



AHA Team Training

Enhancing Patient Safety: Understanding and Leveraging a Unit Safety Score for Improved Outcomes

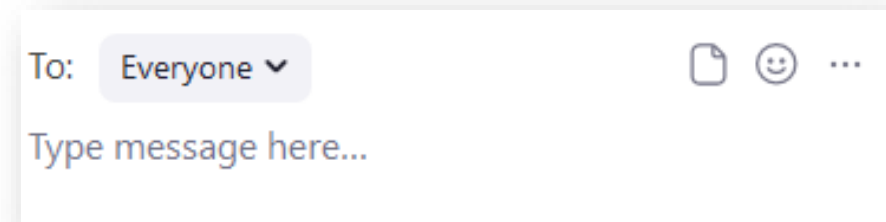
December 11, 2024



AHA CENTER FOR HEALTH
INNOVATION

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 - Written questions are encouraged throughout the presentation
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In support of improving patient care, the Duke University Health System Department of Clinical Education and Professional Development is accredited by the American Nurses Credentialing Center (ANCC), the Accreditation Council for Pharmacy Education (ACPE), and the Accreditation Council for Continuing Medical Education (ACCME), to provide continuing education for the health care team.



Upcoming Team Training Events

Courses

- [Check out In-person TeamSTEPPS Master Training Offerings in 2025!](#)

Webinars

- Happy to announce, our monthly webinar series will continue in 2025. Webinars will be held on the second Wednesday of every month. [Details on webinars can be found on our website.](#)

Custom TeamSTEPPS Advisory Services at Your Organization

TeamSTEPPS Master Training Course

Using a train-the-trainer model, **we give you the foundational tools** and concepts, and train your staff through this **two-day training** program. You will gain a team of Master Trainers ready to teach others in your organization.

Comprehensive TeamSTEPPS Programs

We help you along the way. After delivery of the two-day Master Training course, we continue to work with your team for **3-6 months**, building the internal capacity to hardwire TeamSTEPPS throughout your organization.

[Learn More »](#)

“Our relationship with the TeamSTEPPS faculty and the on-site trainings were both phenomenal. **They did a great job of meeting us where we were** and customized a program that really helped us gain clarity about the problem we’re trying to solve.”

– **Melissa Riffe-Guyer**
Executive Director,
Culture Cone Health

Today's Presenter



LeaAnn Teague

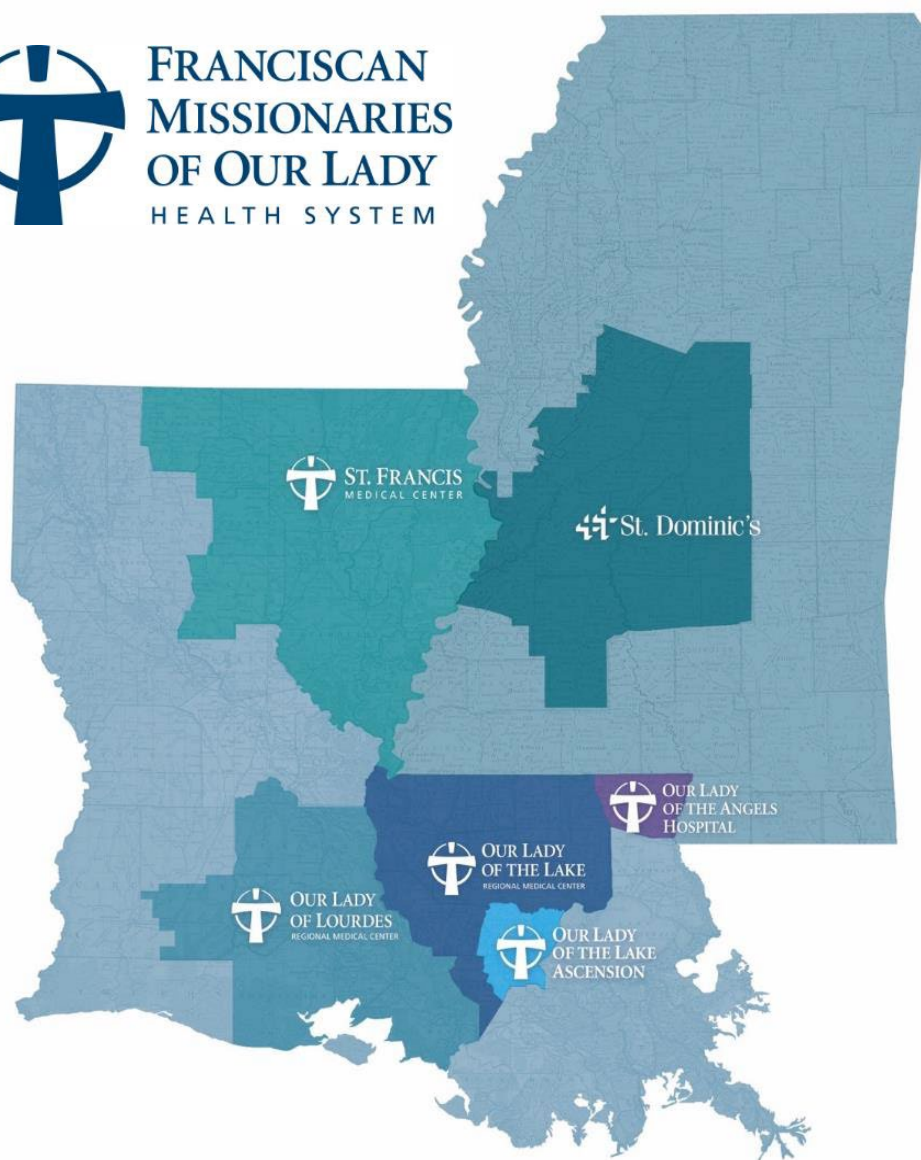
Sr. Director Performance Improvement
Our Lady of the Lake Health, Baton Rouge, LA

Objectives

**Explain the
Components of the Unit
Safety Score**

**Demonstrate the
Calculation of the
Weighted Unit Safety
Score**

**Encourage Ongoing
Engagement with the
Unit Safety Score for
Continuous
Improvement**



 36,213
Inpatients

1,230,000 | 211,141
Outpatient Visits | ED Visits

 527
Employed Providers

100+
Clinics

 7,800+
Team Members

 2,800+
Medical and Clinical Students

26 | 275+
Academic and
Residency Programs | Clinical Trials

 1,020
Licensed Patient Beds



OUR LADY
OF THE LAKE

FAMILY OF SERVICES



Regional
Medical Center



Heart & Vascular
Institute



Children's Hospital



Ascension



Physician Group



Academic Medicine



Livingston



Assumption
Community



FranU



LSU Health
Baton Rouge



Community



Senior Services
& Home Health

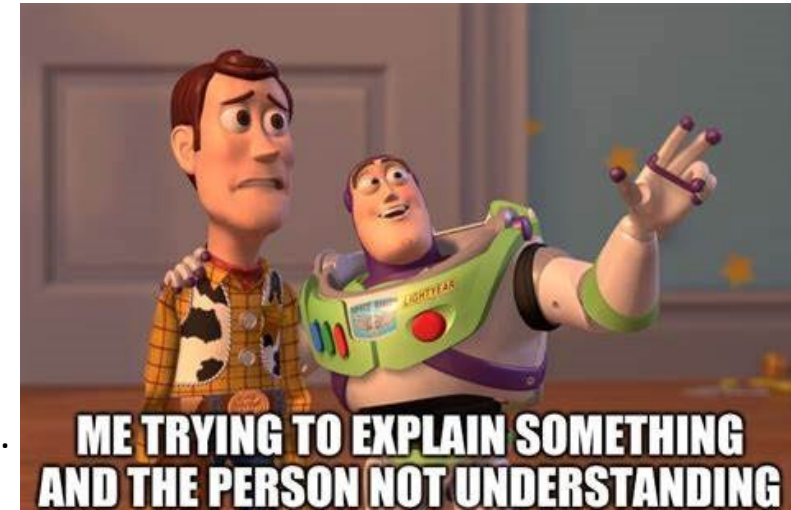
Aim

- To provide a **consistent, transparent, and objective Unit Safety Score** for each acute care unit within OLOL Health.
- The intent of the Unit Safety Score is to provide **actionable insights** that aim to **influence and encourage a culture of safety**.

Why Consolidate Data into a Unit Safety Score?

- Tedious and difficult to update scores each month due to varied data sources.
- Complex data and calculations need to be transparent and understood by a wide audience.
- Presentation of data needs to be easily distributed at the unit level.

- Development Team
 - MD, Quality
 - MD, Infection Prevention
 - VP, Nursing
 - VP, Quality
 - Senior Director of PI
 - Quality Analysts
 - LSU Students
- Stakeholders / Customers
 - Hospitalist
 - Nursing Sr. Directors
 - Executive Leaders



Unit Safety Score

OVERALL UNIT SAFETY SCORE RATING



UNIT SAFETY SCORE REPORT

Neurology (2020)

July 2024, August 2024, September 2024

EFFECTIVENESS RANGE



HARM EVENT DOMAINS	3 MONTH SCORE	PATIENTS IMPACTED
C.DIFF (Clostridium Difficile)	5	0
CAUTI (Catheter Associated Urinary Tract Infection)	5	0
CLABSI (Central Line Associated Bloodstream Infection)	5	0
FALLS (Falls with Injury)	1	2
HAPI (Hospital Acquired Pressure Injuries)	1	6
MRSA (Methicillin-Resistant Staphylococcus Aureus)	5	0
HOBSI (Hospital-Onset Bloodstream infection)	4	1
SSE (Serious Safety Events as Determined by RLDatix)	5	0
BEST PRACTICE DOMAINS	3 MONTH SCORE	REPORTED EVENTS
HAND HYGIENE (Number of Hand Washing Events)	5	988
SAFETY REPORTING (RLDatix All Events)	4	71
Activity and Mobility Promotion (AMP)	3	53.31%

Index and weighting behind one of the unit safety score non-harm domains, Hand Hygiene

HAND HYGIENE EVENTS

Practicing Hand Hygiene is a simple but effective way to prevent the spread of infections. This domain measures the count of reported Hand Hygiene events per unit. It is a positive event where occurrences, as well as the documentation of occurrences, should be maximized.

3 MONTH SCORE

5

Highly Effective

3 MONTH EVENTS

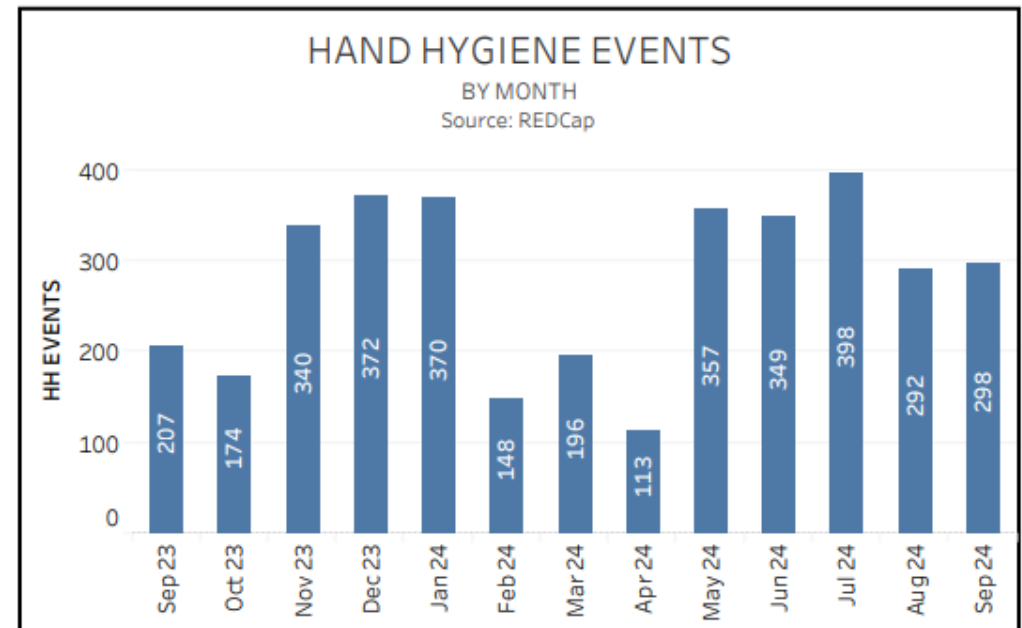
988

WEIGHT

4%

UNIT INDICES

Index	Events
5	600+
4	450-600
3	300-450
2	150-300
1	0-150



Our Lady of the Lake Health Internal Data- Quality Analytics Unit Safety Score

HAND HYGIENE EVENTS

Practicing Hand Hygiene is a simple but effective way to prevent the spread of infections. This domain measures the count of reported Hand Hygiene events per unit. It is a positive event where occurrences, as well as the documentation of occurrences, should be maximized.

3 MONTH SCORE	3 MONTH EVENTS	UNIT INDICES												
5	988	<table><tr><th>Index</th><th>Events</th></tr><tr><td>5</td><td>600+</td></tr><tr><td>4</td><td>450-600</td></tr><tr><td>3</td><td>300-450</td></tr><tr><td>2</td><td>150-300</td></tr><tr><td>1</td><td>0-150</td></tr></table>	Index	Events	5	600+	4	450-600	3	300-450	2	150-300	1	0-150
Index	Events													
5	600+													
4	450-600													
3	300-450													
2	150-300													
1	0-150													
Highly Effective	WEIGHT													
	4%													

Weight x Score =
Weighted Score per domain

Sum of Weighted Scores
=
Overall Unit Score

OVERALL UNIT SAFETY SCORE RATING

3.960
Effective



UNIT SAFETY SCORE REPORT

Neurology (2020)

July 2024, August 2024, September 2024

Case Study

A case study in how the Unit Safety Score combined with a PI methodology can lead to rapid patient safety improvement



Innovative Strategies Result in Rapid Quality and Patient Safety Improvement

BR MARKET INPATIENT SAFETY SCORE REPORT



February 2023, March 2023, April 2023

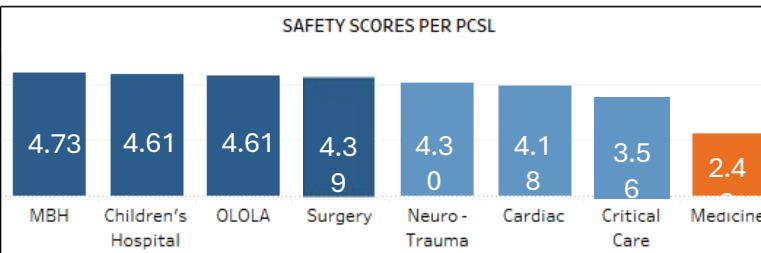
OVERALL BR MARKET INPATIENT SAFETY SCORE

2.930
Moderate

The BR Market Inpatient Safety Score summarizes unit safety performance measures of inpatient units over a three-month period at the market level. It is designed to help identify preventable patient safety issues, and investigate solutions to these issues. The BR Market Inpatient Safety Score is calculated using the following ten domains and includes eight harm events and two events that encourage best practices.



Our Lady
of the Lake
Health



Spring 2023 Performance

OLOL Health Unit
Safety Score
measures safety
performance and
culture in our
inpatient units.

HARM EVENT DOMAINS	3 MONTH SCORE	PATIENTS IMPACTED
C.DIFF (<i>Clostridium Difficile</i>)	3	11
CAUTI (<i>Catheter Associated Urinary Tract Infection</i>)	3	9
CLABSI (<i>Central line Associated Bloodstream Infection</i>)	2	10
FALLS (<i>Falls with Injury</i>)	4	16
HAPI (<i>Hospital Acquired Pressure Injuries</i>)	3	63
MRSA (<i>Methicillin-Resistant Staphylococcus Aureus</i>)	3	6
HOBSI (<i>Hospital-Onset Bloodstream infection</i>)	2	8
SSE (<i>Serious Safety Events as Determined by RLDatix</i>)	3	10
BEST PRACTICE DOMAINS	3 MONTH SCORE	REPORTED EVENTS
HAND HYGIENE (<i>Number of Hand Washing Events</i>)	2	10,347
SAFETY REPORTING (<i>RLDatix All Events</i>)	5	1,152

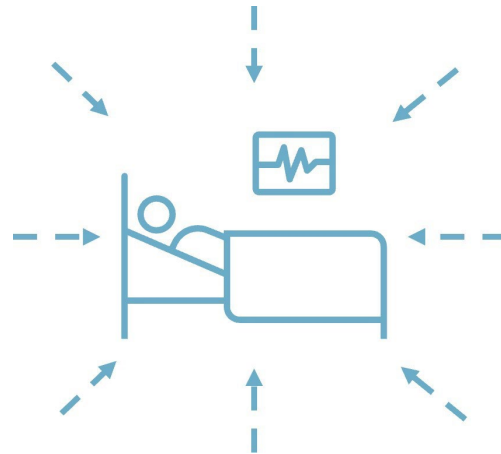
Our Lady of the Lake Health Internal Data- Quality Analytics Unit Safety Score

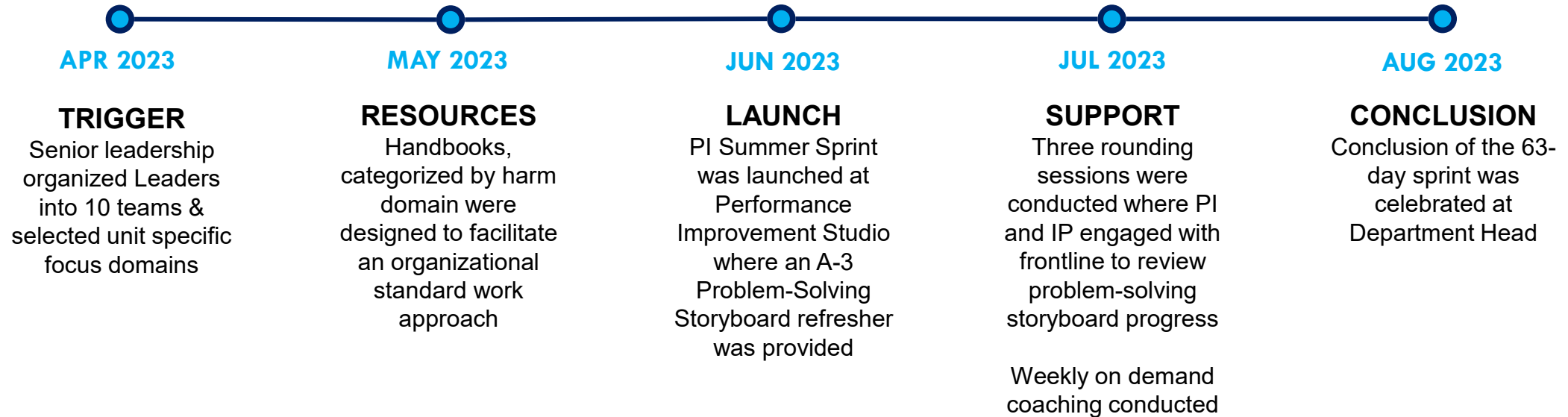
Patient Centered Improvement PI Summer of Excellence Objective



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Health

Renew and reinforce organizationally accepted standard work practices that support patient centered improvements thereby reducing patient harm in a sustainable manner.





APR 2023

MAY 2023

JUN 2023

JUL 2023

AUG 2023

TRIGGER
Senior
leadership
organized
Leaders into 10
teams &
selected unit
specific focus
domains

Hospital	Unit Name	#	CAUTI	CDIFF	CLABSI	FALLS	HAPI	HAND HYGINE	MRSA	NEAR MISS	HOBSI	SSE	COMPOSITE
Ascension	STE ICU (7734)		5.000	5.000	5.000	5.000	5.000	4.000	5.000	1.000	5.000	5.000	4.710
	STE Surg 1 (2042)		5.000	5.000	5.000	5.000	5.000	1.000	5.000	1.000	5.000	5.000	4.560
	STE Telemetry (2048)		5.000	5.000	5.000	3.000	5.000	2.000	5.000	2.000	5.000	5.000	4.510
	STE Med1 (2027)		5.000	3.000	5.000	3.000	5.000	3.000	5.000	3.000	5.000	5.000	4.420
OLOL CH	OLOL CH - Hematology/Oncology Unit (1258)		5.000	5.000	5.000	5.000	5.000	4.000	5.000	5.000	5.000	5.000	4.950
	OLOL CH - Medicine Unit (2033)		5.000	5.000	5.000	5.000	5.000	3.000	5.000	5.000	5.000	5.000	4.900
	OLOL CH - Surgery Unit (2046)		5.000	5.000	5.000	5.000	5.000	4.000	5.000	3.000	5.000	5.000	4.830
	OLOL CH - NICU (2113)		5.000	5.000	5.000	5.000	5.000	1.000	5.000	2.000	5.000	5.000	4.620
	OLOL CH - UCU (2055)		5.000	3.000	5.000	5.000	5.000	1.000	5.000	2.000	5.000	5.000	4.420
	OLOL CH - PICU (2117)		5.000	5.000	5.000	5.000	2.000	1.000	5.000	5.000	3.000	5.000	4.240
OLOL RMC	Adolescent Inpatient Unit (2501)		5.000	5.000	5.000	5.000	5.000	2.000	5.000	5.000	5.000	5.000	4.850
	MBH - St. Clare (2511)		5.000	5.000	5.000	5.000	5.000	3.000	5.000	3.000	5.000	5.000	4.780
	MBH - GBC (2506)		5.000	5.000	5.000	5.000	5.000	3.000	5.000	1.000	5.000	5.000	4.660
	TNCC (2122)		5.000	3.000	5.000	5.000	5.000	4.000	5.000	3.000	5.000	5.000	4.630
	MBH - Acute Psych (2512)		5.000	5.000	5.000	5.000	5.000	2.000	5.000	3.000	3.000	5.000	4.530
	4MNT (2034)		5.000	5.000	5.000	3.000	4.000	1.000	5.000	5.000	5.000	5.000	4.520
	Orthopedics (2038)		5.000	5.000	5.000	5.000	4.000	1.000	5.000	2.000	5.000	5.000	4.500
	CCDU2 (2051)		5.000	5.000	5.000	5.000	2.000	4.000	5.000	2.000	5.000	5.000	4.410
	SICU (2120)		5.000	5.000	3.000	5.000	4.000	4.000	5.000	1.000	5.000	5.000	4.350
	Medicine 5 OLOL (2030)		5.000	5.000	5.000	3.000	2.000	4.000	5.000	5.000	5.000	4.000	4.280
	SUR 2 (2047)		5.000	5.000	5.000	3.000	5.000	2.000	3.000	5.000	3.000	5.000	4.250
	Oncology/Hematology (2022)		5.000	3.000	1.000	5.000	5.000	3.000	5.000	5.000	5.000	5.000	4.220
	HVCU (2103)		3.000	5.000	5.000	3.000	1.000	3.000	5.000	5.000	5.000	5.000	4.060
	STU (2045)		5.000	5.000	5.000	5.000	1.000	3.000	3.000	5.000	5.000	4.000	4.030
	SURG Unit (2044)		5.000	3.000	5.000	5.000	1.000	5.000	5.000	5.000	1.000	5.000	3.920
	Medicine 1 OLOL (2028)		5.000	3.000	5.000	1.000	1.000	3.000	5.000	5.000	5.000	5.000	3.900
	Rehab Unit (2706)		5.000	5.000	5.000	1.000	2.000	1.000	5.000	4.000	3.000	5.000	3.860
	HVCB (2053)		5.000	5.000	5.000	1.000	1.000	1.000	5.000	5.000	5.000	4.000	3.850
	MSCC (2123)		3.000	5.000	3.000	5.000	4.000	5.000	5.000	3.000	3.000	3.000	3.820
	Neurology (2020)		5.000	3.000	5.000	1.000	2.000	2.000	5.000	5.000	5.000	4.000	3.820
	PCU (2119)		5.000	1.000	5.000	3.000	1.000	5.000	5.000	5.000	5.000	4.000	3.810
	Medicine 6 OLOL (2031)		5.000	5.000	1.000	3.000	3.000	1.000	5.000	5.000	5.000	4.000	3.770
	Neuro Critical Care Unit (2114)		1.000	3.000	5.000	3.000	4.000	3.000	5.000	4.000	1.000	5.000	3.560
	MICU (2105)		1.000	3.000	3.000	5.000	1.000	2.000	3.000	3.000	5.000	4.000	3.020

Our Lady of the Lake Health Internal Data- Quality Analytics Unit Safety Score

APR 2023

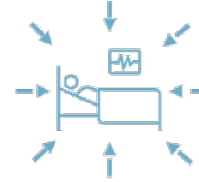
MAY 2023

JUN 2023

JUL 2023

AUG 2023

Patient Centered Standard Work 2023 PI Summer of Excellence



CAUTI

- Interdisciplinary daily review of line need and risk
- Aseptic Foley Insertion

CLABSI

- Interdisciplinary daily review of line need and risk
- CHG bathing
- Peripheral IV insertion and maintenance

MRSA

- Interdisciplinary daily review of line need and risk
- CHG bathing
- Peripheral IV insertion and maintenance
- Shared device cleaning audits

CDIFF

- Hand hygiene monitoring
- Monitor isolation compliance
- Room cleaning audits
- Shared device cleaning audits

HOBSI

- Interdisciplinary daily review of line need and risk
- Peripheral IV insertion audits

HAPI

- 2 RN skin assessment
- Interdisciplinary daily review of risk
- Braden assessment
- *Application of appropriate interventions for Braden score

FALLS

- Interdisciplinary daily review of risk
- Hester-Davis assessment per shift
- *Application of appropriate interventions for Hester-Davis score or nurse judgement

AMP

- AMPAC capture at admission
- Daily AMPAC
- Daily HLM
- *Application of appropriate interventions for corresponding AMPAC target

Hand Hygiene

- Hand hygiene monitoring

RESOURCES

Handbooks,
categorized by harm
domain were
designed to facilitate
an organizational
standard work
approach



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APR 2023

MAY 2023

JUN 2023

JUL 2023

AUG 2023

LAUNCH

PI Summer Sprint

was launched at

Performance

Improvement Studio

where an A-3

Problem-Solving

Storyboard

refresher was

provided

PROBLEM-SOLVING STORYBOARD

1. PROBLEM TITLE:		2. DATE:		3. KAINEXUS #:																					
4. RESPONSIBLE:		5. PARTICIPANTS:																							
6. WHAT IS THE PROBLEM? <i>Include the customer affected, the process under study, the waste being created, and the downstream or strategic impact of the issue. Do not hint at what the cause might be, state or imply a solution, or assign blame.</i>			10. GOAL CONDITION <i>How should it look? Graphically depict the new, better process flow that will exist in a realistic time frame. Highlight improved features, including reduced wastes and better standards.</i>																						
7. BACKGROUND DATA/BUSINESS CASE <i>Give data. How Often? How long? How costly? How widespread? How was the situation discovered and when? How is the issue connected to organizational pillars?</i>			Visuals in KaiNexus? Y N																						
8. CURRENT CONDITION <i>How does it look now? Use drawings/photos/graphs to tell the current condition: process map, data graphs, spaghetti maps, etc. Highlight the wastes and significant issues in the process. Give a complete view of the condition and not a high level summary.</i>			11. SOLUTIONS <i>What changes can be made to address each root cause? Be specific about what changes will be made to achieve the target condition.</i>																						
			<table border="1"> <thead> <tr> <th>ROOT CAUSE</th> <th>SOLUTION(S)</th> </tr> </thead> <tbody> <tr><td></td><td></td></tr> <tr><td></td><td></td></tr> <tr><td></td><td></td></tr> </tbody> </table>			ROOT CAUSE	SOLUTION(S)																		
ROOT CAUSE	SOLUTION(S)																								
9. ROOT CAUSE ANALYSIS <i>Why is this happening? Use the 5-Whys technique to find root causes of the problems or wastes identified above. Ask "Why?" or "What causes that?" As you move down the chain. If the problem analysis will not fit in the space provided, the issue is bigger than a single Storyboard. Multiple Storyboards may need to be performed on pieces of the problem. After each "why" analysis, ask if the root cause is clear and actionable.</i>			12. PILOT TEST <i>What small scale tests can be performed to enhance the likelihood of overall successful implementation? Identify locations, time frames and results of the test.</i>																						
Visuals in KaiNexus? Y N			13. IMPLEMENTATION PLAN																						
Statement > Why? > Why? > Why? > Why? > Why?			<table border="1"> <thead> <tr> <th>WHAT</th> <th>WHO</th> <th>WHEN</th> <th>OUTCOME</th> </tr> </thead> <tbody> <tr><td></td><td></td><td></td><td></td></tr> <tr><td></td><td></td><td></td><td></td></tr> <tr><td></td><td></td><td></td><td></td></tr> <tr><td></td><td></td><td></td><td></td></tr> </tbody> </table>			WHAT	WHO	WHEN	OUTCOME																
WHAT	WHO	WHEN	OUTCOME																						
			14. STUDY AND ACTION PLAN <i>Is the improvement sustained? Summarize results from 30, 60 and 90 days. Document additional actions, adjustments and risks based on follow up.</i>																						
			15. IMPACT <i>Identify savings and returns in finances, time, improved quality, satisfaction (changes identified in KaiNexus Resolution).</i>																						
			Is the problem solved? YES NO																						

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MAY 2023

JUN 2023

JUL 2023

AUG 2023

SUPPORT

Three rounding sessions were conducted where PI and IP engaged with frontline to review problem-solving storyboard progress

Weekly on demand coaching conducted



Team Member photo used with permission.

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MAY 2023

JUN 2023

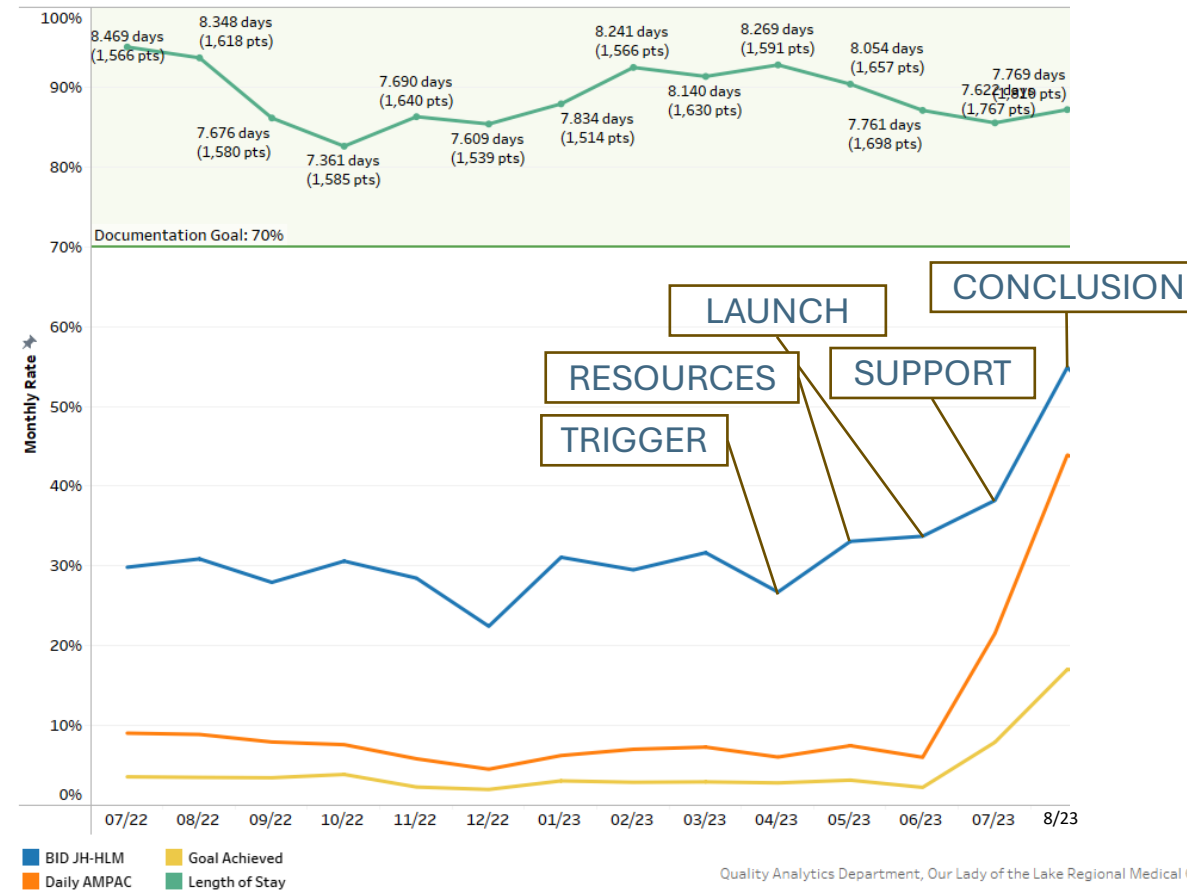
JUL 2023

AUG 2023

CONCLUSION

Conclusion of the 63-day sprint was celebrated at Department Head

Enhanced Mobility: OLOL Health Mobility Units AMP Performance
AMP Documentation Compliance and Patient Performance with LOS Outcomes



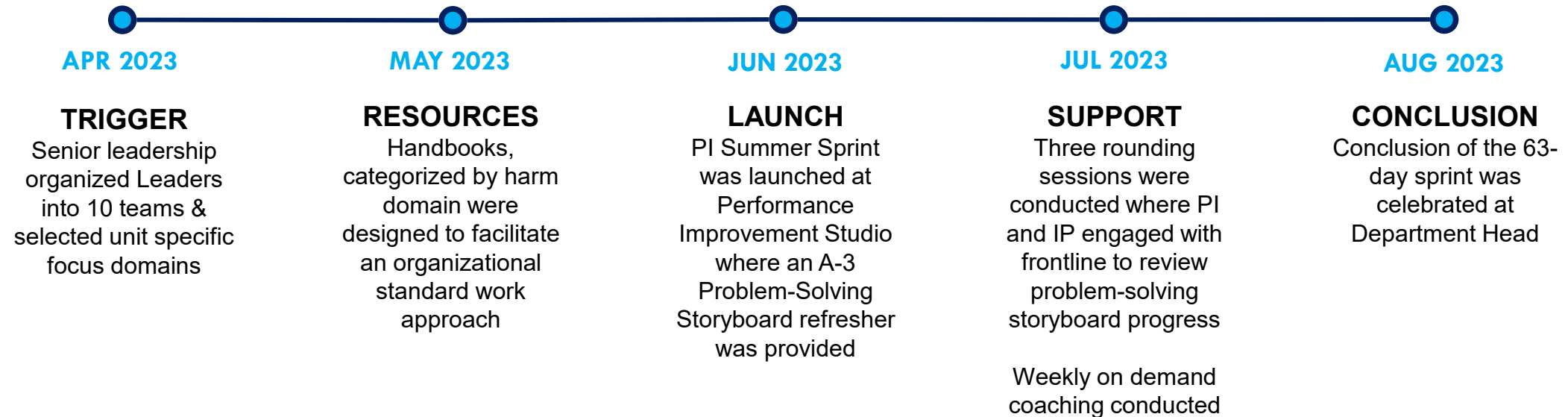
Quality Analytics Department, Our Lady of the Lake Regional Medical Center



Advancing Health in America
Internal Data - Our Lady of the Lake Health



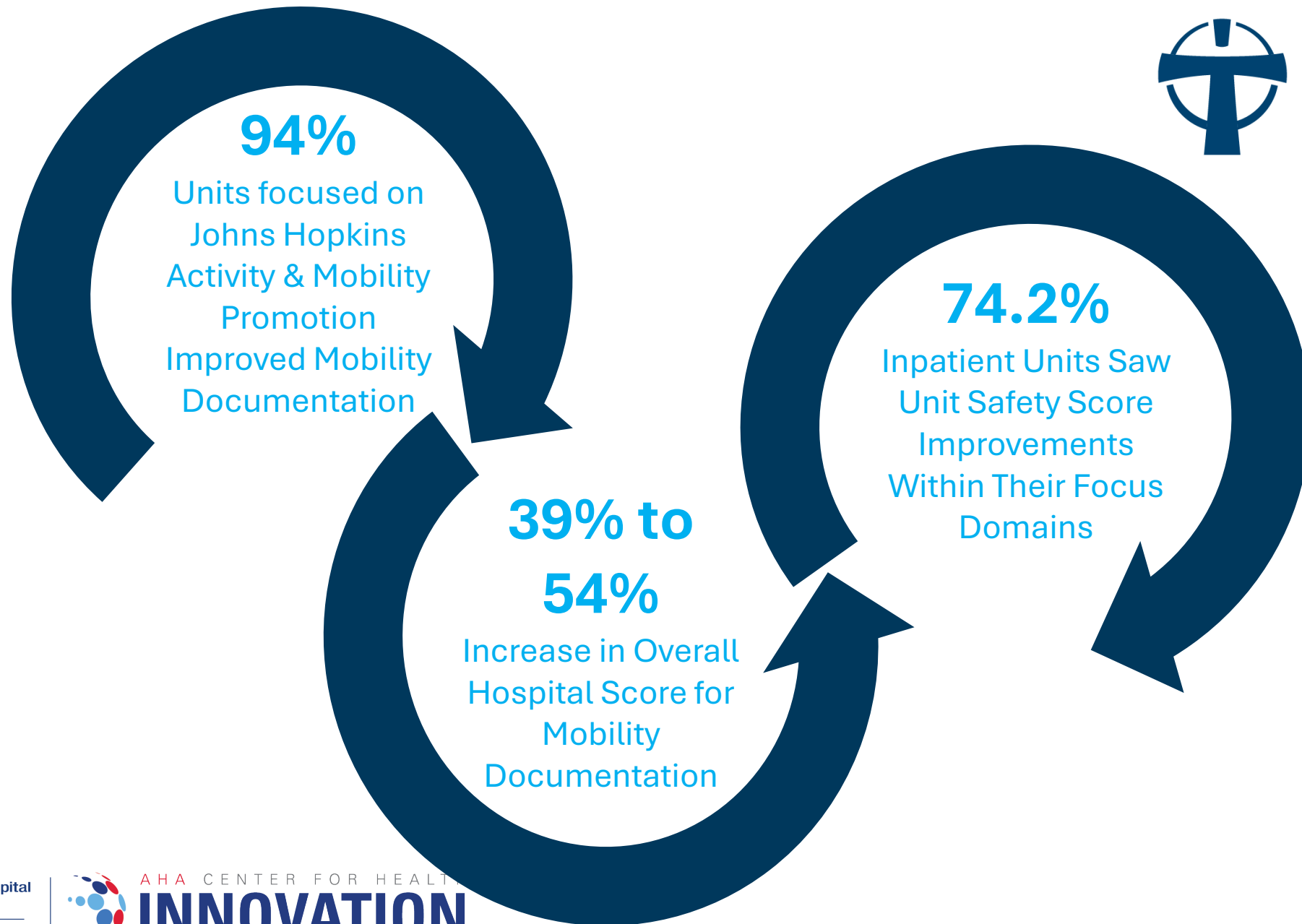
AHA CENTER FOR HEALTH
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Impact

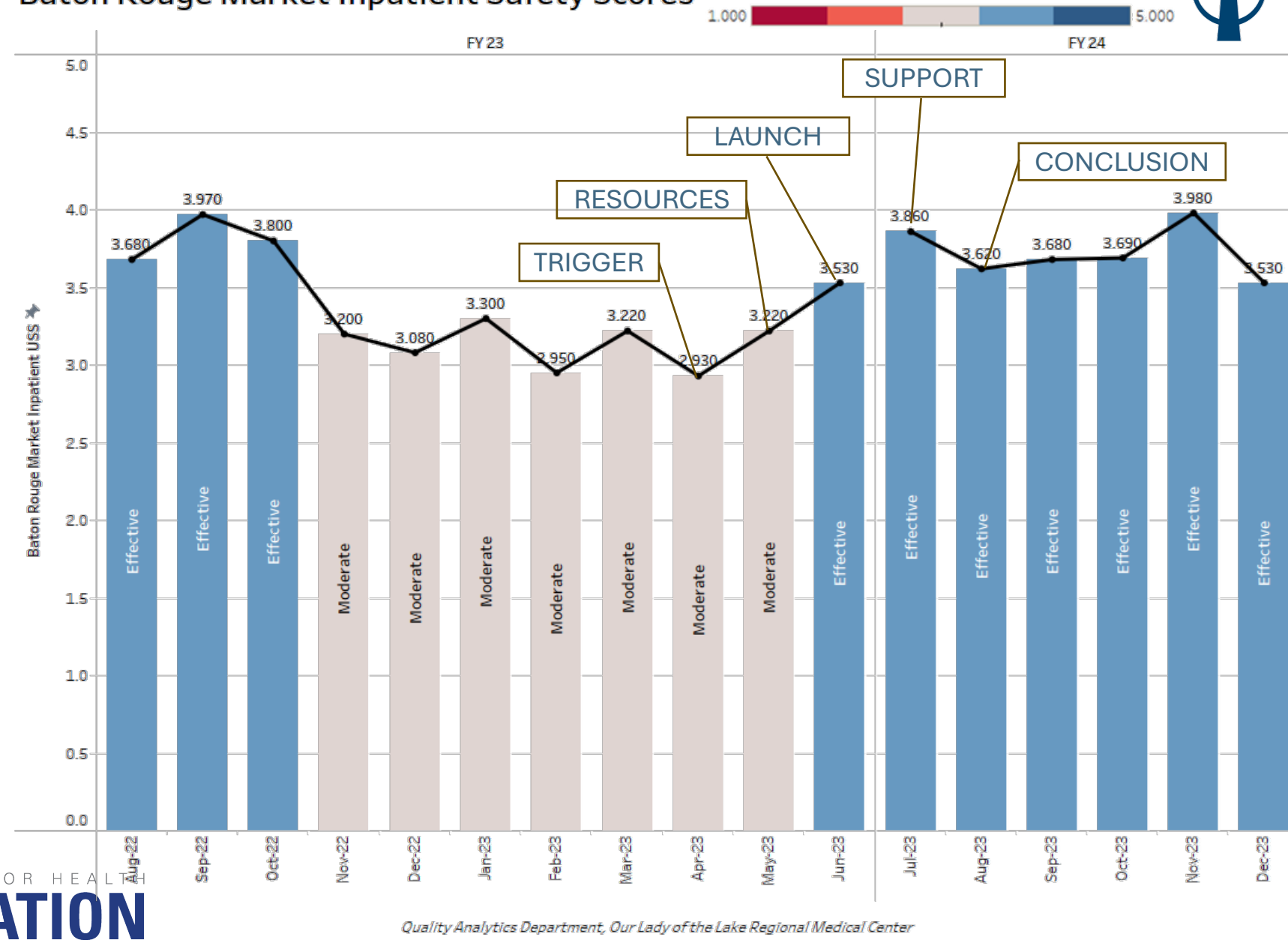


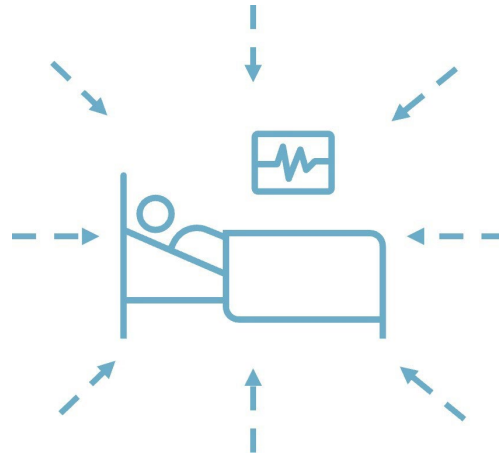
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of the Lake
Health



SUSTAIN
Moderate to
Effective for
six-months
post
intervention

Baton Rouge Market Inpatient Safety Scores





This method fosters regular, cadence-based opportunities for teams to address complex challenges that may be difficult to integrate into daily tasks.

Key Takeaways

Organize data in a way for leaders to easily interpret and make critical decisions.

Create an operational data strategy that considers both the user and the use of data to drive action.

Utilization of the Unit Safety Score enhances visibility and underscores the value of patient-centered decisions.



Our Lady
of the Lake
Health

Questions? Enter them in the chat!

Contact Information:

LeaAnn Teague, leaann.teague@fmolhs.org

Final Reminders

- **Evaluation**

- Please complete the evaluation form that appears on your screen once the webinar ends

- **Continuing Education**

- Create a Duke OneLink account if you have not done so
 - Instructions can be downloaded from the Files pod or your registration confirmation email
- Text **FUPREX** to (919) 213-8033 within 24 hours



Questions? Stay in Touch!

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