

KEEPING CARE LOCAL

How hospital mergers strengthen access, services and stability for communities.

aha.org/ValueOfSystems



MERGERS OFTEN A NECESSITY, NOT A CHOICE

Hospitals involved in canceled mergers experience



decline in
operating margins



reduction in
cash on hand

Communities experience



Access fewer
local services =
longer travel times
for needed care



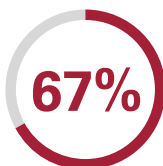
Outdated
equipment
not replaced



Needed
investments
deferred

Vulnerable communities are more likely to be impacted by service closures if hospitals are not permitted to merge than by price increases.

WHAT HAPPENS AFTER A BLOCKED MERGER?



Experience significant negative event
(workforce reduction, service cut,
bankruptcy, quality downgrade)



1 in 2

Facility Closure

MEASURING WHAT MATTERS TO PATIENTS

6 in 10 days of hospital care are provided to Medicare and Medicaid patients, whose payment rates are set by government. A true measure of the value their hospital provides goes beyond that payment.

PRICE



ACCESS



SERVICES



STABILITY

