Step 2: Make Equity Central

Ensure equity is a central to your AFHS journey, specifically in your aim and 4Ms Care Description.

Steps 3&4: Examine and Target Disparities

Examine workflows and test change ideas that address known disparities in care and align with the diverse cultures.

Step 5: Stratify Data

Stratify your Age-Friendly Health Systems measures to understand any disparities in process or outcome measures.

Step 6: Close Gaps in Care

Eliminate disparities while sustaining care consistent with the 4Ms.

Age-Friendly Health System Recognition

An Age-Friendly Health System...

- **Defines** the 4Ms for its hospital and/or practice
- **Counts** the number of 65+ people whose care includes the 4Ms (reported by each site)
- **Scales** the work and **celebrates** recognition nationally



3,000+



1,939



Older Adults Reached with 4Ms

More than **2,400,000** older adults have been reached with 4Ms care



“...Screening [using] 4Ms is so powerful in finding patients who may benefit from services with geriatric principles.” **Asan Medical Center, South Korea**

Focusing on what matters to the patient has been eye opening. It reminds us all to focus on the patient as a whole and what is important to them, which is often times motivating to the patient. - **Coffee County Hospital**

AHA has been very supportive and encouraging to stay on the journey- even if our initial start for interventions were delayed because of COVID-1- **Middlesex Health**



*As of July 2023

Connecting Age-Friendly Measures with Value

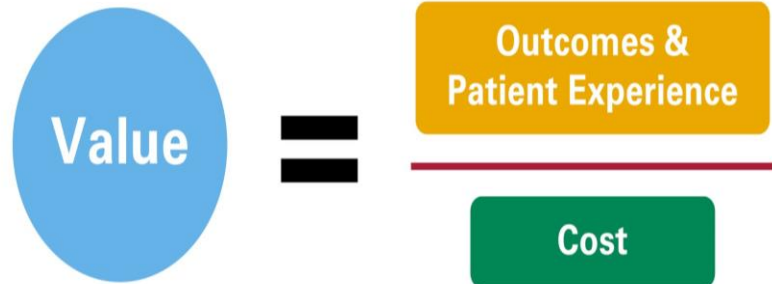








Figure 3: Age-Friendly Measures Contribute to Value

Age-Friendly Measures			The Value Equation
Basic Outcome Measures	Hospital Setting	Ambulatory/ Primary Care Setting	Components
30-day readmission			Patient outcomes, cost
ED utilization			Patient outcomes, cost
Consumer Assessment of Healthcare Providers and Systems (CAHPS) survey	HCAHPS	CGCAHPS	Patient experience, patient outcomes
Length of stay			Patient outcomes, cost
Advanced Measures	Hospital Setting	Ambulatory/ Primary Care Setting	Components
Delirium			Patient outcomes, cost
CollaboRATE (or similar tool to measure goal-concordant care)			Patient outcomes, patient experience

Improve Outcomes: Case Examples

Cedar-Sinai Medical Center

Length of stay in the hospital was cut **11%**, down to **4.5 days**

Program saved **\$330,000 in direct costs** its first year, when it served 153 patients.

Annual savings of about **\$1 million** are projected.

Providence St. Joseph Health

Launched a Geriatric Mini-Fellowship to train provider champions. As a result clinic patients:

-**2x** as likely to be screened for fall risk and cognitive impairment

-Saw **3% reduction** in high-risk medication upon seeing a fellow

-**2%-7% decrease** in hospitalizations for patients seen by fellow

Join AHA Action Community 2023-2024

- **Join and get your Age-Friendly Recognition. It's FREE**
- **AHA AFHS Action Community is from September 2023 – April 2024**
 - Starts Mid-September with 2 Kick off Calls
 - Starting October
 - Monthly all-team webinars
 - Quarterly Scale-up leaders webinars
 - Sharing testing and learnings on peer to peer calls
 - 1:1 coaching calls
 - Celebration of joining the movement!
- **Download [AHA's Invitation Guide](#)**
- **Visit aha.org/agefriendly to learn more**
- **Email ahaactioncommunity@aha.org with any questions or to set up a 1:1 coaching call.**

Enroll Today



Age-Friendly
Health Systems



Atrium Health®

Atrium Health

Building An Age-Friendly Health System

August 09, 2023

TRU BYRNES, DNP, CNL, RN, GERO-BC, CMSRN
Geriatric Clinical Nurse Leader/NICHE Coordinator
Atrium Health-Carolinas Medical Center
Atrium Health-Mercy

MERCY KERN, MSN, RN, NEA-BC
6 South Nurse Manager
Atrium Health-Mercy

Objectives

- Introduction
- Team building
- Unit selection and 4Ms goals
- 4Ms implementation process
- Outcome measures
- Big Wins, challenges, and lessons learned

Who Are We?



Atrium Health- Mercy
207 licensed beds, located in Charlotte, NC
Serves adult-only population
Orthopedic and Bariatric Centers of Excellence



876 Beds- Atrium Health Carolinas Medical Center
Level 1 Trauma Academic Medical Center

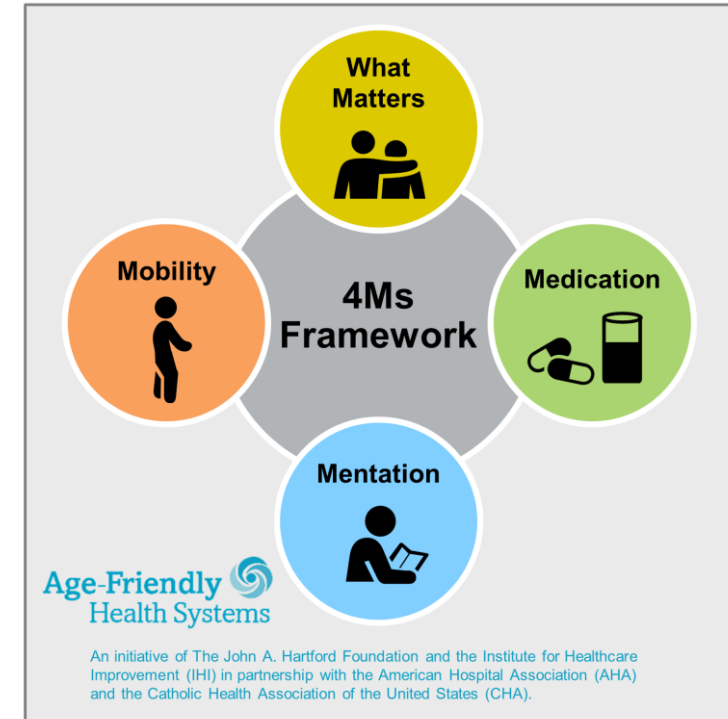
Why Is This Initiative Important to Our Health Care System?

Mission: To improve health, elevate hope, and advance healing for all.

- 4Ms evidence-based framework to ensure that older adults receive the highest quality care to promote health, elevate hope, and advance healing.

Our Goals:

- All 4Ms
- To every patient age \geq 65
- At every encounter



For related work, this graphic may be used in its entirety without requesting permission.
Graphic files and guidance at ihi.org/AgeFriendly

Source: [Resources to Practice Age-Friendly Care | IHI - Institute for Healthcare Improvement](#)



4Ms PROJECT TIMELINE



May 2022



Planning

June - Nov 2022



Implementation

DEC-2022 - Current

Age-Friendly Health Systems
2022 Participant

Post-Intervention

- Planning Phase
- Selected unit to pilot the 4Ms

- Assemble multidisciplinary team
- Prepared staff for the initiative
- Developed 4Ms tracking tool.
- Implementation
- Attended the AHA biweekly training.

- Submitted Description- Received Level 1 Recognition
- Data Tracking

Building a Team

4Ms Core Team



Lisa Hennigan
MSN, RN, NEA-BC

Assistant Vice President



Christina Neagle, MSN
RN CEN NE-BC

Director of Nursing



Anthony J. Caprio, MD, CMD, AGSF

Chief, Division of Geriatric Medicine
Program Director, Geriatric
Medicine Fellowship
Clinical Associate Professor, Wake
Forest School of Medicine



Veronica Rankin, DNP, RN-BC, NP-C, CNL

Magnet Program Director / Clinical Nurse
Leader Coordinator



Scott Malesiewski, PT
Acute Therapy Director



Tru Byrnes, DNP, RN, GERO-BC, CMSRN
Geriatric Clinical Nurse Leader / NICHE Coordinator



Mercy Kern, MSN, RN
Nurse Manager



Rachel Topper, MSN, RN, CNL
Clinical Nurse Leader (CNL)



Anne-Marie McKnight PharmD, BCPS
Clinical Pharmacist Lead

Relationship

- Members with diverse background and experiences

Accountability

- Ensure each person understand his/her roles, responsibilities and contributions to the team's goals

Communication

- Discuss team goals openly and honestly
- Be prepared for disagreement, especially in the early state of team formation

Foster Trust Among the 4M Core Team



Communicate
Openly

Develop Team Charter
Set SMART Goals (Specific, measurable, achievable, relevant, and time-based)



Establish regular meeting



Meet with individual team members



Show appreciation



Create a space for psychological safety

Team Charter for Age-Friendly Steering Committee Date: 11/10/2022

Step 1: Build Relationships Based on Trust:

- o
- ❖ **The Steering Committee will meet in-person for lunch every quarter to build relationships, promote the “buddy” system and sustain relationships throughout the team’s tenure.**
- ❖ **A “buddy” system is already in place to promote support and accountability. The buddy structure is built by setting, for example Rachel and Mercy meet regularly on the Mercy campus, and Tru and Veronica meet on CMC’s campus.**
- ❖ **A profile gallery with each member’s photo and biography outlining experience and skills will be created and posted on the team SharePoint site for sharing and reference.**

Step 2: Create or Revisit the Team’s Purpose, Mission, Values and Vision

- ❖ **To provide safe and compassionate care for individuals who have lifted and cared for society through generations**
- o **Mission:**
 - ❖ **The mission of the Age-Friendly Steering Committee is to leverage the multidisciplinary team to implement the 4Ms evidence-based model to provide holistic care that promote health, elevate hope, and advance healing for older adults within the Central Market**
- o **Values:**
 - ❖ **Commitment** - an empathetic concern for teammates and others that inspires an urgent desire to help; dedication to the Age-Friendly Health System initiative.
 - ❖ **Integrity** – authentic transparency to one another that results in strong relationships and trust amongst the team.
 - ❖ **Teamwork** – collaboration and partnership between members of the team that add values and results in the implementation of initiatives to achieve set goals.
- o **Vision:**
 - ❖ **To become an age-friendly healthcare system that encompasses and advances the outcomes and wellbeing of older adults.**

Step 3: Determine How We Will Accomplish the Purpose, Mission, and Vision

Foster Trust Among Teammates

TeamSTEPPS



Leadership Team

- Foster positive environment (i.e. activities outside of work)

Communication

- Pre-rollout communication
- Daily huddle to review 4Ms patients and goals

Situation Monitoring

- 4Ms metrics
- Patient outcomes metrics

Mutual Support

- Teamwork to accomplish daily goals (mobility)

Can Do Attitude!

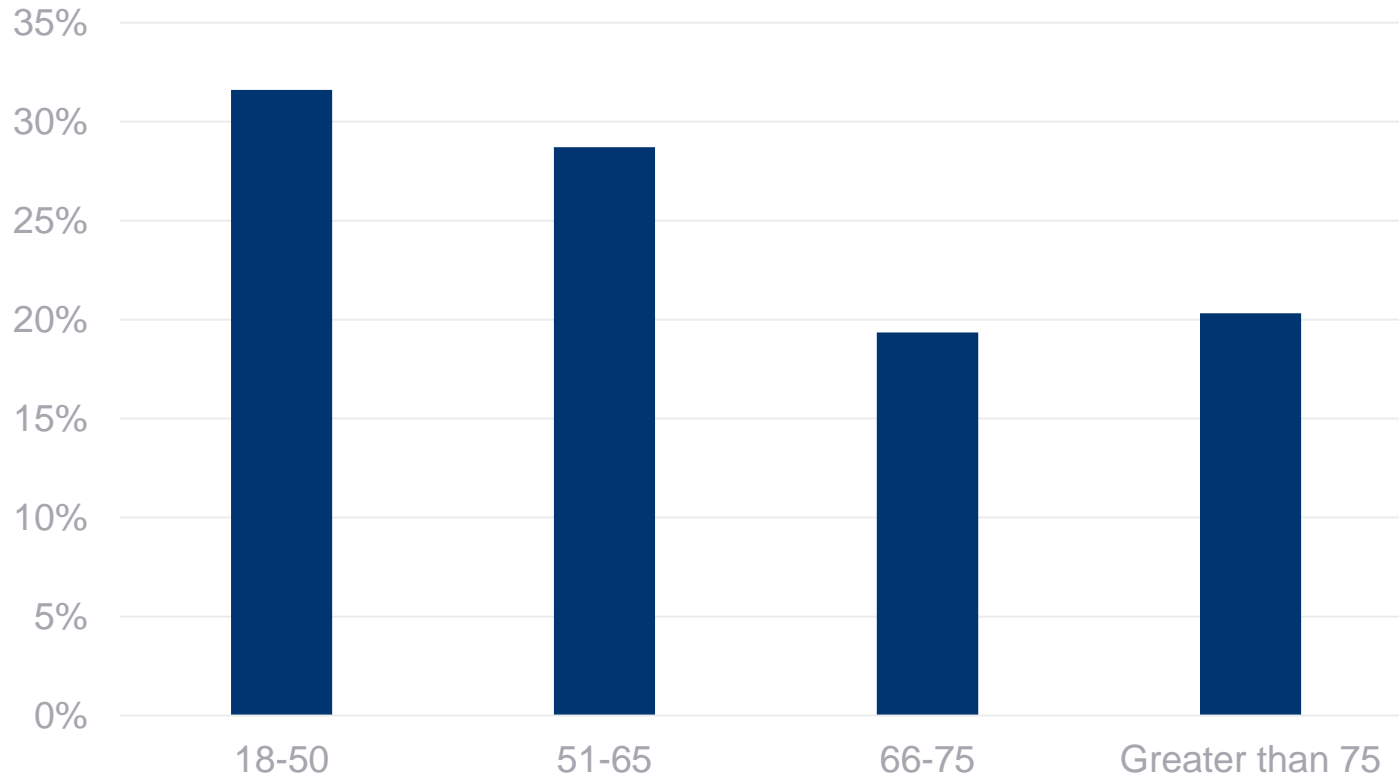


4Ms Pilot Unit and Goals Setting

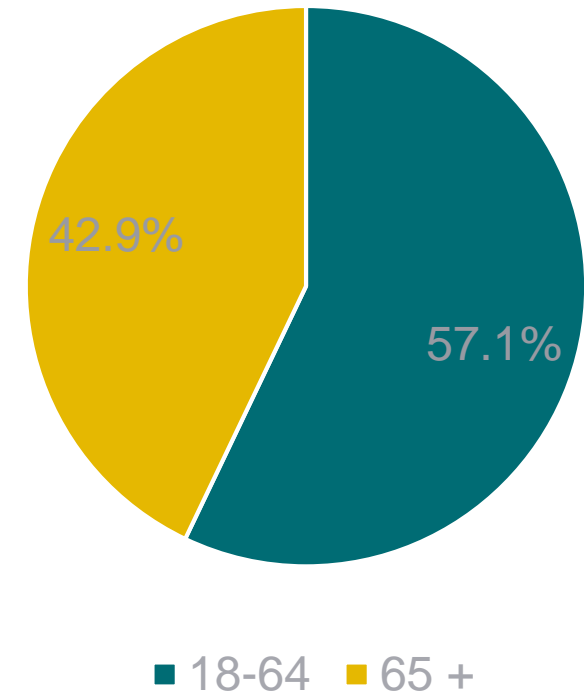


6 South Age Groups

Age Distribution



Age Distribution



AIM Statement

By **May 2, 2023**, Atrium Health-Mercy 6 South will articulate how it operationalizes 4Ms care and will have provided that 4Ms care in **100** encounters with patients 65+ years old.



4Ms Goals



ASSESS WHAT MATTERS –80%
BY MAY 2023



MOBILIZE PATIENTS 3 TIMES
PER DAY -ACHIEVE HOSPITAL
GOAL OF 60%



DELIRIUM ASSESSMENT AND
DELIRIUM PREVENTION- 80%
BY MAY 2023



DEPRESCRIBE THE TOP 3
COMMON ANTICHOLINERGIC
MEDICATIONS- 5% BY MAY 2023

4Ms Implementation Process

Team Responsibility





Age-Friendly Health Systems

Announcement

We are pleased to announce Atrium Health Mercy-65 has joined The National Age-Friendly Health System Movement- 4Ms



What is an age-friendly health system?

- Age-friendly health care designed around what matters to older adults



Why do we want to become age-friendly?

- Cause no harm to older adults
- Align with "What Matters" to the older adult and their caregiver



Who is involved in this initiative?

- All healthcare team members play a crucial role in this initiative



How can you help?

- Ask older adults "What Matters" and share it with the team
- Avoid use of the BEERs Criteria medications (i.e., Benzodiazepine, Benadryl)
- Ensure patient mobilizes
- Assess and treat delirium, depression, and dementia

Attention Health Care Team

Please provide care for older adults consistent with the 4Ms framework. Our team may contact you for questions or care plan modifications to better align with What Matters to older adults and the 4Ms.

Thank you in advance for your collaboration. For questions, please contact the leaders of 65

What Does It Mean to Be Age-Friendly?

To become an Age-Friendly Health System, we must provide a set of **Four** evidence-based elements known as the **4Ms** to **all** older adults on **6 South**:

- What Matters
- Medication
- Mentation
- Mobility



What Matters

Know and align care with each older adult's specific health outcome goals and care preferences including, but not limited to, end-of-life care, and across settings of care.

Medication

If medication is necessary, use Age-Friendly medication that does not interfere with What Matters to the older adult, Mobility, or Mentation across settings of care.

Mentation

Prevent, identify, treat, and manage dementia, depression, and delirium across settings of care.

Mobility



Atrium Health

4Ms- Age Friendly Health System-Staff Education

Charge Nurse Process for the 4Ms

1. Run 4Ms – 6South report to identify patient ≥ 65

2. Announce patients in the 4Ms care bundle at morning huddle

3. Place the 4Ms magnet/laminate sheet on the patient's door

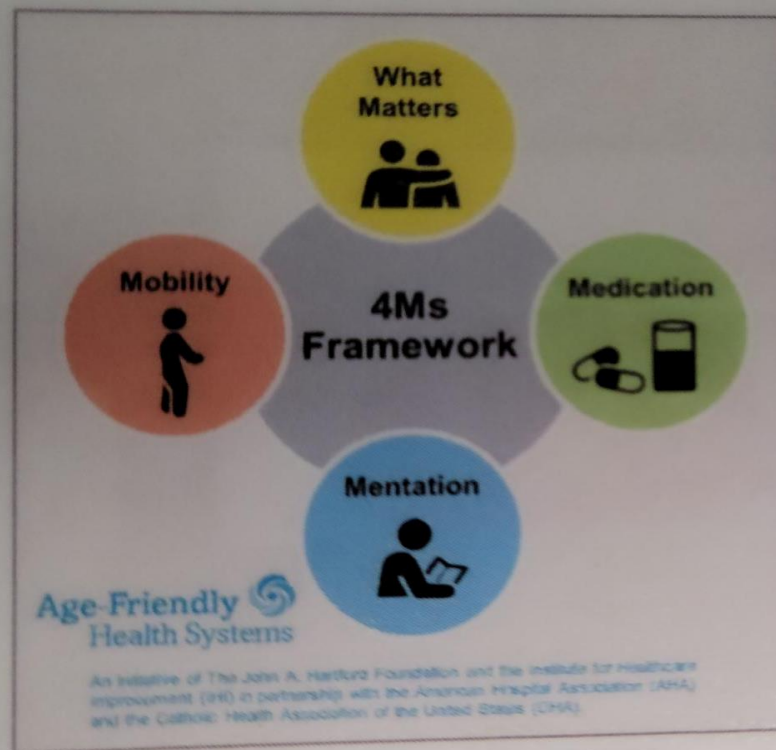
4. Ensure the primary RN is aware patient is on 4Ms care bundle

5. Include 4Ms in the afternoon touchpoint

- Ensure What matters is being documented on the communication board
- RN assess CAM and document intervention, hydration, orientation, place, person, and time. Ensure assistive equipment available in room: walker, glasses, avoid high risk medications
- Mobilizes patients 3times/days and out of bed for meals

6. **Data Tracking:** Record CAM compliance documentation, mobility, and What Matters on the 4Ms Excel worksheet under the **Nursing Tab** [6S- 4Ms data collection worksheet.xlsx](#)

Door Magnets



What Matters

Know and align care with each older adult's specific health outcome goals and care preferences including, but not limited to, end-of-life care, and across settings of care.

Medication

If medication is necessary, use Age-Friendly medication that does not interfere with What Matters to the older adult, Mobility, or Mentation across settings of care.

Mentation

Prevent, identify, treat, and manage dementia, depression, and delirium across settings of care.

Mobility

Ensure that older adults move safely every day in order to maintain function and do What Matters.

“What Matters”



What is important to you while are you are in the hospital?



How can we help make your stay more comfortable?



Document : Communication board “About me”
EPIC “Getting to Know Me”

Getting to Know Me

[Comment](#)

ES:

Therapy Diagnosis: Generalized Weakness

Neck/shoulder exercises, core strengthening, endurance, circulation, general sitting exercises, and leg strengthening.

Stick w/ bed level or EOB for now

Pt is HOH

D/C plan: IPR

Precautions: None

Transfer assist/type: No transfers at this time

Gait assist/AD: No ambulating at this time

Wants to get better to go home to children and grandchildren

RN: 4Ms Age-Friendly Care Bundle

Ask and document “What Matters”

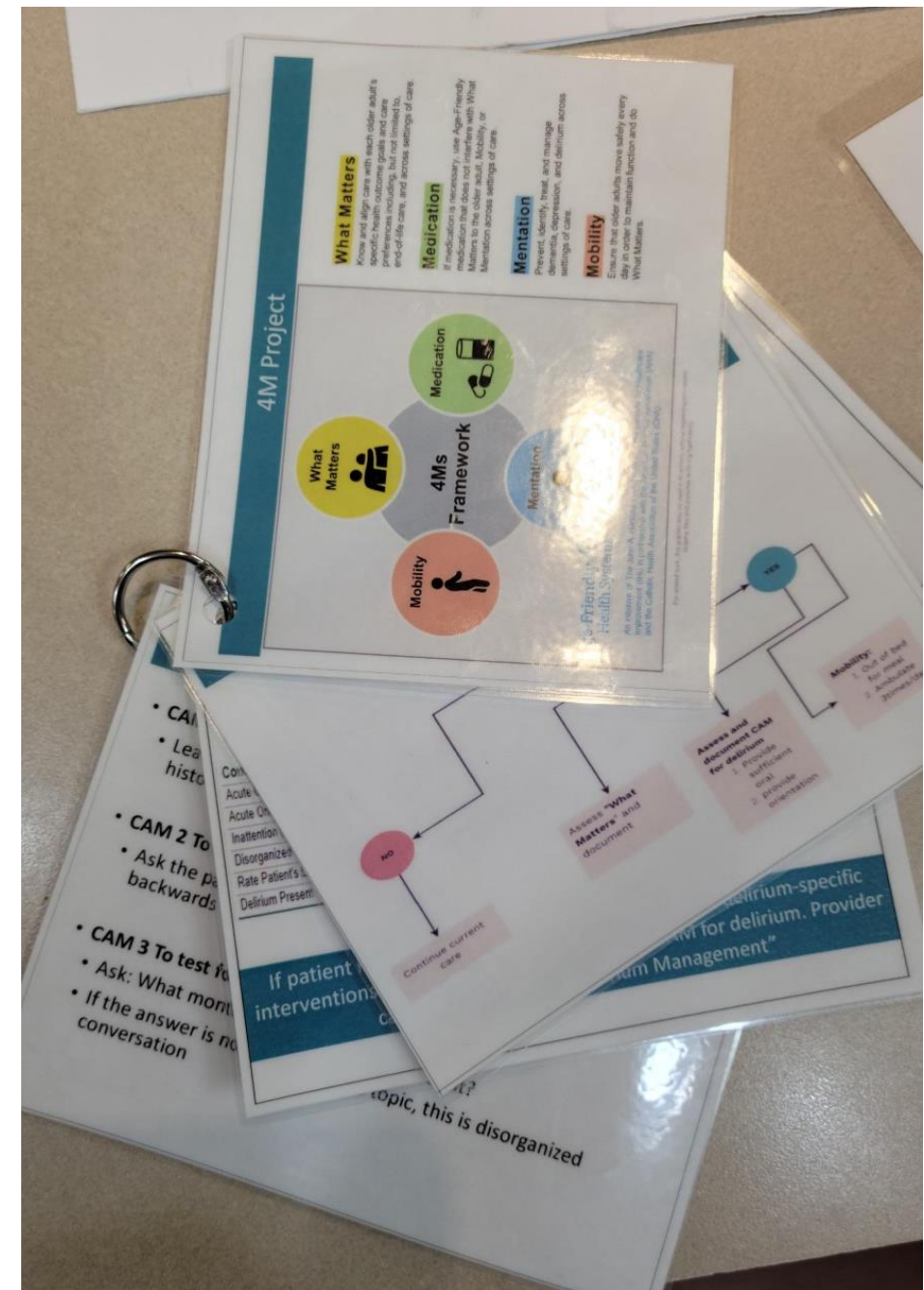
- Use this scripting “What is important to you while you are in the hospital?”

Mentation: Assess and document CAM

- Provide sufficient oral hydration
- Provide orientation, person, time, & place
- Provide personal adaptive equipment (glasses, hearing aids, walkers, dentures)
- Prevent sleep interruptions
- Avoid high-risk medications

Mobility: Perform and document

- Ambulate patient 3 times/day
- Out of bed for meals



Mobility

1. Screening:

- PT Team assists with screen for risk – AM-PAC

2. Action:

- Nursing
- Exercise physiologists
 - Ambulate patient 3 times/day
 - Out of bed with meal



Physical Therapy



Age	DZD	Opioid	Anticholinergics	Sedative	Muscle Relaxant	TCAD	Antipsychotics	Others
79	X							
87	X							
87		X	X		X			Gabapentin (600 TDD, clonidine metoclopramide)
73		X						
75		X						
66		X (2)						
68		X (2)						
86		X (2)	X					Clonidine
100		X						Metoclopramide
75		X (2)	X					
67		X (2)	X (2)					Gabapentin (300mg TDD)
75		X	X					

Medications Pharmacist and Geriatrician

- Baseline data was manually tracked to identify opportunities for improvement.
- Focus on three commonly prescribed highly anticholinergic medications: Benadryl, Hydroxyzine, and Phenergan.
- The pharmacy team assists with reviewing patients' charts and contacting providers to deprescribe.
- The geriatrician educated the physician group/residents about the 4Ms work and deprescribing.

4Ms Data Tracking Method

Nursing Tab

What Matters per admission 1= Yes 0= No	Mobility screen for limitation (AM-PACT Score) 1 = Yes 0 = No	How many times did the patient ambulate during the AM shift ?	How many times did the patient ambulate during the PM shift	CAM assement day shift 1 = yes 0 = No	CAM assessment night shift 1 = yes 0 = No	Delirium Interventions documented per day shift 1 = yes 0= No	Delirium intervention documented per night shift 1 = Yes 0 =No	Total Mobility Occurance (do not edit, calculates automatically)	CAM Assessment for both shifts (do not edit, calculates automatically)	Delirium Intervention for both shifts (do not edit, calculates automatically)
1	1		0	1	1	1		0	2	1
1	1	1	0	1	1	1		1	2	1
								1	4	2
1	1	3	1	1	1	0	0	4	2	0
1	1	2	0	1	0	0		2	1	0
1	1	2	0	1		1		2	1	1
1	1	4	0	1	1	1		4	2	1
1	1	3	1	0	1	0	0	4	1	0
1	1	3	2	1	1	1	1	5	2	2
1	1	4	1	1	1	1	1	5	2	2
1	1							26	11	6

Pharmacist Tab

Benadryl on MAR 1= Yes 0 =No	Benadryl deprescribe 1= Yes 0 =No	Phenergan on MAR 1 = Yes 0= No	Phenergan deprescribed 1= Yes 0= No	Hydroxyzine on MAR 1= Yes 0= No	Hydroxyzine deprescribe 1= Yes 0= no	Total Anticholinergic Meds on MAR	Total Anticholinergic Meds Deprescribed
1	1	1	1	0	0	2	2
1	1	0	0	0	0	1	1
0	0	1	1	0	0	1	1
0	0	0	0	1	1	1	1
0	0	1	1	0	0	1	1
0	0	1	1	0	0	1	1
0	0	1	1	0	0	1	1
0	0	1	1	0	0	1	1
0	0	1	1	0	0	1	1
0	0	1	1	0	0	1	1
0	0	1	1	0	0	1	1
1	0	1	0	0	0	2	0
0	0	1	1	0	0	1	1

4MS COMPLIANCE TAB

Age	What Matters 1= Yes 0= No	Mobility screen for limitation (AM-PACT Score) 1 = Yes 0= No	Mobility	Mobility Compliance (Observed occurrences / expected 3 times/day * LOS) Goal 60%	CAM assessment (Total Observed Occurrence)	CAM Assessment Compliance (total observed occurrences / expected 2times/day * LOS) Goal 80%	Delirium Interventions documented (Observed occurrences / expected 2times/day * LOS)	Delirium Intervention Compliance (Observed occurrence / expected 2times/day * LOS) (Goal 80%)	Benadryl on MAR 1 = yes 0= No	Benadryl deprecribe 1= yes 0 =No	Phenergan on MAR 1 = yes 0= No	Phenergan deprecribed 1= yes 0= No	Hydroxyzine on MAR 1= Yes 0= No	Hydroxyzine deprecribe 1= Yes 0= no
66	1	1	12	100%	4	100%	4	100%	0	0	1	1	0	0
70	1	1	44	92%	28	88%	27	84%	1	1	0	0	0	0
68	1	1	23	100%	9	90%	8	80%	0	0	0	0	0	0
65	1	1	4	100%	1	100%	1	100%	1	0	1	0	0	0
70	1	1	31	100%	11	92%	10	83%	0	0	0	0	0	0
67	1	1	15	100%	8	89%	8	89%	1	1	0	0	0	0
70	1	1	31	100%	11	92%	10	83%	1	1	0	0	0	0
74	1	1	145	100%	43	86%	42	84%	0	0	1	1	1	1
89	1	1	6	100%	3	100%	3	100%	1	1	1	1	0	0
74	1	1	25	100%	12	80%	12	80%	1	1	0	0	0	0
65	1	1	4	100%	1	100%	1	100%	0	0	1	1	1	1
81	1	1	237	100%	68	84%	68	84%	1	1	0	0	0	0
65	0	1	9	100%	1	100%	1	100%	0	0	1	1	1	1
78	1	1	10	100%	4	80%	5	100%	1	0	1	1	0	0

4Ms in EPIC

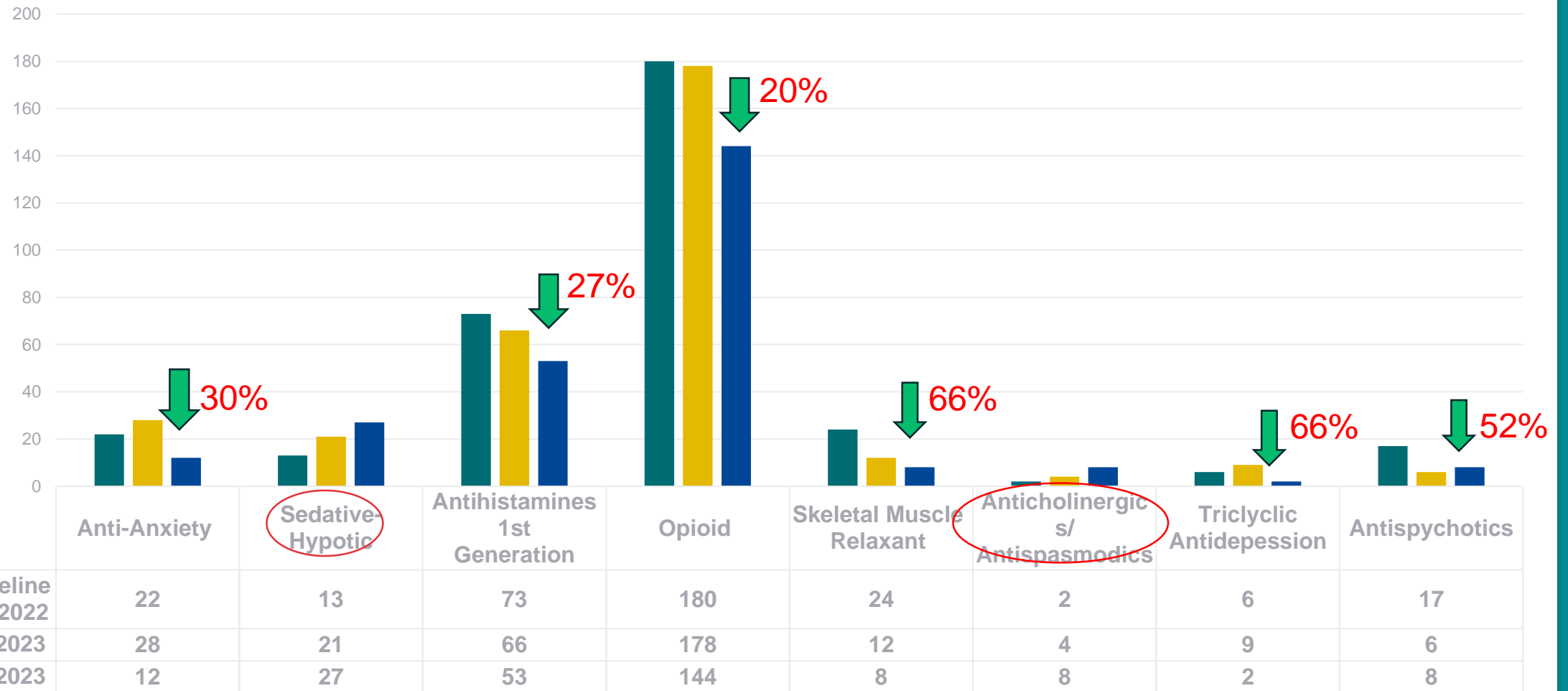
Age	Bedrest Order?	Number of Mobilized Episodes	Three Times?	Oral Intake (P.O.)	Last Documented CAM	AM-PAC Basic Mobility 6 Items	Admission Med Rec Complete?	Drug Cls (Amb)
76	No	5	Yes	240 mL	7/20/2023 09:20	16	Yes	CARDIAC DRUGSANALGESIC SC... DRUGSANTIPLATELET DRUGSHORMONESGA...
76	No	5	Yes	240 mL	7/20/2023 09:20	16	Yes	CARDIAC DRUGSANALGESIC SC... DRUGSANTIPLATELET DRUGSHORMONESGA...
76	No	5	Yes	240 mL	7/20/2023 09:20	16	Yes	CARDIAC DRUGSANALGESIC SC... DRUGSANTIPLATELET DRUGSHORMONESGA...
76	No	5	Yes	240 mL	7/20/2023 09:20	16	Yes	CARDIAC DRUGSANALGESIC SC... DRUGSANTIPLATELET DRUGSHORMONESGA...
76	No	5	Yes	240 mL	7/20/2023 09:20	16	Yes	CARDIAC DRUGSANALGESIC SC... DRUGSANTIPLATELET DRUGSHORMONESGA...
73	No	5	Yes	240 mL	7/20/2023 08:38	20	Yes	
73	No	5	Yes	240 mL	7/20/2023 08:38	20	Yes	
73	No	5	Yes	240 mL	7/20/2023 08:38	20	Yes	
73	No	5	Yes	240 mL	7/20/2023 08:38	20	Yes	
73	No	5	Yes	240 mL	7/20/2023 08:38	20	Yes	

Do the 4Ms improve
older adults' outcomes?

4Ms Performance Indicators

<u>Metrics Defining Success</u>	<u>Goal</u>	Cumulative Avg % From December 2022-June 2023
What Matters	80%	87%
CAM Assessment	80%	82%
Delirium Interventions	80%	75%
Medication Deprescribing	5%	71%
Mobility	60%	75%

Medications Order by Drug Class

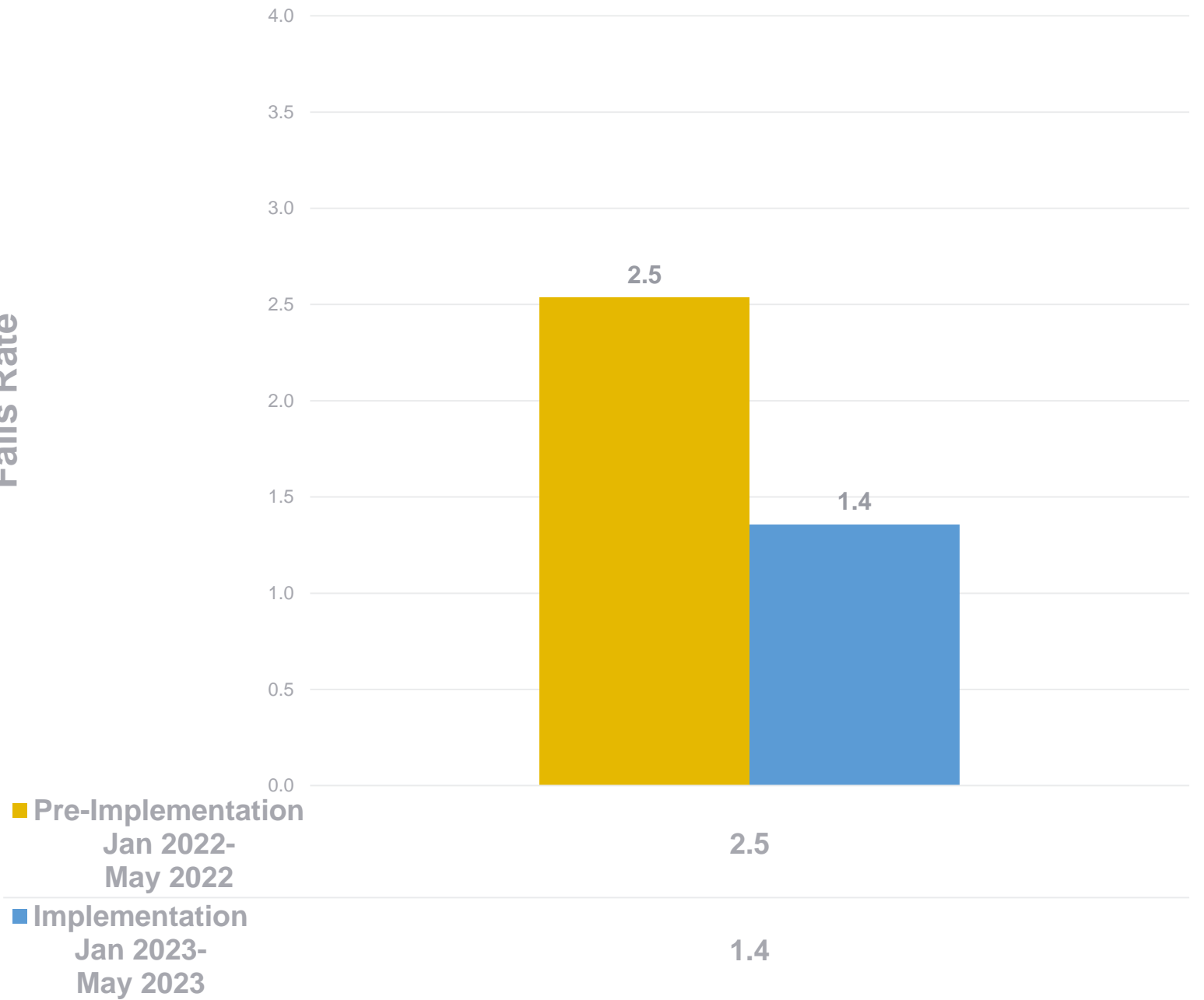


■ Baseline Q4-2022	22	13	73	180	24	2	6	17
■ Q1-2023	28	21	66	178	12	4	9	6
■ Q2-2023	12	27	53	144	8	8	2	8

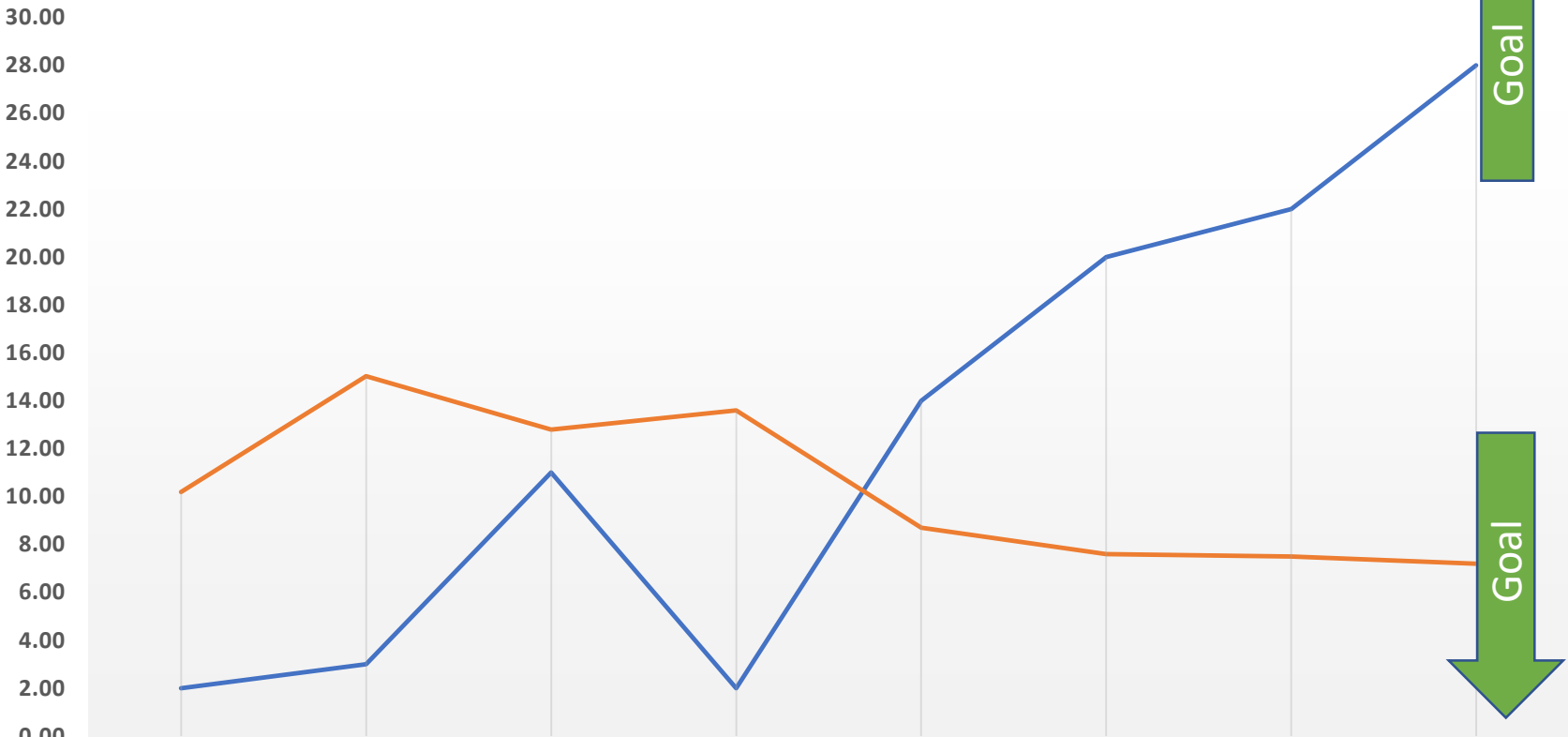
■ Baseline Q4-2022 ■ Q1-2023 ■ Q2-2023

6 South Falls Rate of Patients Aged 65 +

Falls Rate

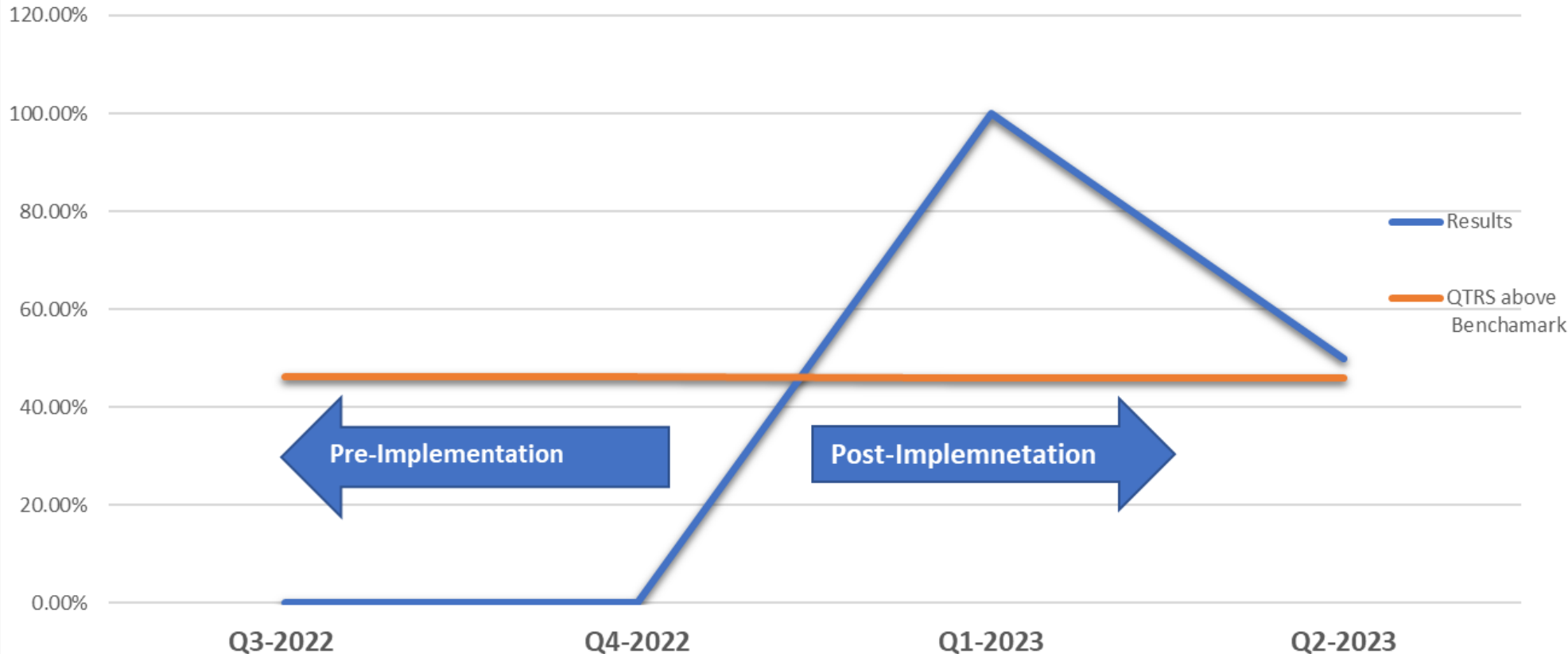


4Ms Reliable Care and LOS



	November-22	December-22	January-23	February-23	March-23	23-Apr	23-May	23-Jun
— Patients 4Ms Reliable Care	2.00	3.00	11.00	2.00	14	20	22	28
— Actual Ave LOS	10.19	15.02	12.8	13.6	8.70	7.6	7.5	7.2

Mercy 6 South Patient-Centered Care HCAHPS Scores





**Committed to
Care Excellence
for Older Adults**

Milestone: Achieved Level 2 Recognition

Challenges, Successes, Lessons Learned



Challenges

Time, Time, Time!
Competing Priorities- multiple initiatives
Manual tracking data



Successes

Team effort!
Having the opportunity to be on the action community
to learn and share with others



Lessons Learned

Start small

Don't be afraid to ask questions- the AFHS coaching team is there to support!
Celebrate small wins
Continue to evaluate the process (what's going well? what do we need to improve?)

Case Study

Mr. S, 84Y male from a skilled nursing facility

- Admitted: CHF, pneumonia, acute encephalopathy
- Hx: ESRD on HD, sick sinus syndrome, Type 2 DB, STEMI
- Activity level: Max assist to transfer

Inpatient Medications:

Aspirin, Lipitor, Calcitriol, Coreg, Benadryl, melatonin, heparin, insulin, Vancomycin IV, and Norco

How would you care for this patient, using the 4Ms framework?

Thank
you!



TEAMWORK MAKES THE DREAM WORK!

Discussion/Q & A



AHA & IHI Case Studies

Learn what other organizations are doing around the nation to spread and sustain this work

Members in ACTION
MEMBERS IN ACTION CASE STUDY

BECOMING AN AGE-FRIENDLY HEALTH SYSTEM

Kent Hospital, a member of Care New England

Overview

In February 2019, Kent Hospital, part of Care New England, opened an Adult Care for Elders (ACE) unit to test and implement the Age-Friendly Health Systems 4Ms Framework. The unit focused on documenting what matters to the patient and implementing delirium screening and prevention plan on all patients. Since opening, the unit has seen a reduction in both length of stay and falls with injury, along with an increase in patient and staff satisfaction.

The mission of Care New England (CNE) is to be "your partner in health" and create a community of healthier people in the areas served by the health system's hospitals and partners. The 749-bed health system includes five hospitals, a medical group, and a wellness center. Additionally, the Integra Community Care Network is an accountable care organization (ACO) formed

by CNE, South County Health and Primary Care Physicians Corporation, an independent practice association. CNE realized to do true population meet the needs of its older adults Hospital in Warwick, R.I., where it is highest. Since 2014, the health leadership teams have supported service and clinical to senior older contin At the work line in a need was p Hospi statist that more than 30% of hospital ad patients over the age of 65, and of were over 85. CNE's participation Health Systems initiative focused Care for Elders (ACE) unit at Kent.



Kent Hospital

Members in ACTION
MEMBERS IN ACTION CASE STUDY

BUILDING AN AGE-FRIENDLY HEALTH SYSTEM AND COMMUNITY WITH STRATEGIC PRIORITIES

Rush University Medical Center | Chicago

Overview

Since its launch in 2017, the Rush Center for Excellence in Aging (CEA) has pursued its mission to improve the health and well-being of older adults, families and communities, aligning with the Rush University System for Health's (RUSH) strategic priorities. RUSH's mission is to improve the health of individuals and diverse communities through the integration of outstanding patient care, education, research and community partnerships.

After learning about the Age-Friendly Health Systems initiative, the CEA completed the Institute for Healthcare Improvement's (IHI) self-assessment tool to find current programs and practices involving the 4Ms across the health system. The Age-Friendly Health Systems initiative is an evidence-based approach that focuses on the 4Ms framework — what matters, medications, mentation and mobility. Although the CEA discovered pockets of excellence and identified health care teams addressing some or all of the 4Ms, none were applied consistently or broadly. There were large opportunities to improve and scale up these practices, aligning with ongoing health system priorities for quality improvement and cost savings.


Recognizing the synergy of the Age-Friendly Health Systems initiative with RUSH's strategic plans and the

priorities of the CEA, he begin implementation and lives of older adult patient in the process, RUSH

Approach

Shortly after conducting participated in the first Action Community, host through March 2018, and RUSH to begin the journey the second action comm valuable skills that inform

RUSH staff approach ways:



Rush University Health System

Members in ACTION
MEMBERS IN ACTION CASE STUDY

HEALTHY TOGETHER CARE PARTNERSHIP EMBEDS AGE-FRIENDLY FRAMEWORK INTO PRACTICE

Banner Health System | Tucson, Arizona

Overview

Banner Health created its Healthy Together Care Partnership program in 2013 to provide patient-centered care to high-risk and vulnerable older adult patients. Six years later, the HTCP team joined the American Hospital Association's Age-Friendly Health Systems Action Community. That is when the Healthy Together Care Partnership, or HTCP, began its journey of embedding age-friendly care into practice. As a result, patient and provider satisfaction scores for patients who receive age-friendly care have increased, and costs have decreased. Promising outcomes related to emergency utilization also have been reported. The team is now working to spread its model for adopting age-friendly approaches throughout the health system.

Modeled on home-based primary care, HTCP serves Banner Health's adult, dual-eligible Medicaid and Medicare populations by providing evidence-based, high-touch, multidisciplinary care. This care includes in-home comprehensive health assessments, comprehensive medication management assessments, and short-term community-based case management.

Nebraska. "Making health care easier, so life is the mission and way of practice for Banner

Approach

Based in Tucson, HTCP has a team of eight: a case manager, nurse practitioner, clinical pharmacist, case manager, behavioral health case manager, population health specialists. While the number of participants varies, the average ranges from 8 to 12. Each case manager assigned approximately 20 to 25 participants who receive an assessment are of care based on their needs:

- no enrollment;
- care coordination that requires no more than two interventions;
- low level of care in which the case manager provides more than four brief interventions;
- medium level of care that warrants occasional provider visits; or
- high level of care in which the HTCP team

Banner Healthy Together Care Partnership

Age-Friendly Health Systems | Case Study

Hebrew SeniorLife

Institute for Healthcare Improvement

Background

Hebrew SeniorLife is a leading provider of senior care in the Boston area that has served the community for more than a century. Built on the Jewish tradition of honoring elders, Hebrew SeniorLife is open to residents of all faiths and backgrounds. The facility is affiliated with Harvard Medical School, and is home to the Marcus Institute for Aging Research. Through these partnerships, they have pursued a number of pilot studies and a focus on research and continuous improvement.

Hebrew SeniorLife's executive leadership was seeking to be recognized as an Age-Friendly Health System, and they learned that IHI was launching a nursing home prototyping initiative to implement the 4Ms in senior care facilities. "There was great alignment" between the facility's goals and the aims of the initiative, said Sarah Sjostrom, Associate Chief Nursing Officer at SeniorLife.

Starting small and scaling up

Before the prototyping initiative, Hebrew SeniorLife was already doing a lot of work related to the 4Ms. For Medication, for instance, the clinical team was assessing appropriate use of antipsychotics and recommending gradual dose reductions. The pharmacist was simultaneously conducting resident reviews in order to make recommendations for reductions in polypharmacy. In addition, they offered activities and daily groups ranging from dance, men's and women's fitness groups, guest speakers, and guest performers, all of which address Mobility or Mentation or both. "We felt like there were pieces of the puzzle that were already in place," said Laura Hunt, Nurse Manager of the facility's second floor.

When they began the prototyping initiative, they started small. "We focused on one M with one resident," said Joe Rodriguez, Nurse Manager of the third floor. That was Mobility, with a wheelchair-bound resident. The team engaged physical therapy, and got her involved in a walking program, which provides assistance walking from her room to the dining room and back.

Over time, they branched out to implementing all 4Ms with five residents—engaging them individually to learn what mattered to them, especially in terms of the other 4Ms. Which groups did they want to join to reduce isolation and enhance mood in tackling Mentation? What exercises or activities did they enjoy that could enhance physical function when tackling Mobility? Gradually, they continued expanding to new residents, until they had reached all 14 of the residents in that unit, over a four-week period.

Figure 1. 4Ms Framework of an Age-Friendly Health System



Age-Friendly Health Systems is an initiative of The John A. Hartford Foundation and the Institute for Healthcare Improvement (IHI) in partnership with the American Hospital Association (AHA) and the Catholic Health Association of the United States (CHA).

Hebrew SeniorLife Age-Friendly Health Systems

Join AHA Action Community 2023-2024

- Join and get your Age-Friendly Recognition. It's FREE
- AHA AFHS Action Community is from September 2023 – April 2024
 - Starts Mid-September with 2 Kick off Calls
 - Starting October
 - Monthly all-team webinars
 - Quarterly Scale-up leaders webinars
 - Sharing testing and learnings on peer to peer calls
 - 1:1 coaching calls
 - Celebration of joining the movement!
- Download [AHA's Invitation Guide](#)
- Visit aha.org/agefriendly to learn more
- Email ahaactioncommunity@aha.org with any questions or to set up a 1:1 coaching call.

Enroll Today



Final Reminders

- **Evaluation**

- Please complete the evaluation form that appears on your screen once the webinar ends

- **Continuing Education**

- Create a Duke OneLink account if you have not done so
 - Instructions can be downloaded from the Files pod or your registration confirmation email
- Text **KUKREB** to (919) 213-8033 within 24 hours



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